

ARTEP 5-530-14-MTP

**Mission Training Plan
for the
Engineer Team, Real Estate**

NOVEMBER 2004

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Mission Training Plan for the Engineer Team, Real Estate

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PREFACE

This mission training plan (MTP) provides Active Component (AC) and reserve component (RC) training managers with a descriptive, mission-oriented training program to train the unit to perform its critical wartime operations. This MTP aligns with and is part of the United States (US) Army Training and Tactical Doctrine Program. While missions and deployment assignments impact on the priorities, the operations described here are expected to be executed with a high level of proficiency. Each unit is expected to train, as a minimum, to the standards of the training and evaluation outlines (T&EOs) in this MTP. Standards for training may be raised, but they may not be lowered.

This MTP applies to the engineer team, real estate table(s) of organization and equipment (TOE) 05530LF00.

The proponent for this publication is HQ TRADOC. Send comments and recommendations on Department of the Army (DA) Form 2028 (Recommended Changes to Publications and Blank Forms) directly to Commandant, US Army Engineer School, ATTN: ATSE-DOTLD-CTD, Collective Training Division, 320 MANSCEN Loop, Fort Leonard Wood, MO 65473-8929.

Unless this publication states otherwise, masculine nouns and pronouns do not refer exclusively to men.

CHAPTER 1

Unit Training

1-1. General. This MTP provides the commander and leaders with guidance on how to train the key missions of the unit. The specific details of the unit training program will depend on the—

- Unit mission-essential task list (METL).
- Chain-of-command training directives and guidance.
- Unit training priorities.
- Availability of training resources and areas.

1-2. Supporting Material. This MTP describes a critical wartime mission-oriented training program. In addition to collective tasks, the unit training program includes references to soldier training publications (STPs). The unit training program consists of the following publications:

- a. Army Training and Evaluation Program (ARTEP) 5-530-14-MTP for the engineer team, real estate.
- b. STPs for the appropriate military occupational specialty (MOS) and skill levels.

1-3. Contents. This MTP is organized into six chapters and three appendixes.

- a. Chapter 1, Unit Training, provides the explanation and organization of an MTP. This chapter explains how to use an MTP in establishing an effective training program.
- b. Chapter 2, Training Matrixes, shows the relationship between the mission and the collective tasks.
- c. Chapter 3, Mission Outlines/Training Plans, presents a graphic portrayal of the relationship between missions and their subordinate tasks.
- d. Chapter 4, Training Exercise, consists of a sample training exercise. This exercise provides training information and a preconstructed sample scenario. It can serve as a part of an internal or external evaluation. This exercise may be modified to suit the training needs of the unit.
- e. Chapter 5, Training and Evaluation Outlines, contains the T&EOs for the unit. T&EOs are the foundation of the MTP and the collective training of the unit. Each task is a T&EO that identifies task steps, performance measures, individual and leader tasks, and opposing forces (OPFOR) countertasks. The unit must master designated collective tasks to perform its critical wartime operations. T&EOs can be trained separately, in a situational training exercise (STX), in a field training exercise (FTX), or in live-fire exercises. For collective live-fire standards, the trainer needs to refer to the applicable gunnery manual for the appropriate course of fire. Those standards and courses of fire need to be integrated into the training exercise. Each T&EO is part of a mission and, in various combinations, composes the training exercise in Chapter 4.

(1) Format. T&EOs are prepared for every collective task that supports critical wartime operation accomplishment. Each T&EO contains the following items:

- (a) Elements. This identifies the unit or unit element(s) that perform the task.
- (b) Task. This describes the action to be performed by the unit and provides the task number.

(c) Reference. This identifies the publication used to develop the task and is in parenthesis following the task number. If more than one reference is used, the reference that contains the most information (primary reference) about the task is listed first and underlined. If there is only one reference, it is not underlined.

(d) Iteration. This is used to identify how many times the task is performed and evaluated during training. The M identifies when the task is performed in mission-oriented protective posture (MOPP) 4.

(e) Commander/leader assessment. This is used by the unit leadership to assess the proficiency of the unit in performing the task to standard. Assessments are subjective in nature. Therefore, use all available evaluation data and subunit-leader input to assess the overall capability of the organization to accomplish the task. Use the following ratings:

- **T - Trained.** The unit is trained and has demonstrated proficiency in accomplishing the task to wartime standards.
- **P - Needs practice.** The unit needs to practice the task. Performance has demonstrated that the unit does not achieve the task to standard without some difficulty or has failed to perform some task steps to standard.
- **U - Untrained.** The unit cannot demonstrate an ability to achieve wartime proficiency.

(f) Conditions. This describes the situation or environment in which the unit is to perform the collective task.

(g) Task standards. This states the performance criteria that a unit must achieve to successfully execute the task. This overall standard should be the focus of training and should be understood by every soldier. The trainer or evaluator determines the unit training status by using performance observation measurements (where applicable) and his judgment. The unit must be evaluated in the context of mission, enemy, terrain, troops, time available, and civilian considerations (METT-TC). The conditions should be as similar as possible for all evaluated elements. This will establish a common baseline for unit performance.

(h) Task steps and performance measures. This is a list of actions that the unit must perform to complete the task. These actions are stated in terms of observable performance for evaluating training proficiency. The task steps are arranged sequentially along with any supporting individual tasks and their references. An asterisk (*) to the left of the step number indicates the leader tasks within each T&EO. If the unit fails to correctly perform one of the task steps to standard, it has failed to achieve the overall task standard. The task step may contain performance measures that must be accomplished to correctly perform the task step.

(i) GO/NO-GO column. This column is provided for annotating the performance of the task steps. Evaluate each performance measure for a task step and place an X in the appropriate column. A major portion of the performance measures must be marked a GO for the task step to be successfully performed.

(j) Task performance/evaluation summary block. This block provides the trainer with a means of recording the total number of task steps and performance measures evaluated and those evaluated as GO. It also provides the evaluator with a means to rate the unit demonstrated performance as a GO or NO-GO. It also provides the leader with a historical record for five training iterations.

(k) Supporting individual tasks. This is a listing of all supporting individual tasks required to correctly perform the task. The task number and task title for each individual task are listed.

(l) Supporting collective tasks. This is a listing of all supporting collective tasks required to correctly perform the task. The task number and task title for each collective task are listed.

(m) Opposing forces tasks. These standards specify overall OPFOR performance for each collective task. The standards ensure that the OPFOR soldiers accomplish meaningful training and force the training unit to perform its task to standard or lose to the OPFOR. The OPFOR standards specify what must be accomplished—not how it must be accomplished. The OPFOR must always attain its task standards, using tactics consistent with the type of enemy being portrayed.

(2) Usage. T&EOs can be used to train or evaluate a single task. Several T&EOs can be used to train or evaluate a group of tasks such as an STX or FTX.

f. Chapter 6, External Evaluation, provides instructions for the planning, preparation, and execution of an external evaluation.

g. Appendix A, Sample Operation Order, contains a sample operation order (OPORD) to be used with the exercise in Chapter 4.

h. Appendix B, Threat Analysis, describes local, regional, and global threats and special situations that impact operations.

i. Appendix C, Metric Conversion Chart, contains a measurement conversion chart.

1-4. Missions and Tasks.

a. This MTP concerns specific missions found in the TOE and an implied mission that the unit must perform in order to accomplish the specified missions. The critical missions are the focus for the unit. The commander may supplement these missions with his own. The following is a listing of the missions for the unit:

- Real estate operations.
- Sustain operations.
- Unit defense.
- Unit survivability.

b. Each of these tasks may be trained individually or jointly. Training is based on the criteria described in the T&EOs. Several T&EOs can be trained as an STX. Various combinations of STXs can be used to develop an FTX for the unit to practice its entire mission responsibility. Several STXs can be developed into an external evaluation that is designed by the next higher echelon to evaluate the unit ability to perform multiple missions under stress in a realistic environment.

c. Squad tasks are trained in much the same way as described above. However, the squad leader must also train the drills provided in the drill book.

d. Leader tasks that support unit missions are trained through STP training, battle simulations, and execution of unit missions.

e. Individual tasks that support unit tasks are mastered by training to the standards outlined in the appropriate STPs. The T&EOs in Chapter 5 show the individual tasks that support collective-task training.

1-5. Training Principles. This MTP is based on the training principles explained in Field Manual (FM) 7-0.

1-6. Training Strategy. The training program, developed and executed by the engineer battalion to train to the standards in its critical wartime missions, will be a component of the Army Combined Arms Training Strategy (CATS). The purpose of CATS is to provide direction and guidance on how the total Army will train and identify the resources required to support that training. CATS provides the tools that enable the Army to focus and manage training in an integrated manner. Central to CATS is a series of proponent-generated unit and institutional strategies that describe the training events and resources required to facilitate training to standard. CATS will be embedded in the Standard Army Training System (SATS), version 4.1 and higher. The information is located at the Army Knowledge Online (AKO) website: <<https://www.us.army.mil/>>.

a. The unit training strategies central to CATS provide the commander with a descriptive menu for training. These strategies reflect that while there is an optimal way to train to standard, it is unlikely that all units in the Army will have the exact mix of resources required to execute an optimal training strategy.

b. The unit training strategy is a descriptive training strategy that provides a means for training the battalion to standard by listing required training events, critical training gates, training event frequencies, and training resources. The commander selects those tasks required to train his METL from this MTP. The training strategies to be provided in SATS 4.1 will provide the means whereby those tasks can be trained through a focused and integrated training plan.

c. The unit training strategy will be comprised of three separate training strategies. When integrated with the training tasks found in this MTP, they form a comprehensive and focused training strategy that allows the unit to train to standard. The elements of the unit training strategy are discussed below.

(1) Maneuver- and collective-training strategy. The maneuver- and collective-training strategy is intended to provide a set of recommended training frequencies for key training events in a unit and depicts those resources that are required to support the training events.

(2) Gunnery strategy. The gunnery strategy is based on weapons systems found in the unit and is intended to provide an annual training plan and to depict resources required to support weapons training. Data for the gunnery strategy comes from the Standards in Training Commission (STRAC) manual or the appropriate FMs.

(3) Soldier strategy. The soldier strategy provides an annual plan for training and maintaining skills at the individual level and lists the resources required to train a soldier.

d. A vital element in the unit training strategy is the identification of critical training gates. Critical training gates are defined as training events that must be conducted to standard before moving on to a more difficult or resource-intensive training event or task. Training gates follow the crawl, walk, run training methodology. For instance, if the unit training strategy calls for conducting an FTX and an STX has been identified as a critical training gate for the FTX, the training tasks in the STX must be trained to standard before conducting the FTX. Standards for all tasks must be clearly defined so that the trainer can assess the preparedness of the soldiers, or units, to move on to more complex training events. The provision for critical training gates is made recognizing that the unit METL and the commander's assessment of his unit training status will determine the selection and timing of the collective-training exercises in a specific unit training strategy.

e. When developing the unit training plan, the commander identifies from the MTP the training tasks required to train his METL.

1-7. Training Conduct. This MTP is designed to facilitate planning, preparing, and conducting unit training as explained in FMs 7-0 and 7-1. The commander performs the following:

- a. Assigns the missions and supporting tasks for training based on his METL and guidance from the next higher headquarters (HQ). Trainers must plan and execute training to support this guidance.
- b. Reviews the mission outline in Chapter 3 to determine whether the STXs and the FTXs provided will support, or can be modified to support, the command guidance. If they do not support the guidance or if they need to be modified, refer to the matrix in Chapter 2. This matrix provides a list of all critical collective tasks, drills, and individual tasks that must be mastered to perform the mission.
- c. Prioritizes the tasks that need training. There is never time to train everything. Orient the training toward the greatest challenges and the most difficult sustainment skills.
- d. Integrates training tasks into the training schedule, using the following procedures:
 - (1) List the tasks in the priority and frequency that they need to be trained.
 - (2) Determine the amount of time required and how to use multiechelon training for the best results.
 - (3) Determine where the training can take place.
 - (4) Determine who will be responsible for what. The leader of the element being trained must always be involved.
 - (5) Organize needs into blocks of time and training vehicles.
- e. Approves the list of tasks to be trained and schedules them on the unit training schedule.
- f. Determines the equipment and supplies needed to conduct the training.
- g. Keeps subordinate leaders informed, and oversees their training. The standards must be rigidly enforced.

1-8. Force Protection.

- a. **Safety.** Safety is a component of force protection. Commanders, leaders, and soldiers use risk assessment and risk management to tie force protection into the military around the mission. Risk management assigns responsibility, institutionalizes the commander's review of operational safety, and leads to decision making at a level of command that is appropriate to the risk. The objective of safety is to help units protect combat power through accident prevention, which enables units to win quickly and decisively, with minimum losses. Safety is an integral part of all combat operations. Safety begins with readiness that determines the ability of the unit to perform its METL to standard. Readiness standards addressed during METL assessment are as follows:
 - (1) Soldiers with the self-discipline to consistently perform tasks to standard.
 - (2) Leaders who are ready, willing, and able to enforce standards.
 - (3) Training that provides skills needed for performance to standard.
 - (4) Standards and procedures for task preferences that are clear and practical.
 - (5) Support for task preference, including equipment, personnel, maintenance, facilities, and services.
- b. **Risk Management.** Risk management addresses the root causes (readiness shortcomings) of accidents. It helps commanders and leaders identify and predict the next accident. Risk management is a

way to put more realism into training without paying the price in deaths, injuries, or damaged equipment. Risk management is a five-step, cyclic process that is easily integrated into the decision-making process outlined in FM 101-5.

Step 1. Identify Any Hazards. Identify the most probable hazards for the mission.

Step 2. Assess the Hazards. Analyze each hazard to determine the probability of it causing an accident and the probable effect of the accident. Identify control options to eliminate or reduce the hazard. The Army standard risk assessment matrix, shown in Figure 1-1, is a tool to use for assessing hazards.

Step 3. Make Risk Decisions. Weigh the risk against the benefits of performing the operation. Accept no unnecessary risks, and make any remaining risk decisions at the proper level of command.

Step 4. Implement Controls. Integrate specific controls into operation plans (OPLANs), OPODs, standing operating procedures (SOPs), and rehearsals. Communicate controls to the individual soldier.

Step 5. Supervise. Determine the effectiveness of controls in reducing the probability and effect of identified hazards, to include a follow-up and an after-action review (AAR). Develop lessons learned.

c. Chain of Command. Safety demands total chain-of-command involvement in planning, preparing, executing, and evaluating training. Responsibilities of the chain of command include—

(1) Commanders.

- (a) Seek optimum, not adequate, performance.
- (b) Specify the risk you will accept to accomplish the mission.
- (c) Select risk reductions provided by the staff.
- (d) Accept or reject residual risk, based on the benefit to be derived.
- (e) Train and motivate leaders at all levels to effectively use risk management

concepts.

(2) Staff.

- (a) Assist the commander in assessing risks and developing risk reduction options for
- (b) Integrate risk controls in plans, orders, METL standards, and performance

training.

measures.

- (4) Individual soldiers.
 - (a) Report unsafe conditions and acts, and correct the situation when possible.
 - (b) Establish a buddy system to keep a safety watch on one another.
 - (c) Take responsibility for personal safety.
 - (d) Work as a team member.
 - (e) Modify your own risk behavior.

d. Fratricide. Fratricide is the employment of weapons, with the intent to kill the enemy or destroy its equipment, that results in unforeseen and unintentional death, injury, or damage to friendly personnel or equipment. Fratricide prevention is a component of force protection and is closely related to safety. Fratricide is, by definition, an accident. Risk assessment and risk management are mechanisms used to control the incidence of fratricide.

- (1) Causes. The primary causes of fratricide are—

- (a) Direct-fire control plan failures. These failures result when units fail to develop defensive and, particularly, offensive fire control plans.
- (b) Land navigation failures. These failures result when units stray out of sector, report incorrect locations, or become disoriented.
- (c) Combat identification failures. These failures include gunners or pilots being unable to distinguish thermal and optical signatures near the maximum range of their sighting systems and units in proximity mistaking each other for the enemy under limited-visibility conditions.
- (d) Inadequate control measures. These occur when units fail to disseminate the minimum maneuver and fire support control measures that are necessary to tie control measures to recognizable terrain or events.
- (e) Reporting communication failures. Units at all levels face problems in generating timely, accurate, and complete reports as locations and tactical situations change.
- (f) Weapons errors. Lapses in individual discipline lead to charge errors, accidental discharges, mistakes with explosives or hand grenades, and similar incidents.
- (g) Battlefield hazards. Unexploded ordnance (UXO), unmarked or unrecorded minefields, scatterable mines (SCATMINES), and booby traps litter the battlefield. Failure to mark, record, remove, or anticipate these hazards increases the risk of friendly casualties.

(2) Results. Fratricide results in unacceptable losses and increases the risk of mission failure. Fratricide undermines the ability of the unit to survive and function. Units experiencing fratricide observe these consequences:

- (a) Loss of confidence in unit leadership.
- (b) Increase of self-doubt among leaders.
- (c) Hesitation to use supporting combat systems.
- (d) Oversupervision of units.

- (e) Hesitation to conduct night operations.
- (f) Loss of aggressiveness during fire and maneuver.
- (g) Loss of initiative.
- (h) Disrupted operations.
- (i) General degradation of cohesiveness, morale, and combat power.

1-9. **Environmental Protection.** Protection of natural resources has continued to become an ever-increasing concern to the Army. It is the responsibility of all unit leaders to decrease and, if possible, eliminate damage to the environment when conducting training. Environmental risk management parallels safety risk management and is based on the same philosophy. Environmental risk management consists of the following steps:

Step 1. Identify Any Hazards. Identify potential sources for environmental degradation during the analysis of METT-TC factors. This requires the identification of environmental hazards. An environmental hazard is a condition with the potential for polluting air, soil, or water and/or destroying cultural and historical artifacts.

Step 2. Assess the Hazards. Analyze the potential severity of environmental degradation using the environmental risk assessment matrix (Figure 1-2). Consider the severity of environmental degradation when determining the potential effect an operation will have on the environment. The risk impact value is defined as an indicator of the severity of environmental degradation. Quantify the risk to the environment resulting from the operation as extremely high, high, medium, or low, using the environmental risk assessment matrix.

Environmental Risk Assessment Work Sheet						
Environmental Area:	Rating:					
Unit Operations	Risk Impact					
Movement of heavy vehicles/systems	5	4	3	2	1	0
Movement of personnel and light vehicles/systems	5	4	3	2	1	0
Assembly area activities	5	4	3	2	1	0
Field maintenance of equipment	5	4	3	2	1	0
Garrison maintenance of equipment	5	4	3	2	1	0

Overall Environmental Risk Assessment Form						
Unit Operation Environmental Issues	Movement of Heavy Vehicles/ Systems	Movement of Personnel and Light Vehicles/ Systems	Assembly Area Activities	Field Maintenance of Equipment	Garrison Maintenance of Equipment	Risk Rating
Air pollution						
Archeological and historical sites						
Hazardous material/waste						
Noise pollution						
Threatened/endangered species						
Water pollution						
Wetland protection						
Overall rating						

Risk Categories			
Category	Range	Environmental Damage	Decision Maker
Low	0-58	Little or none	Appropriate level
Medium	59-117	Minor	Appropriate level
High	118-149	Significant	Division commander
Extremely high	150-175	Severe	MACOM commander

Figure 1-2. Environmental Risk Assessment Matrix

Step 3. Make Environmental Risk Decisions. Make decisions and develop measures to reduce high environmental risks.

Step 4. Brief the Chain of Command. Brief the chain of command (to include the installation environmental office, if applicable) on proposed plans and pertinent high-risk environmental matrixes. Risk decisions are made at a level of command that corresponds to the degree of risk.

Step 5. Implement Controls. Implement environmental-protection measures into plans, orders, SOPs, training performance standards, and rehearsals.

Step 6. Supervise. Supervise and enforce environmental-protection standards.

1-10. Evaluation. The T&EOs in Chapter 5 describe the standards that must be met for each task.

a. Evaluations can be either internal or external. Internal evaluations are conducted at all levels, and they must be inherent in all training. External evaluations are usually more formal and are normally

conducted by a HQ that is two levels above the evaluated unit. See Chapter 6 for more information on external evaluations.

b. A critical weakness in training is the failure to evaluate each task every time it is executed. The ARTEP concept is based on simultaneous training and evaluation. Too often, leaders do not practice continuous evaluation. Soldiers or small units are trained to perform a task to standard, and then later, when they execute that task as part of a training exercise, they execute it poorly or incorrectly and are not corrected. For this program to work, trainers and leaders must continually evaluate training as it is being executed.

c. Leaders should emphasize direct, on-the-spot evaluations. Correcting poor performance during individual or small-group training is easy to do. In higher-level exercises, it is usually not feasible to do this with outside evaluators, but evaluations should not be totally eliminated. Plan AARs at frequent, logical intervals during the exercises (usually after the completion of a major subordinate task). This is a proven technique that allows the correction of performance shortcomings while they are still fresh in everyone's mind. Also, it gets everyone involved and prevents the reinforcement of bad habits.

d. FM 7-1 provides detailed instructions for conducting an AAR. It also provides detailed guidance on coaching and critiquing during training.

1-11. Feedback. Recommendations for improvement of this MTP are requested. Feedback will help to ensure that this MTP answers the training needs of units in the field. Please make your comments on DA Form 2028 or DA Form 7507 (ARTEP Mission Training Plan User Feedback) and send it to the address provided in the preface.

CHAPTER 2

Training Matrixes

2-1. General. The training matrix assists the commander in planning the training of his unit personnel. Figure 2-1 provides mission identification for the unit.

<p>Mission Identification Table</p> <p><u>Mission Title</u></p> <ul style="list-style-type: none"> • Provide Real Estate Service Support (REAL ESTATE OPERATIONS) • Sustain Unit Operations (SUSTAIN OPERATIONS) • Defend the Unit (UNIT DEFENSE) • Conduct Unit Survivability Operations (UNIT SURVIVABILITY)
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Figure 2-1. Mission Identification Table

2-2. Mission-to-Collective Task Matrix. This matrix (Figure 2-2) identifies the mission and its supporting collective tasks. The tasks are listed under the appropriate battlefield operating system (BOS), indicated by an X in the matrix. The BOSs that are used in this matrix are defined in United States Army Training and Doctrine Command (TRADOC) Pamphlet (Pam) 11-9. A specific mission is trained by using the collective tasks in the vertical column for the mission. Based on the proficiency of the unit, training is focused on operational weaknesses.

Collective Tasks	Real Estate Operations	Sustain Operations	Unit Defense	Unit Survivability
Develop Intelligence				
05-2-0018 Conduct Report Procedures		X		
19-3-3105.05-T01A Process Captured Documents and Equipment			X	X
71-2-0332.05-T01A Maintain Operations Security (OPSEC)		X		
Deploy/Conduct Maneuver				
05-1-0016 Perform Deployment Operations		X		
05-3-3001 React to Contact			X	
07-1-1923.05-T01A React to Indirect Fire			X	X
07-2-1301.05-T01A Conduct a Convoy		X		
09-3-4806 Prepare Vehicles and Equipment for Deployment		X		
12-1-0409.05-T01A Prepare Personnel for Deployment		X		
Protect the Force				

Collective Tasks	Real Estate Operations	Sustain Operations	Unit Defense	Unit Survivability
03-3-C201.05-T01A Prepare for Operations Under Nuclear, Biological, and Chemical (NBC) Conditions			X	X
03-3-C202.05-T01A Prepare for a Chemical Attack			X	X
03-3-C203.05-T01A Respond to a Chemical Attack				X
03-3-C205.05-T01A Prepare for a Friendly Nuclear Strike			X	X
03-3-C206.05-T01A Prepare for a Nuclear Attack			X	X
03-3-C208.05-T01A Cross a Radiologically Contaminated Area		X		X
03-3-C209.05-T01A React to Smoke Operations				X
03-3-C222.05-T01A Respond to the Residual Effects of a Nuclear Attack				X
03-3-C223.05-T01A Respond to the Initial Effects of a Nuclear Attack				X
03-3-C226.05-T01A Cross a Chemically Contaminated Area		X		X
05-2-3002 Camouflage Vehicles and Equipment			X	X
05-2-3005 Conduct an Extraction From a Minefield				X
05-3-7005 Disable Critical Equipment and Material			X	X
07-3-1112.05-T01A React to an Ambush				X
09-2-0337.05-T01A React to Unexploded Ordnance (UXO)				X
19-3-2204.05-T01A Employ Physical Security Measures		X	X	
44-1-C220.05-T01A Use Passive Air Defense Measures			X	X
71-2-0326.05-T01A Perform Risk Management Procedures		X		X
Perform CSS and Sustainment				
05-1-0050 Coordinate for Medical Services		X		X
05-2-0051 Coordinate for Food Service Support		X		
05-2-1126 Coordinate for Organizational Maintenance Support		X		
05-2-9001 Provide Opposing Forces (OPFOR) Support to Training Exercises		X		

Collective Tasks		Real Estate Operations	Sustain Operations	Unit Defense	Unit Survivability
05-3-5600	Conduct Real Estate Acquisition Functions	X			
05-3-5601	Conduct Real Estate Administration Actions	X			
05-3-5602	Conduct Real Estate Disposal Functions	X			
05-3-5603	Conduct Real Estate Claim Investigations	X			
08-2-C316.05-T01A	Transport Casualties (for Units Without Medical Treatment Personnel)		X		X
08-2-R303.05-T01A	Conduct Battlefield Stress Reduction and Stress Prevention Procedures		X		X
08-2-R315.05-T01A	Perform Field Sanitation Functions		X		X
11-5-0101.05-T01A	Install, Operate, and Maintain a Single-Channel Voice Radio Station (AM)		X		
Exercise Command and Control					
05-2-7008	Prepare an Operation Order (OPORD) (Company/Platoon)		X		
05-3-0013	Conduct Troop-Leading Procedures		X		
05-6-0066	Conduct Liaison Operations	X	X		X
11-5-1102.05-T01A	Install, Operate, and Maintain a Single-Channel, Ground and Airborne Radio System (SINCGARS) Frequency Hopping (FH) Net		X		

Figure 2-2. Mission-to-Collective Task Matrix

CHAPTER 3

Mission Outlines/Training Plans

3-1. General. The mission outline illustrates the relationship between the missions and their support tasks. Each outline provides the trainer with a diagram of the unit mission, sample FTXs and/or STXs, and the collective tasks that comprise them.

3-2. Mission Outlines. Since unit training is mission-oriented, the mission outline shows how task training contributes to the unit ability to perform its missions. The mission outlines, Tables 3-1 through 3-5, provide the commander with a visual outline of his unit missions in a format that facilitates the planning and management of training.

Table 3-1. Sample Countermobility Mission Outline

ENGINEER PLATOON COUNTERMOBILITY	
Task Number	Task Title
03-3-C201.05-T01A	Prepare for Operations Under Nuclear, Biological, and Chemical (NBC) Conditions
05-3-0303	Construct Wire Obstacles
05-3-0306	Construct a Tank Ditch
05-3-0307	Construct a Log Obstacle
05-3-0904.05-R01A	Establish Jobsite Security
05-3-1018	Conduct Troop-Leading Procedures
07-1-1923.05-T01A	React to Indirect Fire
10-2-0319.05-T01A	Receive Airdrop Resupply
71-2-0326.05-T01A	Perform Risk Management Procedures

Table 3-2. Sample General Engineering Mission Outline

ENGINEER COMPANY GENERAL ENGINEERING	
Task Number	Task Title
05-2-0726	Conduct Dump Truck Hauling Operations
05-3-0313	Construct Revetments
05-3-0402.05-R01A	Perform a Route Classification
05-3-0611	Construct/Repair a Bridge Abutment
05-3-0710	Assemble and Install Culverts
05-3-0765	Construct or Repair a Sewerage System
05-3-0778	Construct or Repair a Steel Frame Pre-engineered Structure
05-3-0784	Construct/Repair Headwalls
05-3-0787	Construct/Repair a Wood Frame Structure
05-3-0789	Construct/Repair a Concrete Structure
05-3-0790	Construct/Repair Electrical Utilities
05-3-0791	Construct/Repair a Water Distribution System
05-3-0792	Install Coupled Pipeline
05-3-0904	Establish Jobsite Security
08-2-0314.05-T01A	Treat Unit Casualties (for Units With Medical Treatment Personnel)

Table 3-3. Sample Mobility Mission Outline

ENGINEER PLATOON MOBILITY	
Task Number	Task Title
05-3-0114	Conduct Breaching Operations
05-3-0404	Conduct a River Crossing Site Reconnaissance
05-3-0118	Conduct Minesweeping Operations
05-3-0609	Operate River Crossing Sites
05-3-0603	Prepare an Expedient Ford
05-3-0767	Clear Obstacles With Engineer Equipment
03-2-3008.05-T01A	Conduct a Radiological, Chemical, or Biological Reconnaissance or Survey
03-3-C208.05-T01A	Cross a Radiologically Contaminated Area

Table 3-4. Sample Perform Survivability Construction Mission Outline

ENGINEER PLATOON PERFORM SURVIVABILITY CONSTRUCTION	
Task Number	Task Title
05-3-0304	Construct Vehicle Fighting Positions
05-3-0305	Construct Vehicle Protective Positions
05-3-0306	Construct a Tank Ditch
05-3-0312	Construct Bunkers and Shelters

Table 3-5. Sample Unit Survivability/Unit Defense Mission Outline

ENGINEER COMPANY UNIT SURVIVABILITY/UNIT DEFENSE	
Task Number	Task Title
03-3-C203.05-T01A	Respond to a Chemical Attack
03-3-C205.05-T01A	Prepare for a Friendly Nuclear Strike
05-2-0301	Camouflage Vehicles and Equipment
11-5-0121.05-T01A	Provide a Field Cable or Wire System
44-1-C220.05-T01A	Use Passive Air Defense Measures
44-1-C221.05-T01A	Take Active Combined Arms Air Defense Measures Against Hostile Aircraft

CHAPTER 4

Training Exercise

4-1. General. Training exercises are used to train and practice the performance of collective tasks. This MTP contains a sample STX. It is designed to assist in developing, sustaining, and evaluating the unit mission proficiency. Table 4-1 lists the STX by exercise number, title, and page number.

Table 4-1. STX Exercise

Exercise Number	Exercise Title	Page
STX 5-2-E0001	Breaching Obstacles	4-1

4-2. Situational Training Exercise. STXs are short, scenario-driven, mission-oriented, tactical exercises used to train a group of closely related collective tasks. STXs provide the information for training the missions that make up the critical wartime mission. STXs—

- Provide repetitive training of missions.
- Allow the training to focus on identified weaknesses.
- Allow the unit to practice the mission STX before conducting a higher-echelon FTX.
- Save time by providing most of the information needed to develop a vehicle for training.

ENGINEER PLATOON STX 5-2-E0001 BREACHING OBSTACLES

1. **Objective**. This sample STX trains collective, leader, and individual tasks in the platoon operation (breaching obstacles).

2. **Interface**. This STX supports the company FTX 5-2-E0001 requirement to conduct combat operations.

3. **Training**.

a. **Individual Training**. This training should be based on the soldier's manual tasks required to support this STX. Individual training is based on the tasks, conditions, and standards in the 12B and the soldier's common tasks manuals. Training should be hands-on and performance-oriented. During training, leaders assess soldier proficiency by evaluating task performance against the soldier's manual standards then providing feedback to the soldiers. The individual training and evaluation program includes common task tests and the commander's evaluations.

b. **Collective Training**. This training should be based on the collective tasks required for the STX. Battle drills and STXs are key tools for squad and platoon collective training. As with individual tasks, drills should be trained to standard with feedback provided. Collective tasks that could support this STX and mission (as well as other missions) are in the mission-to-collective task matrix in Chapter 2.

c. **Leader Training**. This training should be based on the leader tasks required for the exercises as well as the individual tasks. Leader tasks are trained in the same manner as stated in paragraph 3a or by one or all of the following methods. When material and facilities are not available, innovation is the answer. Do not limit training to the methods listed below.

- (1) Classroom discussions on how to plan the exercise and how to implement the unit SOP.
- (2) A map reconnaissance assists in terrain analysis and war gaming. (Use a map of the area where the STX is to be conducted.)
- (3) Terrain board or sand table exercises permit simulations or miniatures to be used to gain three-dimensional perspectives in war gaming or rehearsals. (Model the terrain board or the sand table to match the terrain where the exercise will be conducted.)
- (4) Tactical exercises without troops (TEWTs) allow leaders to train on the ground, practicing land-navigation movement, reporting, and other leader actions.
- (5) Simulations and games teach leaders as part of a continuing officer and noncommissioned officer (NCO) development program.
- (6) Training extension courses use audiovisual equipment to present information and demonstrate how tasks are performed to standard.

d. Training Tips and Instructions. The following are training tips and general instructions on how to prepare for and accomplish the STX:

- (1) Know the requirements for breaching obstacles, marking obstacles, and tactical movement.
- (2) Conduct a leader's reconnaissance of the training area with squad leaders to ensure that you do not make time-consuming mistakes.
- (3) Review the standards for the T&EO that supports this exercise.
- (4) Conduct this STX using one of the following options:
 - (a) With ammunition, without ammunition, or using live fire. The use of ammunition is encouraged to add more realism to the exercise.
 - (b) With or without the Multiple Integrated Laser Equipment System (MILES). The MILES provides better feedback and should be used if it is available.
 - (c) Under all environmental conditions, both day and night and with or without an NBC environment. These scenarios should involve an active NBC environment.
- (5) Ensure that this STX is initially trained and rehearsed slowly, on open terrain, during good visibility, and with frequent explanations and critiques by leaders. This simple execution, combined with a thorough prebrief and "chalk talks" constitutes the "crawl" stage of STX training. The "walk" phase of this STX entails conducting the training at closer to normal rates, on more difficult terrain, and with stops for explanation and critique only when problems occur (expect for planned AARs). During the "run" phase, the STX is executed under conditions as close as possible to those expected in combat (including full OPSEC and camouflage, realistic time frames and distances, challenging terrain, and aggressive OPFOR, NBC environment, and movement distance). This exercise is conducted at full speed after conducting building block training (individual training and drills) to reach the run level of execution.
- (6) Ensure that the T&EO standards for this exercise (from Chapter 5) are met to obtain the maximum benefits from the training.
- (7) Conduct this exercise on a recurring basis to sustain proficiency; however, since many of the T&EOs in this STX will be trained in other STXs, practice may occur through integration rather than retraining the STX.

(8) Ensure that the OPFOR replicates enemy forces in size and strength to portray threat activities realistically.

(9) Assign at least one evaluator to control OPFOR activities. The evaluator evaluates OPFOR actions, ensures realism, stresses safety, and assesses loss and damage. If the OPFOR are in groups for several simultaneous actions, additional OPFOR evaluators or controllers are necessary.

(10) Ensure that OPFOR units look and fight like a potential enemy. This will help soldiers understand threat tactics, doctrine, and weapons systems.

e. Training Enhancers. This STX requires the platoon to breach an obstacle, move tactically, support by fire, and mark an obstacle.

(1) When basic proficiency is attained for the tasks in this STX, the STX may be conducted under limited visibility conditions, both with and without night vision devices (NVDs).

(2) This STX can be conducted under increasing MOPP levels as proficiency increase.

4. General Situation.

a. Contact with the enemy obstacle has been established. Initial reports indicate that the obstacle is overwatched by a company-sized element. The enemy defensive positions are not well established; it has the capability for indirect fire and close air support (CAS). The enemy has used chemical weapons and will probably do so again. A breach of the obstacle has been ordered to allow maneuver forces to move through to attack the enemy. Figure 4-1 illustrates the graphic scenario of task performance in this exercise.

b. This exercise begins with the receipt of a company fragmentary order (FRAGO) by the platoon and ends after the obstacle is marked. An AAR should be held after the obstacle has been breached and marked. A final AAR should be conducted once all evaluation notes are compiled. If necessary, run portions of the exercise again until you are satisfied with your platoon performance. Table 4-2 provides a recommended sequence of T&EOs and a recommended time for each portion of the STX.

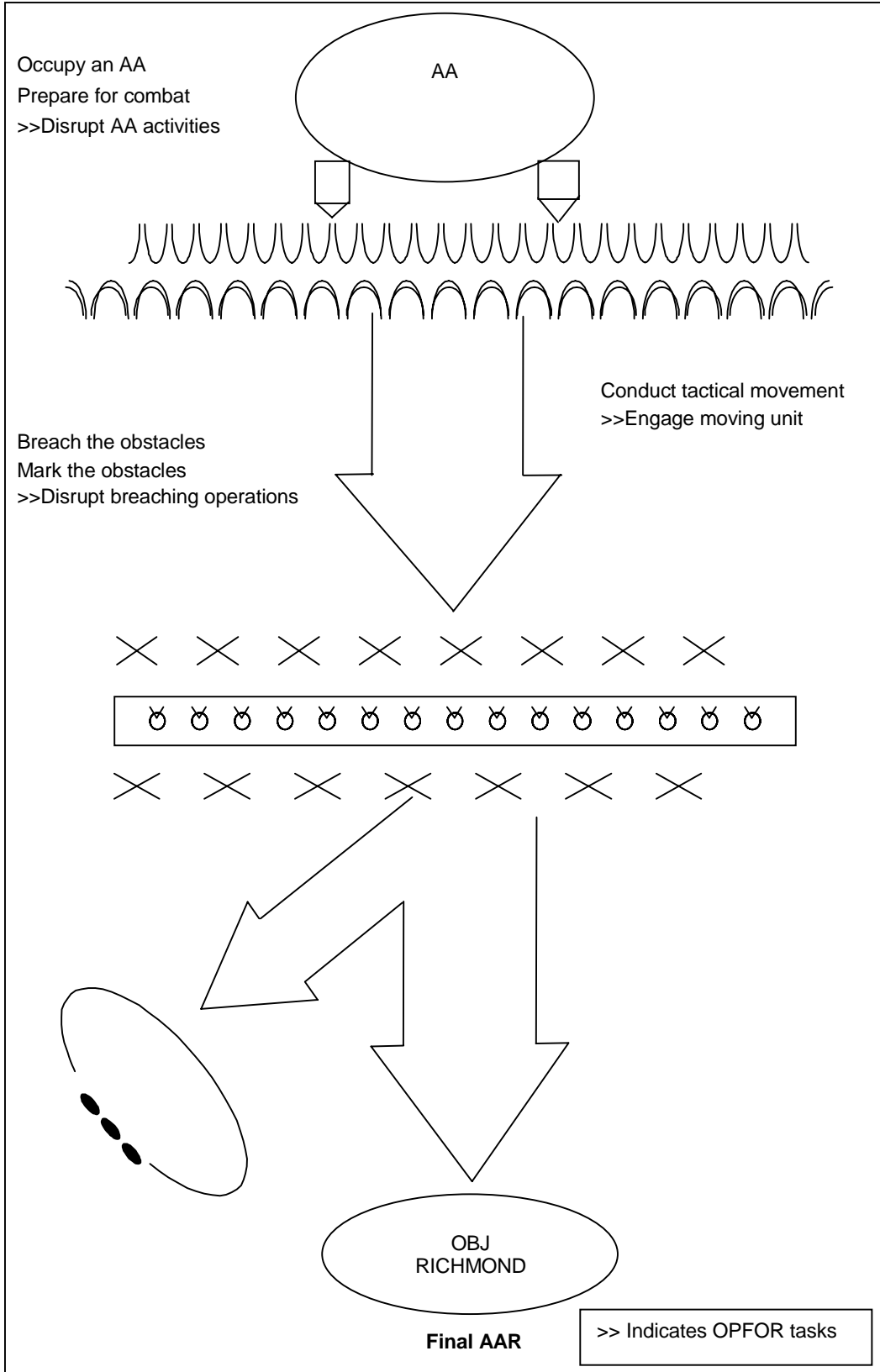


Figure 4-1. General Scenario STX

Table 4-2. Sample Suggested Scenario

Event	Action	Estimated Time
Module 1		
1	Occupy an AA	4 hours
2	Receive a FRAGO	15 minutes
3	Plan Breaching Operations	3 hours
4	Issue a FRAGO	2 hours
5	Conduct an AAR	1 hour
6	Conduct Precombat Operations	2 hours
7	Conduct Tactical Movement	1 hour
8	Breach the Obstacle	1 hour
9	Conduct an AAR	1 hour
10	Mark the Obstacle	1 hour
11	Conduct an AAR	1 hour
Total time:		17.25 hours
NOTES:		
<p>1. These tasks are integrated and evaluated throughout the exercise.</p> <p>2. Events will be trained to standards, not time limitations. The time required to train an event will vary based on METT-TC factors and the unit training proficiency.</p> <p>3. Additional time may be required if great portions of the exercise are conducted at night or during other limited visibility.</p>		

5. Special Situation.

a. Your platoon is part of a company in a secure assembly area (AA). The platoon receives a FRAGO to breach obstacles (Figure 4-2).

b. The company commander has ordered your platoon to lift your supporting fires. A sister platoon is prepare to provide support for the breach and marking of the obstacle. The company commander orders your platoon to breach the obstacle.

6. Support Requirements.

a. Minimum Trainers and Observers/Controllers. The company commander or the platoon leader can conduct this exercise and will be the trainer and primary evaluator. At least one other observer/controller (O/C) is required with the OPFOR. Another platoon being trained or evaluated should be used as the platoon supporting the breach operations. This platoon will need an additional trainer or O/C.

b. Vehicles/Communications. Those organic to the platoon are needed for this exercise. Two or three vehicles or trailers should be in the OPFOR supply site.

c. Opposing Forces. The OPFOR ground force should at least be a reinforced squad.

FRAGMENTARY ORDER	
	Copy ____ of ____ copies 25 th EN BN
FRAGMENTARY ORDER _____	
References:	
1. SITUATION.	
a. Enemy Forces. The enemy forces are at 60 to 70 percent strength. They are preparing to counterattack and are expected to use air-delivered or artillery-delivered nonpersistent nerve agent.	
b. Friendly Force. (Element designation) attack (date/time group) to destroy the enemy force at Objective _____ to disrupt the enemy counterattack.	
2. MISSION. (Element destination) is to provide breach support for (supported elements designation) to breach obstacles along the main avenue of approach.	
3. EXECUTION.	
a. Concept of the Operations. (See overlay.)	
(1) Intent. Breach obstacles and destroy the enemy preparing to counterattack.	
(2) Fire Support. Priority of fire to (another) platoon.	
b. (Another) Platoon.	
(1) Provide breach support for (evaluated) platoon.	
(2) Prepare to replace (evaluated) platoon in case they become combat ineffective.	
c. (Evaluated) Platoon.	
(1) Provide local support by fire (initially).	
(2) Breach obstacles.	
(3) Mark obstacles according to the tactical SOP (TACSOP).	
d. Coordinating Instructions.	
(1) Company release point (RP) is (grid coordinate).	
(2) Company linkup point is (grid coordinate).	

Figure 4-2. Sample FRAGO for STX 5-2-E0001

d. Maneuver Area. A 15 x 4 kilometer training area is desired. This area should provide for infiltration, cross-county movement, locations for supply sites, and a complex obstacle. The terrain should offer multiple covered and concealed approaches to the objective area. Using terrain that limits the leader

to a geographical or school solution does not allow evaluation of the unit ability to conduct a terrain analysis and select and conceal positions.

- e. Consolidated Support Requirements. This exercise requires the items listed in Table 4-3.

Table 4-3. Sample Consolidated Support Requirements for STX 5-2-E0001

Ammunition	DODIC	Estimated Basic Load	
5.56 mm	A080	150 rounds per rifle	
7.62 mm	A111	400 rounds per M60	
5.56 mm	A075	250 rounds per SAW	
Caliber .50	A598	250 rounds per M2	
ATWESS (AT-4)	L367	15 each per company (inert)	
Hand grenade, body, M69	G811	2 per man	
Hand grenade, fuse (practice)	G878	2 per man	
Simulators, projectile, ground burst	L598	50 per exercise	
Simulator, hand grenade, M116 series	L601	20 per squad (without live demolitions to simulate demolitions) or 6 per squad	
Demolitions (See the note below.)			
MICLIC		4 per company with 2 reloads	
Bangalore torpedo kit		1 per squad	
Charge, block TNT		50 per squad	
MDI M11, 12, 13, 14		15 each (total 60) per platoon	
MDI igniters		60 per platoon	
Time fuse		500 feet per platoon	
Satchel charge, M183		30 per platoon	
40-pound shape charge		12 per platoon	
Smoke grenades, white		60 per platoon	
Smoke pot, ground		10 per platoon	
Mines			
Other Items			
Batteries, BA 200 (6-volt)		50 each	
Batteries, BA 3090 (9-volt)		400 each	
Class IV			
Concertina wire			
Pickets			
Staples			
Barbed wire			
MILES Equipment	Company	Evaluators	OPFOR
APC	13		13/4
Caliber .50 system	15		13/4
M240 system	2		
M19 blank firing adapter	15		13/4
M16 system	120		120/28
M60 machine gun system	13		13/2
Controller guns		8	
Small arms alignment fixture		2	
NOTE: Ammunition and demolitions are basic loads and should be restocked (according to use) during the exercise.			

f. Regulations and Requirements. Commanders should consult local regulations and range-control requirements during coordination to ensure compliance with restrictions such as constraints on pyrotechnics.

7. Training and Evaluation Outline Sequence. Table 4-4 lists sample T&EOs that are used to evaluate an STX.

Table 4-4. T&EOs Used in Evaluating STX 5-2-E0001

Task Title	Task Number
Conduct Troop-Leading Procedures	05-3-1018.05-R01A
Conduct a Radiological, Chemical, or Biological Reconnaissance or Survey	03-2-3008.05-T01A
Cross a Radiologically Contaminated Area	03-3-C208.05-T01A
Support Breaching Operations	05-2-0114
Reorganize as Infantry	05-1-0011
Fight as Infantry	05-2-1215

CHAPTER 5

The T&EOs for the unit are listed in Figure 5-1. The mission-to-collective task matrix in Chapter 2 lists the T&EOs required to train the critical wartime missions according to their specific BOS.

Training and Evaluation Outlines

Develop Intelligence

Conduct Report Procedures (05-2-0018)	5-3
Process Captured Documents and Equipment (19-3-3105.05-T01A).....	5-6
Maintain Operations Security (OPSEC) (71-2-0332.05-T01A).....	5-8

Deploy/Conduct Maneuver

Perform Deployment Operations (05-1-0016)	5-10
React to Contact (05-3-3001)	5-13
React to Indirect Fire (07-1-1923.05-T01A).....	5-15
Conduct a Convoy (07-2-1301.05-T01A).....	5-17
Prepare Vehicles and Equipment for Deployment (09-3-4806).....	5-21
Prepare Personnel for Deployment (12-1-0409.05-T01A).....	5-25

Protect the Force

Prepare for Operations Under Nuclear, Biological, and Chemical (NBC) Conditions (03-3-C201.05-T01A)	5-27
Prepare for a Chemical Attack (03-3-C202.05-T01A)	5-29
Respond to a Chemical Attack (03-3-C203.05-T01A)	5-31
Prepare for a Friendly Nuclear Strike (03-3-C205.05-T01A)	5-33
Prepare for a Nuclear Attack (03-3-C206.05-T01A)	5-35
Cross a Radiologically Contaminated Area (03-3-C208.05-T01A).....	5-37
React to Smoke Operations (03-3-C209.05-T01A)	5-39
Respond to the Residual Effects of a Nuclear Attack (03-3-C222.05-T01A)	5-41
Respond to the Initial Effects of a Nuclear Attack (03-3-C223.05-T01A)	5-43
Cross a Chemically Contaminated Area (03-3-C226.05-T01A)	5-45
Camouflage Vehicles and Equipment (05-2-3002).....	5-47
Conduct an Extraction From a Minefield (05-2-3005).....	5-49
Disable Critical Equipment and Material (05-3-7005).....	5-52
React to an Ambush (07-3-1112.05-T01A).....	5-54
React to Unexploded Ordnance (UXO) (09-2-0337.05-T01A)	5-56
Employ Physical Security Measures (19-3-2204.05-T01A).....	5-58
Use Passive Air Defense Measures (44-1-C220.05-T01A).....	5-60
Perform Risk Management Procedures (71-2-0326.05-T01A).....	5-62

Perform CSS and Sustainment

Coordinate for Medical Services (05-1-0050).....	5-64
Coordinate for Food Service Support (05-2-0051)	5-66
Coordinate for Organizational Maintenance Support (05-2-1126)	5-68
Provide Opposing Forces (OPFOR) Support to Training Exercises (05-2-9001).....	5-70
Conduct Real Estate Acquisition Functions (05-3-5600).....	5-85
Conduct Real Estate Administration Actions (05-3-5601)	5-88
Conduct Real Estate Disposal Functions (05-3-5602)	5-90
Conduct Real Estate Claim Investigations (05-3-5603).....	5-92
Transport Casualties (for Units Without Medical Treatment Personnel) (08-2-C316.05-T01A).....	5-93
Conduct Battlefield Stress Reduction and Stress Prevention Procedures (08-2-R303.05-T01A)	5-96
Perform Field Sanitation Functions (08-2-R315.05-T01A)	5-98
Install, Operate, and Maintain a Single-Channel Voice Radio Station (AM) (11-5-0101.05-T01A)	5-101

Exercise Command and Control

Prepare an Operation Order (OPORD) (Company/Platoon) (05-2-7008)	5-104
Conduct Troop-Leading Procedures (05-3-0013).....	5-109
Conduct Liaison Operations (05-6-0066).....	5-113
Install, Operate, and Maintain a Single-Channel, Ground and Airborne Radio System (SINCGARS) Frequency Hopping (FH) Net (11-5-1102.05-T01A).....	5-115

Figure 5-1. List of T&EOs

ELEMENT: Real Estate

TASK: Conduct Report Procedures (05-2-0018)
 (FM 24-1) (FM 24-18) (FM 24-19)
 (FM 24-33) (FM 24-35) (FM 3-11)
 (FM 3-11.11) (FM 34-45) (FM 7-7)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: An element is conducting combat operations. The element is required to report according to the unit standing operating procedures (SOP). Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: The element submits reports (such as operational occurrence reports, spot reports [SPOTREPs], and shelling reports [SHELREPs]) to higher headquarters (HQ) in a timely manner. Reports should be in the correct format according to the appropriate field manual or the unit SOP. The time required to perform this task is increased when conducting it in mission-oriented protective posture (MOPP) 4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<p>* 1. The leader submits the SPOTREP to higher HQ as required by the unit SOP or the situation.</p> <ul style="list-style-type: none"> a. Ensured that the SPOTREP included the size, activity, location, unit, time, and equipment (SALUTE). b. Dispatched the SPOTREP by the fastest means available. When necessary, the leader submitted a partial report within the time constraints and updated it as additional information became available. <p>* 2. The leader submits the SHELREP, the mortar bombing report (MORTREP), and the bombing report (BOMREP) to the next higher HQ.</p> <p>NOTE: The reports should include the following: the originating unit; the observer position; the direction; the time that the shelling began; the time that the shelling ended; the area that was bombed, shelled, rocketed, or mortared; the number and the nature of weapons and aircraft; the nature of fire (direct or indirect); the number, type, and caliber of shells, rockets, bombs, or mortar rounds; and the flash-to-bang time, damage, and angle of the fall or descent, as the time and the conditions permit.</p> <ul style="list-style-type: none"> a. Submitted the report within 30 minutes following the activity or consistent with the tactical situation. b. Submitted the report, even if it contained incomplete information. <p>3. The radiotelephone operator (RATELO) submits a meaoning, intrusion, jamming, and interference (MIJI) report to the net control station (NCS) within 10 minutes of notification of the activity. The report contains the following items:</p> <ul style="list-style-type: none"> a. Encrypted the numerals 022 when transmitting the MIJI over nonsecure communications. b. Encrypted the following numerals for interference when transmitting over nonsecure communications: 1 (meaoning), 2 (intrusion), 3 (jamming), and 4 (interference). c. Encrypted the following numerals for the affected instrument when transmitting over nonsecure communications: 1 (radio), 2 (radar), 3 (navigational aid), 4 (satellite), and 5 (electro-optics). 		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<p>d. Encrypted the affected frequency when transmitting over nonsecure communications.</p> <p>e. Completed the call sign of the affected station operator (for secure and nonsecure communications).</p> <p>f. Completed the grid coordinates of the affected station. Encrypted the coordinates when transmitting by nonsecure means.</p> <p>* 4. The leader submits all operational occurrence reports as soon as the tactical situation permits. The information included—</p> <ul style="list-style-type: none"> a. The line of departure (LD) crossing. b. The checkpoint arrival times. c. The rally point (RP) arrival time. d. The logistics report. e. The intelligence report. <p>* 5. The leader submits both verbal and written patrol reports as required by the unit SOP. The reports included—</p> <ul style="list-style-type: none"> a. The designation of the patrol. b. The date. c. The unit receiving the report. d. The name of the person submitting the report. e. The size and composition of the patrol. f. The mission. g. The departure and return times. h. The routes out and back. i. A terrain description, including the— <ul style="list-style-type: none"> (1) Type of terrain (such as dry, swamp, jungle, thickly wooded, high brush, or rocky). (2) Deepness of the ravines and draws. (3) Size, type, strength, and condition of the bridges. (4) Effect on armored and wheeled vehicles. j. Data on the enemy, including— <ul style="list-style-type: none"> (1) The strength. (2) The disposition. (3) The condition of the defense. (4) The equipment and weapons. (5) The morale of personnel. (6) The exact location. (7) A shift in disposition. (8) The time that the activity was observed and the coordinates where the activity occurred. k. Any map corrections. l. Any miscellaneous information, including aspects of nuclear, biological, and chemical (NBC) warfare. m. The outcome of previous enemy encounters, including— <ul style="list-style-type: none"> (1) Enemy prisoners and their disposition. (2) The identification of enemy personnel. (3) Enemy casualties. (4) Captured documents and equipment. n. The condition of the patrol, including the disposition of the dead or wounded soldiers. o. Conclusions and recommendations. Included what was accomplished and any recommendations regarding the patrol equipment and tactics. p. The signature, grade or rank, and organization or unit of the patrol leader. q. Additional remarks by the interrogator and the signature of the interrogator. 		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<p>6. The element submits an NBC 1 report.</p> <ul style="list-style-type: none"> a. Submitted the initial NBC 1 report (within 5 minutes of the activity) and follow-up reports to the unit HQ. b. Submitted the most accurate information possible, using the most secure means available (by flash precedence for the initial burst and immediate precedence for subsequent attacks). <p>* 7. The leader submits an NBC 4 report.</p> <ul style="list-style-type: none"> a. Submitted the report to the unit HQ. b. Submitted the most accurate information possible by using the most secure means available. <p>8. The element submits a generic report.</p> <p>NOTE: A generic report is considered to be any report not covered in the outline above.</p> <ul style="list-style-type: none"> a. Submitted reports according to the unit SOPs. b. Sent reports in the correct formats. c. Reported information to the appropriate levels by the fastest means possible. 		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

"*" indicates a leader task step.

SUPPORTING INDIVIDUAL TASKS: NONE

SUPPORTING COLLECTIVE TASKS

Task Number	Task Title
05-2-6007	Identify Terrain Information Requirements
05-4-1372	Disseminate Terrain Information Product

OPFOR TASKS AND STANDARDS: NONE

ELEMENT: Real Estate

TASK: Process Captured Documents and Equipment (19-3-3105.05-T01A)
(FM 3-19.40)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The enemy equipment and documents are captured. Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: The element processes all captured equipment and documents based on disposition instructions and within the time standards established by higher headquarters (HQ). The time required to perform this task is increased when conducting it in mission-oriented protective posture (MOPP) 4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ol style="list-style-type: none"> 1. The element tags all captured equipment and documents. <ol style="list-style-type: none"> a. Described the type of equipment and documents, such as maps, photos, rifles, and radios. b. Annotated the date and time of the capture. c. Provided the place (grid coordinates) of the capture. d. Noted the capturing unit. e. Furnished the circumstances of the capture. f. Identified the prisoner's name on the tag if the items were taken from enemy prisoners of war (EPWs). * 2. The element leader reports the capture of equipment and documents to higher HQ. <ol style="list-style-type: none"> a. Described the type of equipment and documents. b. Stated the date and time of the capture. c. Identified the capturing unit. d. Furnished the place (grid coordinates) of the capture. * 3. The element leader disposes of the equipment and documents according to the guidance received from higher HQ. <ol style="list-style-type: none"> a. Destroyed, secured, evacuated, or abandoned the equipment. b. Evacuated the documents through the chain of command to intelligence personnel. 		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

"*" indicates a leader task step.

SUPPORTING INDIVIDUAL TASKS: NONE

SUPPORTING COLLECTIVE TASKS

Task Number	Task Title
05-2-0018	Conduct Report Procedures

OPFOR TASKS AND STANDARDS: NONE

ELEMENT: Real Estate

TASK: Maintain Operations Security (OPSEC) (71-2-0332.05-T01A)
 (AR 530-1) (AR 380-5) (FM 24-33)
 (FM 24-35) (FM 3-19.30) (FM 34-60)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The element is operating where the enemy can detect it. The enemy can employ electronic-warfare (EW) measures and air and ground reconnaissance elements. The element can also use the local populace and enemy intelligence agencies. Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: The element prevents the enemy from learning its strength, dispositions, intentions, and any essential elements of friendly information (EEFI) or from surprising the element main body. The time required to perform this task is increased when conducting it in mission-oriented protective posture (MOPP) 4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<p>* 1. Leaders check or perform information security measures.</p> <ul style="list-style-type: none"> a. Disseminated the information on a need-to-know basis. b. Prohibited fraternization with civilians. c. Conducted alerts, deployment preparations, and loading operations to minimize detection. d. Ensured that maps contained only the minimum-essential information. e. Conducted inspections and gave briefings to ensure that personnel did not carry any details of military activities in their personal materials, such as letters, diaries, notes, drawings, sketches, or photographs. f. Sanitized all planning areas and positions before departure. <p>2. The element performs camouflage discipline.</p> <ul style="list-style-type: none"> a. Concealed and camouflaged with natural materials, whenever possible, to prevent ground or air observation. b. Moved on covered and concealed routes. c. Covered all reflective surfaces and unit markings with nonreflective material, such as cloth, mud, or a camouflage stick. d. Covered or removed all vehicle markings. <p>3. The element camouflages individual positions and equipment to prevent detection from 35 meters or greater and camouflages vehicles to prevent detection from 100 meters or greater.</p> <ul style="list-style-type: none"> a. Ensured that the foliage was not stripped near the unit position. b. Camouflaged earth berms. c. Ensured that camouflage nets were erected. d. Evaded crossing near footpaths, trails, and roads. e. Erased any tracks leading into the positions. f. Ensured that the vehicles parked in the shadows were moved as the shadows shifted. g. Replaced and replenished the camouflage. h. Evaded movement in the area to prevent ground and air detection. <p>4. The element employs the company net control station (NCS) and enforces communications security (COMSEC).</p>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<p>a. Enforced signal operation instructions (SOI) and signal supplemental instructions (SSI) procedures, such as challenges, authentications decoding, call signs, and frequencies.</p> <p>b. Ensured that the monitored traffic did not reveal information to the enemy.</p> <p>c. Employed approved radiotelephone operator (RATELO) procedures.</p> <p>d. Followed COMSEC procedures, such as keeping transmissions short, using the lowest possible power settings, using directional antennas, changing transmission patterns, and maintaining radio silence.</p> <p>e. Followed procedures for operations during jamming.</p> <p>f. Made maximum use of the messenger and wire service.</p> <p>g. Used visual signals according to the unit standing operating procedure (SOP).</p> <p>5. The element employs physical security measures.</p> <p>a. Employed observation posts (OPs).</p> <p>b. Employed counterreconnaissance patrols.</p> <p>c. Followed stand-to procedures.</p> <p>d. Employed mines and obstacles, when permitted.</p> <p>e. Tied in with adjacent units for coordination and fire.</p> <p>f. Used the challenge and password.</p> <p>g. Limited access into the area of the unit.</p> <p>h. Safeguarded weapons, ammunition, sensitive items, and classified documents.</p> <p>i. Picked up litter.</p> <p>j. Employed air guards.</p> <p>* 6. All leaders enforce noise and light discipline.</p>		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

"*" indicates a leader task step.

SUPPORTING INDIVIDUAL TASKS: NONE

SUPPORTING COLLECTIVE TASKS

Task Number	Task Title
05-2-3002	Camouflage Vehicles and Equipment
05-2-3008	Emplace a Hasty Protective Row Minefield
05-3-3007	Remove a Hasty Protective Row Minefield

OPFOR TASKS AND STANDARDS: NONE

ELEMENT: Real Estate

TASK: Perform Deployment Operations (05-1-0016)
 (FM 4-01.011) (DD FORM 1387-2)

ITERATION: 1 2 3 4 5 (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The unit is directed to report to a port of embarkation (POE). This task should not be trained in MOPP4.

TASK STANDARDS: The battalion deploys all unit personnel, equipment, and basic loads by the required modes of transportation (road, rail, air, or sea) to its destination by the time specified in the operation order (OPORD).

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ol style="list-style-type: none"> 1. The battalion staff develops and maintains strategic movement plans and the standing operating procedure (SOP). <ol style="list-style-type: none"> a. Developed and maintained contingency operations for all modes of transportation. b. Developed individual load plans for aircraft, rail cars, and vehicles based on the unit table(s) of organization and equipment (TOE). c. Prepared a unit movement plan that identified administrative personnel processing, security, logistics, and coordination requirements for implementation. d. Developed procedures for detailed personnel processing, censorship, and security. e. Coordinated with the installation and transportation activities to ensure the availability of securing materials required for each move. 2. The battalion staff initiates the unit plan. <ol style="list-style-type: none"> a. Initiated recall procedures. Accounted for all unit personnel no later than the time specified in the SOP. b. Established security of the unit area. <ol style="list-style-type: none"> (1) Concealed unit markings on all equipment and personnel. (2) Restricted personnel to the unit area. (3) Implemented a censorship plan. (4) Restricted access to the unit area. c. Established communications to higher and subordinate units. d. Reported personnel, logistics, and maintenance status to higher headquarters (HQ). Ensured that reports were 100 percent complete. 3. The battalion staff performs unit movement staff functions. The staff ensured that the— <ol style="list-style-type: none"> a. Operations and Training Officer (US Army) (S3) received and disseminated the operations concept to the battalion staff and subunit leaders. b. Supply Officer (US Army) (S4) identified the companies and corrected shortcomings in equipment (to include personal equipment), supplies, common table of allowances (CTA)/50 items, and basic loads. c. S3 or S4 packed equipment loads according to vehicle load plans. d. S3 or S4 packed and marked the load with Department of Defense (DD) Form 1387-2 (Special Handling Data/Certification). 		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<p>e. S3 or S4 submitted requests to the movement control center (MCC) and/or installation transportation officer (ITO) for convoy and special hauling permits and additional hauls as required.</p> <p>4. The unit conducts the readiness actions outlined in the unit SOP.</p> <ol style="list-style-type: none"> Secured the unit area. Loaded and secured ammunition. Processed replacement personnel. Secured privately owned vehicles (POVs). Inventoried and secured personal property. Conducted communications and electronics checks. Updated dependent affairs, such as enrollment in the Defense Enrollment Eligibility Reporting System (DEERS) and service member pay. <p>5. The subordinate elements prepare for movement.</p> <ol style="list-style-type: none"> Ensured that equipment was packed and loaded according to the load plans. Determined the center of balance that was indicated on each item prepared for air movement. Prepared and reduced all vehicles to the configuration required by the mode of transportation being used. Assembled unit personnel at designated staging areas. The ITO and the transportation movements office (TMO) supervised equipment inspections. Accomplished loading, by the unit load teams, according to the approved load plans. <p>6. The battalion staff inspects subordinate units. The staff inspected the following items:</p> <ol style="list-style-type: none"> CTA 50-900, unit equipment, and personnel clothing. Vehicle maintenance. Ensured that the vehicles met deployment standards. Weapons issue and accountability. Mess equipment, if available. The basic load for compliance with load plans. <p>7. The battalion staff deploys by convoy to the railhead, POE, or airhead as required.</p> <p>8. The battalion staff performs preembarkation operations at the departure airfield. The staff ensured that the—</p> <p>NOTE: A “chalk” is composed of designated troops, equipment, supplies, and other cargo that constitute a complete aircraft load.</p> <ol style="list-style-type: none"> S3 established liaison with the departure airfield control group (DACG). S4 had shoring material available and readily accessible. S3 appointed chalk commanders and that the DACG briefed them. S3 prepared passenger equipment manifests and gave them to the DACG. S3 ensured that each chalk troop responded to all call-forward orders and directed issue by the DACG before release to the airlift control element (ALCE). S4 or ALCE had shoring, floor protection material, and 463L pallet dunnage available and ready for use, when required. S3 maintained chalk integrity and that the chinks were properly loaded. Companies assembled vehicles, personnel, and equipment into chinks according to the unit readiness SOP. Companies performed final preparation of vehicles and equipment for loading. Companies maintained unit integrity and security. 		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<p>k. Chalk commander secured two copies of the final passenger and equipment manifest, one for himself and one according to ALCE instructions.</p> <p>9. The battalion deploys by rail to the POE. The staff ensured that the—</p> <ul style="list-style-type: none"> a. S3 or S4 checked the availability of blocking and bracing material. b. S3 assembled troops, vehicles, and equipment at the designated railhead staging area. The S3 prepared and processed for movement according to instructions contained in the applicable publications, the unit SOP, and higher HQ directives. c. S3 inspected loading, blocking, and bracing of vehicles and equipment by unit personnel. The ITO or TMO checked the cargo documentation. d. Battalion accomplished tie-down procedures according to applicable technical manuals (TMs) for each type of equipment. e. Unit, the ITO, and railroad representatives performed joint inspections of the loaded equipment before the release of movement. <p>10. The battalion deploys by sea. The staff ensured that the—</p> <ul style="list-style-type: none"> a. S3 coordinated with the MCC for equipment operators and maintenance personnel for the port support activity. b. MCC inspected the chalked equipment and stencils or marked the ship manifest before loading. c. S3 or S4 obtained the estimated date of arrival at the POE from the MCC ship manifest. 		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5		TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

"**" indicates a leader task step.

SUPPORTING INDIVIDUAL TASKS: NONE

SUPPORTING COLLECTIVE TASKS

Task Number	Task Title
63-1-8063	COORDINATE REAR DETACHMENT SUPPORT
63-1-8064	PERFORM HOME STATION REAR DETACHMENT ACTIVITIES
63-2-8017	PERFORM REDEPLOYMENT MAINTENANCE ACTIVITIES

OPFOR TASKS AND STANDARDS: NONE

ELEMENT: Real Estate

TASK: React to Contact (05-3-3001)
 (FM 7-7) (FM 101-5-1) (FM 17-95)
 (FM 5-10)

ITERATION: 1 2 3 4 5 M (Circle)
COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The element, moving mounted or dismounted, makes visual contact with the enemy or encounters enemy fire. Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: The element returns fire within 3 seconds, locates and engages the enemy with well-aimed fire within 3 more seconds, and causes at least one enemy casualty. The leader can point out at least one-half of the enemy positions and identify the types of weapons, such as small arms or light machine guns. The time required to perform this task is increased when conducting it in mission-oriented protective posture (MOPP) 4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ol style="list-style-type: none"> 1. The element makes visual contact with the enemy, evaluates the situation, and determines a course of action (COA). * 2. The element leader chooses to bypass the enemy if it is not a threat and the mission is not impeded. * 3. The element leader gives the order to conduct fire and movement if the enemy is a threat or the mission is impeded. 4. The element reacts to enemy fire. <ol style="list-style-type: none"> a. Took cover immediately and returned fire within 3 seconds. b. Located actual or suspected enemy positions and engaged them with well-aimed fire within 3 more seconds. c. Made contact (visual or verbal) with the element members on their left and right. * 5. The element leader communicates with the element members. <ol style="list-style-type: none"> a. Relayed commands and signals to the squad leaders. b. Made frequent visual contact with the squad leaders. * 6. The element leader evaluates the situation and determines the COA. <ol style="list-style-type: none"> a. Used an assault element to attack the objective by using fire and movement if the enemy was outnumbered or the mission was impeded. b. Gave the order to disengage in order to defend from another battle position, prepared a counterattack, withdrew, or continued the mission if the element was outnumbered. * 7. The element leader sends a spot report (SPOTREP) and includes enemy contact and casualty information. 		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

"*" indicates a leader task step.

SUPPORTING INDIVIDUAL TASKS: NONE

SUPPORTING COLLECTIVE TASKS

Task Number	Task Title
05-2-0018	Conduct Report Procedures
12-1-0403.05-T01A	Report Casualties

OPFOR TASKS AND STANDARDS: NONE

ELEMENT: Real Estate

TASK: React to Indirect Fire (07-1-1923.05-T01A)
 (FM 7-7) (FM 3-21.71) (FM 7-10)
 (FM 7-8)

ITERATION: 1 2 3 4 5 M (Circle)
COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The element is moving, halted, or occupying a defensive position. Any member of the platoon gives the alert, INCOMING, or a round impacts on or near their location. Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: Within 2 seconds of the alert, the leader designates the direction and the distance to move. The platoon moves to the specified location. The time required to perform this task is increased when conducting it in mission-oriented protective posture (MOPP) 4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ol style="list-style-type: none"> 1. The element reacts to indirect fire while moving mounted. 2. The drivers move rapidly out of the impact area in the direction ordered by the leader. 3. The personnel close all hatches. 4. Vehicle commanders repeat, INCOMING, to alert squad personnel. * 5. The element leader gives the direction and distance to move; for example, 3 O'CLOCK, 200 METERS. 6. The element reacts to indirect fire while moving dismounted. <ol style="list-style-type: none"> a. Ensured that if vehicles with mounted weapons were available, the vehicles— <ol style="list-style-type: none"> (1) Halted as close as possible to the dismounted team, allowing personnel to mount. (2) Moved rapidly out of the impact area in the direction ordered by the squad leader. b. Ensured that if vehicles were not available, dismounted personnel kept low and ran out of the impact area in the direction and at the distance ordered by the squad leader. 7. The element reacts to indirect fire when in a defensive position. <ol style="list-style-type: none"> a. Moved the vehicles immediately out of the impact area to alternate positions. b. Protected any dismounted personnel by having each one go under the overhead cover of their fighting positions. 8. The element members move to designated rally points according to the element operation order (OPORD). 9. The element establishes immediate security at the designated rally point. 10. The element consolidates and reorganizes. *11. The element leader submits a shelling report (SHELREP) or a mortar bombing report (MORTREP) to higher headquarters (HQ). 		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
NOTE: The digital units send the SHELREP using frequency-modulated (FM) or digital means or the Force XXI Battle Command Brigade and Below (FBCB2) System according to the unit tactical standing operating procedure (TACSOP).		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

"**" indicates a leader task step.

SUPPORTING INDIVIDUAL TASKS: NONE

SUPPORTING COLLECTIVE TASKS

Task Number	Task Title
05-2-0018	Conduct Report Procedures

OPFOR TASKS AND STANDARDS: NONE

ELEMENT: Real Estate

TASK: Conduct a Convoy (07-2-1301.05-T01A)
 (FM 55-30) (FM 21-16)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: Upon receipt of an operation order (OPORD), the element moves to the new location given in the OPORD and conducts operations at that location. There is a possibility of enemy contact with threat patrols up to platoon and company size. Threat mounted forces have been operating in the area through which the route passes. The company standing operating procedure (SOP) is available and contains movement readiness levels and current loading plans. The convoy may be conducted during daylight or darkness, including blackout conditions. Radio and visual signals will be used for convoy control. The column may conduct halts. Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: The element conducts the convoy and arrives at its new location by the time specified in the OPORD. The time required to perform this task is increased when conducting it in mission-oriented protective posture (MOPP) 4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul style="list-style-type: none"> * 1. The element commander conducts a map reconnaissance using all available position/navigation (POS/NAV) and terrain analysis capabilities, to include space-based assets. <ul style="list-style-type: none"> a. Indicated the start point (SP). b. Identified locations of friendly units. c. Identified potential ambush sites. d. Identified checkpoints (CPs). e. Identified sites to be used for scheduled halts. f. Indicated the release point (RP). 2. The reconnaissance party conducts a route reconnaissance using all available POS/NAV and mapping capabilities available. <ul style="list-style-type: none"> a. Dressed in the designated MOPP gear. b. Activated the automatic chemical alarm. c. Monitored radiation-monitoring devices. d. Verified map information. e. Identified the capacities of bridges and underpasses. f. Identified the location of culverts, ferries, fording areas, steep grades, and possible ambush sites. g. Prepared the map overlay. h. Computed the travel time. i. Prepared the strip map. * 3. The convoy commander coordinates for required support with higher headquarters (HQ), including— <ul style="list-style-type: none"> a. Military police (MP) support. b. Medical support. c. Fire support (FS). d. Engineer support. e. Maintenance contact team support. f. Additional requirements. 4. The element prepares vehicles and equipment. 		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<p>a. Performed preventive-maintenance checks and services (PMCS).</p> <p>b. Corrected minor deficiencies.</p> <p>c. Reported major deficiencies.</p> <p>d. Hardened vehicles using sandbags or other authorized materials.</p> <p>e. Covered unit identification markings on vehicles and personnel.</p> <p>f. Covered or removed reflective surfaces.</p> <p>g. Placed antennas at their lowest height.</p> <p>h. Turned radio volumes and squelches to their lowest setting, consistent with operational requirements.</p> <p>* 5. The convoy commander organizes the convoy.</p> <p>a. Assigned cargo vehicle positions.</p> <p>b. Positioned control vehicles without setting a pattern.</p> <p>c. Assigned recovery vehicle positions.</p> <p>d. Arranged hardened vehicles near the head of the convoy.</p> <p>e. Specified passenger locations.</p> <p>f. Appointed air guards.</p> <p>g. Organized the trail party element.</p> <p>h. Provided vehicle position listings to the trail party leader.</p> <p>* 6. The convoy commander briefs convoy personnel.</p> <p>a. Provided strip maps to each vehicle driver.</p> <p>b. Identified the convoy chain of command.</p> <p>c. Detailed the convoy route.</p> <p>d. Specified the march rate and the catch-up speed.</p> <p>e. Specified convoy intervals.</p> <p>f. Identified the scheduled halts.</p> <p>g. Briefed accident and breakdown procedures.</p> <p>h. Briefed immediate-action security measures.</p> <p>i. Briefed blackout condition procedures.</p> <p>j. Specified the location of medical support.</p> <p>k. Specified the location of maintenance support.</p> <p>l. Briefed communication procedures.</p> <p>m. Specified the location and identification of the destination.</p> <p>7. The convoy crosses the SP.</p> <p>a. Crossed at the specified time.</p> <p>b. Verified that vehicles had crossed the SP.</p> <p>c. Forwarded the SP crossing report to the convoy commander when the entire unit had passed the SP.</p> <p>* 8. The convoy commander provides convoy information to higher HQ.</p> <p>a. Reported the SP crossing time.</p> <p>b. Reported the CP clearance, when crossed.</p> <p>c. Pointed out data that conflicted with the maps.</p> <p>d. Used the correct signal operation instructions (SOI) codes in all transmissions.</p> <p>e. Reported the RP crossing time.</p> <p>9. The convoy maintains march discipline.</p> <p>a. Maintained the designated march speed.</p> <p>b. Maintained proper vehicle intervals.</p> <p>c. Crossed CPs as scheduled.</p> <p>d. Reacted correctly to the convoy commander's signals.</p> <p>e. Maintained security throughout the movement and during halts.</p>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<p>10. The company conducts a scheduled halt.</p> <ul style="list-style-type: none"> a. Stopped the column at the prescribed time. b. Maintained prescribed vehicular intervals. c. Moved vehicles off the road. d. Established local security. e. Performed PMCS. f. Inspected vehicle loads. g. Departed at the specified time. <p>11. The company conducts an unscheduled halt.</p> <ul style="list-style-type: none"> a. Alerted the march column. b. Reported the stoppage to higher HQ. c. Maintained prescribed vehicular intervals. d. Established local security. e. Reported the resumption of the march to higher HQ. <p>12. The convoy moves under blackout conditions.</p> <ul style="list-style-type: none"> a. Provided a visual adjustment period. b. Prepared vehicles for blackout conditions. c. Maintained prescribed vehicle distances. d. Wore night vision goggles (specified personnel). e. Wore regular eye protection goggles. f. Used ground guides during poor visibility periods. <p>13. The trail party recovers disabled vehicles.</p> <ul style="list-style-type: none"> a. Inspected the disabled vehicles. b. Repaired the disabled vehicles, when possible. c. Towed the vehicles, if necessary. d. Reported the status of the vehicles to the convoy commander. <p>14. The convoy moves through urban areas.</p> <ul style="list-style-type: none"> a. Identified weight, height, and width restrictions. b. Used close-column formation. c. Obeyed traffic control directions. d. Used direction guides at critical intersections. <p>15. The convoy crosses the RP.</p> <ul style="list-style-type: none"> a. Crossed at the specified time. b. Verified that the vehicles had crossed the RP. c. Forwarded the crossing report to higher HQ. 		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

"**" indicates a leader task step.

SUPPORTING INDIVIDUAL TASKS: NONE

SUPPORTING COLLECTIVE TASKS

Task Number	Task Title
05-1-6001	Request a Standard Geospatial Product
05-3-1020	Perform a Technical Reconnaissance
19-1-1102	Coordinate Route Reconnaissance and Surveillance
19-1-1201	Prepare Traffic Control Plan

OPFOR TASKS AND STANDARDS: NONE

ELEMENT: Real Estate

TASK: Prepare Vehicles and Equipment for Deployment (09-3-4806)
(FM 3-90.2)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The unit receives a movement directive to deploy to an overseas site. The unit is deploying as part of a higher HQ deployment. A railhead is available on the installation. All personnel are present and have been trained on requirements for preparing vehicles and equipment for deployment. Packing and Crating, Weighing and Loading, and Rail Loading Teams have been designated and trained. The Movement Directive, Movement Plan, Deployment SOP, and Deployment OPORD are available. The unit has analog and/or digital communications with higher HQ. The unit has a trained officer or NCO appointed as unit movement officer (UMO) and alternate UMO. . Equipment preparation is performed day or night under all environmental conditions.

Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: Vehicles and equipment to be deployed are prepared for deployment and loaded for movement to the APOE or SPOE IAW the Deployment SOP, Movement Plan, and platoon leader's guidance.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul style="list-style-type: none"> * 1. Platoon leader directs vehicle and equipment preparation activities. <ul style="list-style-type: none"> a. Identifies vehicles, equipment, and supplies to be deployed based on movement directive, Movement Plan, Deployment OPORD, higher HQ commander's guidance, and METT-TC. b. Identifies personnel, equipment, and vehicles scheduled to move to the A/SPOE by road or rail by reviewing Movement Plan and higher HQ commander's guidance. c. Designates a unit MA. d. Designates storage areas for equipment not to be deployed. e. Coordinates with higher S4 for disposition of equipment not to be deployed or stored by the unit using analog and/or digital communications. f. Provides unit leaders with disposition instructions for equipment not being deployed. g. Coordinates with higher S4 for transportation support to the APOE or SPOE using analog and/or digital communications, if necessary. h. Inspects area to ensure all excess vehicles, equipment, and supplies have been turned in or placed in a designated holding area. i. Notifies higher HQ S2/S3 when vehicles and containers are loaded and ready to move using analog and/or digital communications. * 2. UMO supervises vehicle and equipment preparation activities. <ul style="list-style-type: none"> a. Updates AUEL to reflect vehicles, equipment, and supplies to be deployed based on physical inventory and commander's guidance. b. Updates AUEL to reflect actual weights based on results of weighing and any dimensions beyond those listed in current technical publications for equipment TOE LIN/INDEX NO. 		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<p>c. Inputs updated AUDEL into the ITO or field movement control element TC-ACCIS station.</p> <p>NOTE: When verified by the UMO, the updated AUDEL becomes the DEL produced by TC-ACCIS.</p> <p>d. Provides UMC and/or higher S4 Section with information on oversize and overweight vehicles, equipment, and cargo requiring special handling, as required.</p> <p>e. Coordinates with UMC for DEL, BBPCT material requirements lists, vehicle/rail loading plans and schedules, special hauling permit requests, military shipping labels, and convoy clearance requests produced by TC-ACCIS using analog and/or digital communications.</p> <p>f. Coordinates with higher S4 Section for RF tags for ITV of sensitive/classified cargo, IAW directives from higher HQ using analog and/or digital communications.</p> <p>g. Coordinates with higher S4 Section for packing materials, weighing scales, MHE, containers, inserts, pallets, and other equipment preparation and loading materials using analog and/or digital communications, as required.</p> <p>h. Coordinates with higher S4 for customs inspection per unit SOP using analog and/or digital communications.</p> <p>i. Provides unit leaders with deployment forms, shipping labels, and documents, as required.</p> <p>j. Coordinates container pick-up with higher HQ staff element.</p> <p>k. Provide special instructions to Packing and Crating Teams, if necessary.</p> <p>l. Provides container packing schedule to unit leaders.</p> <p>m. Identifies transportation support requirements by reviewing Movement Plan and current vehicle status reports.</p> <p>n. Coordinates with higher S4 Section for movement of vehicles and equipment to rail loading site.</p> <p>o. Provides rail loading plan to Rail Loading Team Chief.</p> <p>p. Provides Rail Loading Team proper tools to conduct rail loadout.</p> <p>q. Coordinates with UMC for port call message and verification of Movement Plan A/SPOE requirements and procedures.</p> <p>r. Conducts risk assessment considering factors such as time, duration and cargo to ensure the mission is completed safely.</p> <p>s. Briefs platoon leader on status of preparation of vehicles and equipment for deployment.</p> <p>* 3. Unit leaders supervise preparation of unit elements for deployment.</p> <p>a. Verify adequate space has been allowed for personnel items and secondary loads by reviewing loading plans.</p> <p>b. Revise loading plans, as required.</p> <p>c. Monitor packing and loading for compliance with Deployment SOP, Movement Plan, and UMO's instructions.</p> <p>d. Inspect area to ensure all equipment to be deployed has been packed and/or loaded.</p> <p>e. Inspect area to ensure all excess vehicles, equipment, and supplies have been turned in or placed in a designated holding area.</p> <p>f. Inspect internal loads to ensure loads are secure and in compliance with loading plans.</p> <p>g. Notify UMO of any load plan revisions using analog and/or digital communications.</p> <p>* 4. UMO maintains an up-to-date AUDEL.</p> <p>a. Conducts physical inventory of vehicles and equipment to be deployed to verify accuracy of AUDEL.</p>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul style="list-style-type: none"> b. Revises AUDEL, as required. c. Submits AUDEL changes to UMC, if necessary. <p>5. Packing and Crating Teams prepare equipment for deployment.</p> <ul style="list-style-type: none"> a. Pack containers IAW loading plans, DEL, and UMO's instructions. b. Pack hazardous materials IAW Deployment SOP, UMO's instructions, and applicable publications. c. Prepare container packing lists and shipping documents IAW UMO's instructions, and applicable publications. d. Distribute container packing lists and shipping documents IAW UMO's instructions, and applicable publications. e. Place military shipping labels and designated markings on containers IAW Movement Plan, Deployment SOP and UMO's instructions. f. Assist container pick-up crew in loading operations, as required. g. Employ safety procedures IAW TSOP and applicable publications. h. Employ environmental stewardship protection program procedures. <p>6. Unit prepares vehicles, equipment and personal gear for deployment.</p> <ul style="list-style-type: none"> a. Places equipment not being deployed in designated storage area IAW Movement Plan and platoon leader's instructions. b. Turns in excess vehicles, equipment, and supplies to HQ personnel IAW Deployment SOP and/or platoon leader's instructions. c. Packs personal gear IAW Movement Plan. d. Marks and/or tag vehicles, equipment, and personal gear IAW Deployment SOP, Movement Plan, and UMO's instructions. e. Attaches RF /AIT tags and applies military shipping labels on vehicles and equipment IAW Movement Plan and UMO's instructions. f. Moves equipment to be packed in containers, to the container packing area IAW UMO's instructions. g. Loads vehicles IAW Deployment SOP, Movement Plan, loading plans, and UMO's instructions. h. Moves vehicles to designated area for marshaling or rail loading site, as directed. i. Employ safety procedures IAW TSOP and applicable publications . <p>7. Weighing and Marking Team weighs and marks vehicles for deployment.</p> <ul style="list-style-type: none"> a. Sets up weighing and marking area in designated area IAW Deployment SOP. b. Guides vehicles onto scales as they arrive. c. Identifies vehicle gross weight. d. Identifies vehicle axle weights (air movement only). e. Computes vehicle center of balance based on axle weights (air movement only). f. Marks center of balance on vehicles IAW Deployment SOP, DOD Dir 4500.9, and UMO's instructions (air movement only). g. Reports gross weights for each deploying vehicle to UMO. h. Disestablishes weighing and marking area. i. Returns vehicle weighing scales IAW UMO or owning facility officials' instructions. <p>* 8. Rail Loading Team OIC/NCOIC supervises rail loading activities.</p> <ul style="list-style-type: none"> a. Conducts safety briefing for all unit personnel at the rail loading site IAW local procedures. b. Coordinates with UMO for rail loading plans. c. Coordinates with installation UMC to identify special rail loading requirements. 		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul style="list-style-type: none"> d. Verifies the presence of all rail guards by conducting roll call, if required. e. Verifies the presence of manifested vehicles and equipment by conducting physical inventory. f. Inspects vehicles and equipment for military shipping labels, proper markings, and adequacy of BBPCT procedures. g. Provides a cargo manifest to conductor, if required. h. Notifies commander when rail loading is complete. i. Enforces safety procedures IAW TSOP and applicable publications. j. Enforces environmental stewardship protection program procedures. <p>9. Rail Loading Team performs rail loading.</p> <ul style="list-style-type: none"> a. Stages vehicles IAW rail loading plan. b. Loads vehicles and equipment on rail cars IAW rail loading plan and UMO's instructions. c. Secures vehicles and equipment IAW rail loading plan and UMO's instructions. d. Notifies Rail Loading Team Chief when rail loading is complete. e. Employs safety procedures IAW TSOP and applicable publications. f. Employs environmental stewardship protection program procedures. 		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

"**" indicates a leader task step.

SUPPORTING INDIVIDUAL TASKS: NONE

SUPPORTING COLLECTIVE TASKS: NONE

OPFOR TASKS AND STANDARDS: NONE

ELEMENT: Real Estate

TASK: Prepare Personnel for Deployment (12-1-0409.05-T01A)
 (FM 7-22.7) (AR 600-38) (AR 600-8)
 (AR 600-8-14) (AR 600-8-2) (AR 600-8-8)

ITERATION: 1 2 3 4 5 (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The element is tasked to deploy to a theater of operations. The element is assigned the responsibility to process personnel for overseas movement. This task should not be trained in MOPP4.

TASK STANDARDS: The element is administratively prepared for deployment within the time frame specified in the operation order (OPORD) or the letter of instruction (LOI).

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul style="list-style-type: none"> * 1. The Adjutant (US Army) (S1) plans the preparation for overseas movement (POM). <ul style="list-style-type: none"> a. Established processing requirements. b. Established support requirements. c. Published the POM plan. d. Briefed the command group. e. Coordinated the POM with the brigade S1. * 2. The S1 or the personnel and administration center (PAC) supervisor coordinates POM requirements. <ul style="list-style-type: none"> a. Coordinated with the Assistant Chief of Staff, G1 (Personnel) (G1), for personnel service company support. b. Coordinated with the Staff Judge Advocate (SJA) for legal support. c. Coordinated with the medical department activity (MEDDAC) and the dental activity (DENTAC) for medical and dental support. d. Coordinated with the provost marshal (PM) for privately owned vehicle (POV) storage. 3. The S1 section participates in the POM process. <ul style="list-style-type: none"> a. Conducted liaison with the POM site commander. b. Briefed soldiers on POM procedures. c. Issued the POM checklist. d. Reviewed family care plans. e. Reviewed pay elections. f. Assisted soldiers in completing postal forms. g. Reviewed the POM checklist for completeness. h. Identified nonparticipants and nondeployable soldiers. * 4. The S1 or PAC supervisor conducts briefings for family members. <ul style="list-style-type: none"> a. Coordinated installation support. b. Established the briefing site and schedules. c. Published a family support packet. d. Monitored family support briefings. 		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5		TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

"*" indicates a leader task step.

SUPPORTING INDIVIDUAL TASKS: NONE

SUPPORTING COLLECTIVE TASKS: NONE

OPFOR TASKS AND STANDARDS: NONE

ELEMENT: Real Estate

TASK: Prepare for Operations Under Nuclear, Biological, and Chemical (NBC) Conditions (03-3-C201.05-T01A)

(FM 3-11.11)

(FM 3-11.4)

(FM 3-3)

ITERATION: 1M 2M 3M 4M 5M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: Higher headquarters (HQ) informs the unit that opposing forces (OPFOR) are conducting NBC warfare in the area. NBC equipment has been issued. Soldiers carry protective masks with their load-carrying equipment (LCE), having mission-oriented protective posture (MOPP) gear readily available (within the work area). This task is always performed in MOPP4.

TASK STANDARDS: The element uses collective protection or takes measures to limit the effects of NBC attacks and/or contamination and continues the mission.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul style="list-style-type: none"> * 1. The element leader checks accountability and serviceability of NBC defense equipment. <ul style="list-style-type: none"> a. Ensured that NBC detection equipment was issued to trained operators. b. Ensured that NBC detection equipment was employed and operating within 15 minutes. c. Identified equipment shortages. d. Took action to obtain replacement equipment. 2. The element assumes MOPP levels as directed by higher HQ or as the NBC situation dictates, and is prepared to operate at the time specified in the operation order (OPORD). <ul style="list-style-type: none"> a. Donned masks and hoods within 15 seconds. b. Assumed MOPP4 within 8 minutes. 3. Soldiers take actions to protect themselves against an NBC attack. <ul style="list-style-type: none"> a. Set up and used collective protective shelters (if available). b. Prepared protective shelters, such as foxholes with overhead cover. * 4. The element leader adjusts the MOPP level using MOPP analysis. <ul style="list-style-type: none"> a. Received and analyzed the enemy NBC threat capability and considered the following: <ul style="list-style-type: none"> (1) Was the unit targeted or could it be targeted? (2) Did the enemy have the capability to deliver chemical or nuclear weapons? (3) When or where could the enemy most likely deliver the chemical or nuclear weapons? b. Collected and analyzed weather data and considered the following: <ul style="list-style-type: none"> (1) Was it day or night? (2) What were current weather conditions (see the chemical downwind message [CDM] or weather report)? (3) What are weather conditions 2, 4, and 6 hours in the future going to be (see the CDM or weather report)? c. Analyzed the element status and mission and considered the following: <ul style="list-style-type: none"> (1) What was the mission? (2) What was the work rate? (3) How long did the work take? 		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
(4) What were the training and physical levels of the unit?		
(5) How long did it take to warn all the soldiers of an NBC attack?		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1M	2M	3M	4M	5M		TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

"*" indicates a leader task step.

SUPPORTING INDIVIDUAL TASKS: NONE

SUPPORTING COLLECTIVE TASKS: NONE

OPFOR TASKS AND STANDARDS: NONE

ELEMENT: Real Estate

TASK: Prepare for a Chemical Attack (03-3-C202.05-T01A)
 (FM 3-11.11) (FM 3-11.4)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: Opposing forces (OPFOR) are conducting chemical warfare or intelligence indicates that its use is imminent. Higher headquarters (HQ) directs the implementation of actions to minimize casualties and limit contamination. Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: Unit personnel assume mission-oriented protective posture (MOPP) 4 within 8 minutes and complete preparation efforts before the attack or its effects reach their location. The element protects its personnel, equipment, food, and water and continues its mission. The time required to perform this task is increased when conducting it in MOPP4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<p>* 1. The unit leader issues a warning order.</p> <p>2. Unit personnel start defensive preparations for a chemical attack.</p> <ul style="list-style-type: none"> a. Assumed MOPP4 within 8 minutes after notification. b. Attached M9 detector paper to their right arms, left wrists, their right or left ankles, and the vehicles. c. Conducted MOPP field sanitation procedures. d. Emplaced chemical-agent alarms upwind of their position. <p>3. Unit personnel prepare fighting positions or shelters.</p> <ul style="list-style-type: none"> a. Used existing, natural, or man-made facilities (such as caves, ditches, culverts, and tunnels) as fighting positions and shelters. b. Dug fighting positions and bunkers with overhead cover. <p>NOTE: Fighting positions should have overhead cover consisting of a minimum of 18 inches of soil, if time permits.</p> <p>4. The noncommissioned officers (NCOs) check personnel and fighting positions.</p> <ul style="list-style-type: none"> a. Ensured that personnel were at MOPP4. b. Ensured that individual and element fighting positions were hardened with sandbags and overhead cover. <p>* 5. The unit leader takes additional actions consistent with the tactical situation by increasing, decreasing, or modifying the MOPP level.</p>		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

"*" indicates a leader task step.

SUPPORTING INDIVIDUAL TASKS: NONE

SUPPORTING COLLECTIVE TASKS

Task Number	Task Title
05-2-3000	Control Construction of Survivability Positions

OPFOR TASKS AND STANDARDS: NONE

ELEMENT: Real Estate

TASK: Respond to a Chemical Attack (03-3-C203.05-T01A)
 (FM 3-11.4) (FM 3-11.11) (FM 3-3)
 (FM 3-5)

ITERATION: 1M 2M 3M 4M 5M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The unit is deployed in mission-oriented protective posture (MOPP) 2. Intelligence indicates that opposing forces (OPFOR) have initiated chemical warfare. The automatic alarm sounds or the detector paper changes color, causing the unit to react. This task is always performed in MOPP4.

TASK STANDARDS: The soldiers sound the alarm (vocal or nonvocal), immediately assume MOPP4, and use available shelter to prevent further exposure to contamination. The unit reacts to the chemical alarm within 9 seconds.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<p>* 1. Unit leaders ensure that soldiers react to the sound of the chemical-agent alarm or recognize the indicators of a chemical or biological attack.</p> <ul style="list-style-type: none"> a. Sounded the alarm (vocal or nonvocal). b. Ensured that soldiers put on their protective masks within 9 seconds. c. Assumed MOPP4 as soon as possible. d. Sought additional shelter, if available. e. Administered a nerve agent antidote (buddy aid) to other soldiers with symptoms of nerve agent poisoning (if applicable). f. Administered nerve agent antidotes to selves (if applicable). g. Ensured that each soldier followed protective measures. <p>2. Soldiers take additional protective measures.</p> <ul style="list-style-type: none"> a. Protected exposed equipment and supplies. b. Monitored the area by testing it with detector kits. c. Applied prevention procedures, such as marking contaminated areas. <p>3. Soldiers conduct immediate decontamination.</p> <ul style="list-style-type: none"> a. Conducted skin decontamination. b. Wiped down personal equipment with M291 or M280 decontamination kits. c. Conducted operator spray down of equipment. <p>* 4. Unit leaders initiate unmasking procedures and report to higher headquarters (HQ).</p> <ul style="list-style-type: none"> a. Ensured that casualties were provided medical care. b. Reported casualties. c. Submitted a nuclear, biological, and chemical (NBC) 1 report to higher HQ immediately. d. Continued the mission or requested movement to an alternate location. 		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1M	2M	3M	4M	5M		TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

"*" indicates a leader task step.

SUPPORTING INDIVIDUAL TASKS: NONE

SUPPORTING COLLECTIVE TASKS

Task Number	Task Title
12-1-0403.05-T01A	Report Casualties

OPFOR TASKS AND STANDARDS: NONE

ELEMENT: Real Estate

TASK: Prepare for a Friendly Nuclear Strike (03-3-C205.05-T01A)
(FM 3-11.4) (FM 3-3)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The unit receives a strike warning message from higher headquarters (HQ) directing specific actions to be implemented. Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: The unit completes preparations within 30 minutes of a friendly nuclear-strike warning. The time required to perform this task is increased when conducting it in mission-oriented protective posture (MOPP) 4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<p>1. The designated radio operator acknowledges the strike warning message.</p> <ul style="list-style-type: none"> a. Authenticated the call. b. Acknowledged the warning by returning the message. <p>* 2. The unit leader issues a warning order.</p> <ul style="list-style-type: none"> a. Warned subordinate and affected units. b. Ensured that subordinates executed actions as directed. <p>3. Soldiers do the following before detonation occurs:</p> <ul style="list-style-type: none"> a. Placed vehicles and equipment for the best terrain shielding (for example, hill masses, slopes, culverts, or depressions). b. Disconnected nonessential electronic equipment. c. Tied down essential antennas. d. Took down nonessential antennas and antenna leads. e. Improved shelters, considering blast, thermal, and radiation effects. <p>NOTE: Add sandbags to shelters, foxholes, or tents in the direction of the strike. Cover openings or position them away from the strike.</p> <ul style="list-style-type: none"> f. Zeroed dosimeters. g. Secured loose, flammable, or explosive items and food or water containers to protect them from nuclear weapons. <p>4. Digital units ensure that the systems were prepared according to the unit tactical standing operating procedure (TACSOP).</p>		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

"*" indicates a leader task step.

SUPPORTING INDIVIDUAL TASKS: NONE

ARTEP 5-530-14-MTP

SUPPORTING COLLECTIVE TASKS: NONE

OPFOR TASKS AND STANDARDS: NONE

ELEMENT: Real Estate

TASK: Prepare for a Nuclear Attack (03-3-C206.05-T01A)
 (FM 3-11.4) (FM 3-11) (FM 3-3)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The unit receives notice that a nuclear attack is probable and must initiate actions to minimize casualties and damage. Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: The unit hardens and shields positions and equipment and conducts periodic monitoring. The time required to perform this task is increased when conducting it in mission-oriented protective posture (MOPP) 4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
* 1. The unit leader issues a warning order to subordinate units, and ensures that all soldiers understand the order. 2. The unit begins defensive preparation for a nuclear attack. a. Placed vehicles and equipment where the terrain shielding was best (for example, hill masses, slopes, culverts, and depressions). b. Turned off and disconnected nonessential electronic equipment according to the unit standing operating procedure (SOP). c. Tied down essential antennas. d. Took down nonessential antenna leads according to the unit SOP or other guidance. e. Improved shelters with consideration for blast, thermal, and radiation effects. f. Zeroed dosimeters. g. Secured loose, flammable, or explosive items and food or water containers to protect them from nuclear-weapons effects. h. Took cover in hardened shelters (if available). i. Used field-expedient shelters. 3. The unit takes additional actions consistent with the tactical situation. a. Continued periodic monitoring. b. Reported all dose rate and dosimeter readings to higher headquarters (HQ).		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

"*" indicates a leader task step.

SUPPORTING INDIVIDUAL TASKS: NONE

SUPPORTING COLLECTIVE TASKS

Task Number	Task Title
05-2-0018	Conduct Report Procedures

OPFOR TASKS AND STANDARDS: NONE

ELEMENT: Real Estate

TASK: Cross a Radiologically Contaminated Area (03-3-C208.05-T01A)
 (FM 3-3) (FM 3-11.11) (FM 3-11.4)

ITERATION: 1M 2M 3M 4M 5M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The unit receives orders to cross a radiologically contaminated area. The approximate boundaries of the area are known or marked. This task is always performed in MOPP4.

TASK STANDARDS: The unit crosses the contaminated area by the shortest, fastest route available without incurring radiation casualties or spreading contamination.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
* 1. Unit leaders prepare for the crossing. <ul style="list-style-type: none"> a. Directed individuals to cover their noses and mouths with handkerchiefs or clean rags, roll their sleeves down, and wear gloves. b. Received operational-exposure guidance (OEG) from the commander (turn-back dose rate). c. Ensured that radiac equipment operators checked the instruments. 2. The unit prepares for the crossing. <ul style="list-style-type: none"> a. Identified extra shielding requirements (for example, used sandbags on the vehicle floor). b. Placed externally stored equipment inside the vehicle or covered it with available material. c. Started continuous monitoring. 3. The unit crosses the area. <ul style="list-style-type: none"> a. Avoided stirring up dust. b. Kept out of the dust cloud by increasing the intervals and distances between vehicles. c. Conducted movement as rapidly as possible (tracked vehicles should have been buttoned up). 4. The unit performs immediate decontamination of personnel and equipment. <ul style="list-style-type: none"> a. Checked for casualties. b. Reported casualties. c. Conducted necessary decontamination. d. Evacuated casualties. e. Continued the mission. 		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1M	2M	3M	4M	5M		TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

“*” indicates a leader task step.

SUPPORTING INDIVIDUAL TASKS: NONE

SUPPORTING COLLECTIVE TASKS

Task Number	Task Title
08-2-0314.05-T01A	Treat Unit Casualties (for Units With Medical Treatment Personnel)
08-2-C316.05-T01A	Transport Casualties (for Units Without Medical Treatment Personnel)
12-1-0403.05-T01A	Report Casualties

OPFOR TASKS AND STANDARDS: NONE

ELEMENT: Real Estate

TASK: React to Smoke Operations (03-3-C209.05-T01A)
(FM 3-50)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The unit encounters friendly or enemy smoke while conducting operations. Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: The unit exploits the threat smoke or employs friendly smoke to conceal its own activities and continues the mission. The time required to perform this task is increased when conducting it in mission-oriented protective posture (MOPP) 4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ol style="list-style-type: none"> 1. The unit does not allow smoke to impede the performance of the mission. <ol style="list-style-type: none"> a. Performed its mission in the presence of smoke. b. Exploited threat smoke to conceal its own movements. c. Moved to alternate positions to reduce the effects of the smoke used by the threat. d. Considered using countersmoke to conceal their own activities. 2. The unit employs organic smoke grenade launchers, smoke pots, and smoke hand grenades. <ol style="list-style-type: none"> a. Coordinated smoke operations with the unit commander or the supported unit. b. Determined the wind direction and speed. c. Determined where to release the smoke and where it would travel. d. Determined the duration of the smoke operations. e. Determined the effects of weather conditions on the smoke plan. f. Ensured that the smoke covered an area larger than the unit position. g. Requested smoke support from other units (if organic systems would not accomplish the task). 3. The unit uses target acquisition and guidance systems. <ol style="list-style-type: none"> a. Determined what available target acquisition and guidance systems were effective in the smoke. b. Requested and used target acquisition and guidance systems that were effective in the smoke. * 4. The noncommissioned officer in charge (NCOIC) requests a resupply of smoke munitions when required. <ol style="list-style-type: none"> a. Requested smoke grenades and smoke pots. b. Distributed smoke grenades and smoke pots. 		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

"*" indicates a leader task step.

SUPPORTING INDIVIDUAL TASKS: NONE

SUPPORTING COLLECTIVE TASKS

Task Number	Task Title
05-2-7003	Receive and Distribute Throughput Supplies

OPFOR TASKS AND STANDARDS: NONE

ELEMENT: Real Estate

TASK: Respond to the Residual Effects of a Nuclear Attack (03-3-C222.05-T01A)
 (FM 3-11.4) (FM 3-11.11) (FM 3-3)

ITERATION: 1M 2M 3M 4M 5M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The unit is located within a predicted fallout area. The mission does not allow movement from the predicted fallout area. This task is always performed in MOPP4.

TASK STANDARDS: The unit takes actions to minimize exposure to residual radiation.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul style="list-style-type: none"> * 1. Unit leaders prepare the unit for fallout. <ul style="list-style-type: none"> a. Ensured that individuals covered their noses and mouths with handkerchiefs or clean rags, rolled their sleeves down, and wore gloves. b. Covered equipment; munitions; petroleum, oils, and lubricants (POL); and food and water containers or placed them inside shelters or vehicles. c. Used shelters, closed vehicles, or available shielding to protect personnel from fallout. d. Ensured that continuous monitoring was maintained using available nuclear, biological, and chemical (NBC) detection and identification equipment. 2. Unit leaders designate personnel to monitor fallout. <ul style="list-style-type: none"> a. Maintained total-dose information using available total-dose instruments. b. Ensured that exposure was minimized while the commander determined if relocation to a clean area was necessary or possible. c. Calculated the optimum time of exit. d. Sent NBC 4 reports to higher headquarters (HQ) using secure means when possible. * 3. The unit leader develops a contingency plan. <ul style="list-style-type: none"> a. Used guidance from higher HQ based on the mission and previous radiation exposure. b. Planned for rotation of individuals to minimize exposure. * 4. The unit leader submits reports according to unit standing operating procedure (SOP). 		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1M	2M	3M	4M	5M		TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

"*" indicates a leader task step.

SUPPORTING INDIVIDUAL TASKS: NONE

SUPPORTING COLLECTIVE TASKS

Task Number	Task Title
05-2-0018	Conduct Report Procedures
12-1-0403.05-T01A	Report Casualties

OPFOR TASKS AND STANDARDS: NONE

ELEMENT: Real Estate

TASK: Respond to the Initial Effects of a Nuclear Attack (03-3-C223.05-T01A)
 (FM 3-11.4) (FM 3-11.11) (FM 3-3)

ITERATION: 1M 2M 3M 4M 5M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: Soldiers observe a brilliant flash of light and/or a mushroom-shaped cloud. This task is always performed in MOPP4.

TASK STANDARDS: The unit takes action to minimize exposure to the initial effects of a nuclear detonation in its area and continues its mission.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ol style="list-style-type: none"> 1. Soldiers take immediate protective actions in response to a nuclear attack. <ol style="list-style-type: none"> a. Without warning, soldiers— <ol style="list-style-type: none"> (1) Closed their eyes immediately. (2) Dropped to the ground in a prone position, with their heads toward the blast (if in the hatch of an armored vehicle, immediately dropped down inside the vehicle). (3) Kept their heads and their faces down and helmets on. (4) Remained in a prone position until the blast wave passed and all debris stopped falling. b. With warning, soldiers— <ol style="list-style-type: none"> (1) Identified the best available shelter, such as fighting positions or inside shelters. (2) Moved to the shelter. (3) Took actions to protect themselves from the blast and radiation. (4) Kept clothing loosely fitted and their headgear on at all times. (5) Protected their eyes and minimized exposed skin areas. * 2. Leaders reorganize the unit. <ol style="list-style-type: none"> a. Reestablished the chain of command. b. Reestablished communications. c. Submitted a nuclear, biological, and chemical (NBC) 1 report to higher headquarters (HQ). d. Treated casualties. e. Reported casualties. f. Evacuated casualties. g. Evaluated facilities for protection from residual radiation. h. Implemented continuous monitoring. i. Submitted a damage assessment to higher HQ. j. Initiated an area damage control plan, as required. k. Extinguished all fires. * 3. Leaders ensure that weapon systems are operational. 4. Soldiers right overturned vehicles. <ol style="list-style-type: none"> a. Checked for loss of coolant, fuel, and battery fluids. b. Performed operator's maintenance to restore moderately damaged vehicles to combat use. 5. Soldiers improve cover. 		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
a. Chose dense covering material. b. Covered in depth. c. Provided strong support. d. Covered as much of the opening as practical.		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1M	2M	3M	4M	5M		TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

"*" indicates a leader task step.

SUPPORTING INDIVIDUAL TASKS: NONE

SUPPORTING COLLECTIVE TASKS

Task Number	Task Title
05-1-0031	Control Area Damage Control (ADC) Operations
05-2-0018	Conduct Report Procedures
08-2-C316.05-T01A	Transport Casualties (for Units Without Medical Treatment Personnel)
12-1-0403.05-T01A	Report Casualties

OPFOR TASKS AND STANDARDS: NONE

ELEMENT: Real Estate

TASK: Cross a Chemically Contaminated Area (03-3-C226.05-T01A)
(FM 3-3) (DA FORM 1248)

ITERATION: 1M 2M 3M 4M 5M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The unit is en route to a new location on a designated route. The unit cannot move off that route and still complete its assigned mission. The unit discovers contamination on the route and is directed to cross the contaminated area. This task is always performed in MOPP4.

TASK STANDARDS: The unit crosses the contaminated area without suffering chemical-agent casualties.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<p>* 1. The unit leader selects a route across the contaminated area.</p> <ul style="list-style-type: none"> a. Employed a nuclear, biological, and chemical (NBC) 5 (chemical) report and/or DA Form 1248 (Road Reconnaissance Report) to select a route. b. Selected a route that minimized exposure consistent with the mission. c. Obtained a route clearance and approval. <p>2. The unit prepares to cross the area.</p> <ul style="list-style-type: none"> a. Assumed mission-oriented protective posture (MOPP) 4 for crossing the area. b. Ensured that all drivers, vehicle commanders, and leaders knew the march route or had strip maps. c. Ensured that all vehicles were buttoned up (mounted movement). d. Placed externally stored equipment inside the vehicle or covered it with available material. e. Attached M9 detector paper to soldiers and vehicles to provide warning of contamination. <p>3. The unit crosses the area.</p> <ul style="list-style-type: none"> a. Avoided low ground, overhanging branches, and brush to the extent allowed by the tactical situation. b. Conducted dismounted movement, if necessary, as rapidly as possible. c. Crossed the area as quickly and carefully as possible. <p>4. The unit exits the contaminated area.</p> <ul style="list-style-type: none"> a. Checked for casualties. b. Reported casualties. c. Conducted necessary decontamination. d. Continued the mission. 		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1M	2M	3M	4M	5M		TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

"*" indicates a leader task step.

SUPPORTING INDIVIDUAL TASKS: NONE

SUPPORTING COLLECTIVE TASKS

Task Number	Task Title
12-1-0403.05-T01A	Report Casualties

OPFOR TASKS AND STANDARDS: NONE

ELEMENT: Real Estate

TASK: Camouflage Vehicles and Equipment (05-2-3002)
(FM 20-3)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The unit is tactically deployed. The enemy has air and ground surveillance capability, to include infrared sensors. Personnel and camouflage resources are available. Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: The vehicles, equipment, and individual fighting positions cannot be detected by ground forces within a small arms range. The location or identity of the element cannot be determined through an aerial or ground surveillance. The time required to perform this task is increased when conducting it in mission-oriented protective posture (MOPP) 4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<p>* 1. The element leader selects the concealed vehicle positions and traffic routes.</p> <ul style="list-style-type: none"> a. Ensured that the vehicle operators used the concealed routes. Whenever possible, followed and paralleled hedges, woods, fences, cultivated fields, and other natural terrain features. b. Ensured that the vehicle track signature continued past the parked location to another logical spot. <p>2. The operators maneuver the vehicles along concealed routes.</p> <ul style="list-style-type: none"> a. Used the existing tracks. b. Avoided movement near terrain features (such as hilltops and road intersections) that may have been used as a reference point by enemy ground or aerial fires. c. Obliterated the vehicle tracks where they turned and concealed the vehicle positions. <p>3. The element conceals the vehicles and equipment.</p> <p>NOTE: The leader is provided intelligence data on enemy reconnaissance capabilities in the area of operations (AO).</p> <ul style="list-style-type: none"> a. Positioned the vehicles and equipment under natural cover or in shadows. b. Positioned the vehicles and equipment so their shapes blended with the surroundings. c. Used natural materials to distort and combine with the shapes or shadows of the vehicles and equipment. d. Blended natural materials with the surrounding area. e. Replaced the cut vegetation when it withered or changed color. f. Used nets to create shadows. g. Used camouflage-screening systems to enhance natural materials. h. Kept heat sources (generators, engines, and mess areas) under the screening systems, even when using natural concealment. i. Covered shiny objects, such as windshields, headlights, cab windows, and wet vehicle bodies. j. Dug in (if in desert or open terrain) when the situation permitted. k. Concealed the vehicle track signatures in snow-covered terrain. l. Disguised the vehicles and equipment to change their appearance or to resemble something of a lesser or greater threat to the enemy. 		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
* 4. The element leader enforces camouflage discipline. <ul style="list-style-type: none"> a. Ensured that the element activities did not change the area appearance or reveal the presence of military equipment. b. Enforced measures to maintain blackout conditions at night. c. Ensured that measures were taken to eliminate or reduce noise by muffling or masking it with the terrain, defilade positions, or shields. d. Ensured that the area was policed of debris promptly. 		
* 5. The element leader knows when opposing forces (OPFOR) surveillance is overhead. <ul style="list-style-type: none"> a. Received satellite transmission (SATRAN) information from higher headquarters (HQ). b. Disseminated pertinent SATRAN information to subordinates. c. Incorporated SATRAN information into the tactical plan. 		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

"*" indicates a leader task step.

SUPPORTING INDIVIDUAL TASKS: NONE

SUPPORTING COLLECTIVE TASKS

Task Number	Task Title
05-1-0023	Plan and Direct Engineer Intelligence Collection
05-1-6000	Identify Geospatial Support Requirements
05-1-6002	Request Nonstandard Geospatial Products

OPFOR TASKS AND STANDARDS: NONE

ELEMENT: Real Estate

TASK: Conduct an Extraction From a Minefield (05-2-3005)
 (FM 20-32) (FM 5-250) (FM 5-34)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The element is moving mounted or dismounted, the element discovers minefield marking indicators or a mine strike occurs. Personnel have fragmentation armor and ballistic glasses (if available). Each vehicle is equipped with 30 meters of line and light grapnels. Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: The element extracts all vehicles and personnel from the minefield. The element submits reports to update the common operational picture. The time required to perform this task is increased when conducting it in mission-oriented protective posture (MOPP) 4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<p>DANGER: PERFORM THE STEPS IN THIS TASK EXACTLY AS FOLLOWS: STOP, ASSESS, NOTE, DRAW BACK, AND INFORM (SANDI). FAILURE TO DO THIS MAY RESULT IN SERIOUS INJURY OR DEATH.</p> <ol style="list-style-type: none"> 1. The element stops and gains control of the patrol. <ol style="list-style-type: none"> a. Stopped and did not move. b. Warned the rest of the patrol. * 2. The element leader assesses the situation of the mines and the individuals within the patrol. <ol style="list-style-type: none"> a. Determined if the element was in the middle of the minefield. b. Determined the nearest safe location. c. Determined the shortest route to the known safe area. * 3. The element leader notes the situation for future reference. <ol style="list-style-type: none"> a. Made notes about mine indicators, exposed trip wires, and mines that were seen. b. Indicated the number of mines located. c. Annotated the terrain considerations. d. Indicated the location of the minefield. 4. The element draws back to the last known safe area. <ol style="list-style-type: none"> a. Performed a self-extraction when dismounted and when footprints were not clearly visible by using the stepping-stone method. b. Performed the look-feel-probe drill. <ol style="list-style-type: none"> (1) Looked for mine indicators on the ground or in the immediate area. (2) Felt for trip wires on the ground where the individual was to place their feet, and informed the element leader if a mine was found. (3) Probed the stepping-stone area. c. Extracted casualties. <p>DANGER: ENTERING A MINEFIELD TO EXTRACT A FELLOW SOLDIER IS EXTREMELY HAZARDOUS AND CAN RESULT IN ADDITIONAL CASUALTIES. SOLDIERS MUST RESIST THE URGE TO RACE IN AND ASSIST THE CASUALTY.</p> <ol style="list-style-type: none"> (1) Used the single-casualty method in a minefield. 		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<p>(a) Called for help. Established communication with the casualty if he was conscious. Instructed the casualty to remain still and to administer self-help first aid. Reassured the casualty by telling him that help was coming.</p> <p>(b) Identified the shortest and easiest route to reach the casualty. Cleared a 1-meter-wide path if the carry technique for a casualty extraction was to be used. Cleared a 2-meter-wide path if the casualty was to be extracted on a stretcher and used the look-feel-probe drill from the prone position. Marked the path while progressing down it.</p> <p>(c) Cleared a 1- or 2-meter area around the casualty (depending on the extraction technique) to provide a safe working area for the medical and litter teams. Cleared up to and under the casualty in case he was lying on a mine.</p> <p>(d) Removed the casualty and moved him to a medical facility.</p> <p>(e) Marked and reported the minefield after leaving it.</p> <p>(2) Used the vehicle or convoy extraction method.</p> <p>(a) Stopped immediately.</p> <p>(b) Used a radio to brief the situation to the appropriate higher headquarters (HQ).</p> <p>(c) Remained in the vehicle and awaited extraction, if assistance was available.</p> <p>(d) Extracted personnel from the rear of the vehicle, and walked carefully, following in the visible vehicle tracks, to the last known safe area.</p> <p>DANGER: TRACKED-VEHICLE TRACKS MAY ALSO BE FOLLOWED, BUT CAUTION MUST BE TAKEN BECAUSE SMALL ANTIPERSONNEL (AP) MINE FUZES ARE SOMETIMES MISSED BY THE TRACK PINS AND NOT DETONATED. THESE MINES STILL POSE A THREAT TO PERSONNEL WALKING ALONG THE VEHICLE TRACK MARKS. IF THERE ARE NO VISIBLE TIRE OR TRACK MARKS, CREWS MUST EXIT THE VEHICLE USING THE LOOK-FEEL-PROBE DRILL AND CLEAR THEIR WAY TO A SAFE AREA.</p> <p>* 5. The element leader informs higher HQ of the situation.</p> <p>6. The element marks the minefield.</p> <p>* 7. The element leader submits the proper report.</p>		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

"*" indicates a leader task step.

SUPPORTING INDIVIDUAL TASKS: NONE

SUPPORTING COLLECTIVE TASKS

Task Number	Task Title
05-2-0018	Conduct Report Procedures

OPFOR TASKS AND STANDARDS: NONE

ELEMENT: Real Estate

TASK: Disable Critical Equipment and Material (05-3-7005)
 (FM 5-250) (TM 750-244-2) (TM 750-244-3)
 (TM 750-244-6) (TM 750-244-7)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: An enemy assault penetrates the position of the element. The element leader is ordered to evacuate the position and disable items of equipment that the platoon cannot haul or move. Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: The element evacuates the position and disables all critical items that cannot be hauled or moved. The time required to perform this task is increased when conducting it in mission-oriented protective posture (MOPP) 4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul style="list-style-type: none"> * 1. The element leader prioritizes the equipment to be disabled. <ul style="list-style-type: none"> a. Used information in the unit standing operating procedure (SOP). b. Identified critical equipment as communication assets (radios and keying material), transportation assets (tracked and wheeled vehicles and construction equipment), barrier material (mines, wire, and explosives), and weapons systems. c. Prioritized the disabling of the equipment based on its value to the enemy. * 2. The element leader determines the method for disabling tracked and wheeled vehicles, including the construction equipment, and directs the unit members as follows: <ul style="list-style-type: none"> a. Smashed vital elements (such as the gearbox, the starter, the battery, the engine block, the transmission, the instrument panel, and the communications equipment). b. Drained the hydraulic system and cut the hoses. c. Used explosives to disable transportation assets, such as tracked or wheeled vehicles and trailers. d. Used a bayonet or other cutting tool to slash all tires. e. Drained the oil and then ran the engine until it seized. * 3. The element leader determines the method for disabling the communications equipment and directs the unit members to proceed as follows: <ul style="list-style-type: none"> a. Smashed vital elements using an ax, a pick, a sledgehammer, or any heavy implement. Smashed all dials, knobs, and gauges and demolished all antennas. b. Used explosives to disable the communications equipment. * 4. The element leader determines the amount of barrier material (mines, wire, and explosives) to use, and destroys the remaining items with explosives. * 5. The element leader determines the method for disabling an organic bridge with demolitions. <ul style="list-style-type: none"> a. Considered whether to use partial or complete destruction. b. Considered the quantity and type of explosive. c. Considered whether to use an electric or nonelectric firing system. 		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
d. Considered what the appropriate time would be to disable or demolish the bridge. e. Considered the method of coordination to use with adjacent forces. 6. The element members disable critical equipment during the evacuation according to the plan of the element leader. * 7. The element leader submits status reports to the company according to the unit SOP.		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

"*" indicates a leader task step.

SUPPORTING INDIVIDUAL TASKS: NONE

SUPPORTING COLLECTIVE TASKS

Task Number		Task Title
05-2-0018	Conduct Report Procedures	

OPFOR TASKS AND STANDARDS: NONE

ELEMENT: Real Estate

TASK: React to an Ambush (07-3-1112.05-T01A)
 (FM 7-8) (FM 3-20.98) (FM 34-2-1)
 (FM 7-92)

ITERATION: 1 2 3 4 5 M (Circle)
COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The element is in a prepared kill zone. The enemy initiates the ambush with a casualty-producing device and a high volume of fire. The unit has guidance provided by the rules of engagement (ROE) and from mission instructions, such as the peace mandate terms of reference, the Status of Forces Agreement (SOFA), and the rules of interaction (ROI). Civilians, government organizations, nongovernment organizations, private voluntary organizations, and the international press may be present on the battlefield. The presence of civilians can restrict the use of fires and reduce the combat power available to the commander. Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: The element reacts immediately to the ambush based on the type (near or far). The platoon disengages the element in the kill zone or forces the enemy to withdraw. The platoon continues follow-on operations. The unit complies with the ROE, mission instruction, and higher headquarters (HQ) and other special orders. The time required to perform this task is increased when conducting it in mission-oriented protective posture (MOPP) 4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ol style="list-style-type: none"> 1. Leaders ensure that the ROE and the ROI are disseminated to subordinate personnel. 2. Personnel in the kill zone react to a near ambush (within hand grenade range). <ol style="list-style-type: none"> a. Returned fire immediately; assumed covered positions; and threw fragmentation, concussion, and smoke grenades. b. Assaulted individually through the ambush using individual fire and movement immediately after the grenades detonated. 3. Personnel not in the kill zone react to a near ambush. <ol style="list-style-type: none"> a. Identified enemy positions. b. Initiated immediate suppressive fires against the enemy. c. Took up covered positions. d. Shifted fires as personnel in the kill zone assaulted through the ambush. 4. Personnel receiving fire in a far ambush (beyond hand grenade range) immediately return fire and take up covered positions. <ol style="list-style-type: none"> a. Suppressed or destroyed enemy crew-served weapons first. b. Obscured the enemy position with smoke. c. Sustained suppressive fires and shifted them as the assaulting squads fought through the enemy position. 5. Personnel not receiving fire react to a far ambush. <ol style="list-style-type: none"> a. Moved by a covered and concealed route to a vulnerable flank of the enemy position. b. Assaulted using fire and movement techniques. 6. The element forward observer (FO) calls for and adjusts indirect fires as directed by the element leader. <ol style="list-style-type: none"> a. Used indirect fires to isolate the enemy position. b. Adjusted fires on any retreating enemy. 		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
* 7. The platoon leader accounts for all personnel and equipment after the enemy has withdrawn. a. Reported the situation to higher HQ. b. Consolidated and reorganized, as necessary. c. Continued the mission.		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

"*" indicates a leader task step.

SUPPORTING INDIVIDUAL TASKS: NONE

SUPPORTING COLLECTIVE TASKS

Task Number	Task Title
05-2-0100	Coordinate the Synchronization and Integration of Fire Support (FS)
08-2-0314.05-T01A	Treat Unit Casualties (for Units With Medical Treatment Personnel)
12-1-0403.05-T01A	Report Casualties

OPFOR TASKS AND STANDARDS: NONE

ELEMENT: Real Estate

TASK: React to Unexploded Ordnance (UXO) (09-2-0337.05-T01A)
(FM 21-16)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: During combat operations, the unit encounters a UXO hazard. Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: The element reacts to the UXO hazard while continuing the mission without loss of personnel or equipment. The time required to perform this task is increased when conducting it in mission-oriented protective posture (MOPP) 4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ol style="list-style-type: none"> 1. The element recognizes the UXO hazard. <ol style="list-style-type: none"> a. Identified the UXO by type. b. Identified the UXO by subgroup. c. Observed all safety precautions. * 2. The element leader takes immediate action for the UXO hazard. <ol style="list-style-type: none"> a. Evacuated the area, as appropriate. b. Determined the appropriate action to take. <ol style="list-style-type: none"> (1) Avoided the UXO hazard. (2) Instituted protective measures. * 3. The element leader designates the element to mark the area. <ol style="list-style-type: none"> a. Chose leaders to mark the area. b. Briefed leaders on the area to be marked. * 4. The element marks the UXO hazard. <ol style="list-style-type: none"> a. Marked all the logical approach routes. b. Ensured that the UXO was visible from all markers. * 5. The element reports the UXO hazard. <ol style="list-style-type: none"> a. Initiated the UXO spot report. b. Determined the priority based on the current situation. c. Forwarded the report to the next higher headquarters (HQ) by the fastest means available. 		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

"*" indicates a leader task step.

SUPPORTING INDIVIDUAL TASKS

Task Number	Task Title
052-192-1258	Conduct Booby Trap Search
052-192-3258	Organize a Booby Trap Search Team

SUPPORTING COLLECTIVE TASKS

Task Number	Task Title
05-2-0018	Conduct Report Procedures

OPFOR TASKS AND STANDARDS: NONE

ELEMENT: Real Estate

TASK: Employ Physical Security Measures (19-3-2204.05-T01A)
(FM 3-19.30) (FM 3-19.4)

ITERATION: 1 2 3 4 5 (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: An opposing forces (OPFOR) squad-size patrol attempts reconnaissance or intrusion into the command post (CP) perimeter. This task should not be trained in MOPP4.

TASK STANDARDS: The element maintains 24-hour security in its assigned sector and is not surprised by the OPFOR.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
* 1. The element leader prepares a physical security plan. <ul style="list-style-type: none"> a. Controlled the entry of vehicles into the CP. b. Developed procedures for selecting and manning perimeter positions. c. Developed procedures for detecting and reporting OPFOR intrusion or observation of the CP perimeter. d. Controlled access to the element defensive areas. e. Established communications links between observation posts (OPs) and the reaction force. f. Developed procedures for initial response to ground attacks. 2. The element operates a guard force. <ul style="list-style-type: none"> a. Established communication with the guard commander. b. Stopped unauthorized entry into restricted areas. c. Conducted random exterior patrols to find and neutralize OPFOR intruders before they breached the CP perimeter. 3. The element reacts to an OPFOR ground attack. <ul style="list-style-type: none"> a. Assumed preplanned positions. b. Denied intrusion into the CP perimeter. 		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5		TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

"*" indicates a leader task step.

SUPPORTING INDIVIDUAL TASKS: NONE

SUPPORTING COLLECTIVE TASKS

Task Number	Task Title
11-5-0121.05-T01A	Provide a Field Cable or Wire System
11-5-1102.05-T01A	Install, Operate, and Maintain a Single-Channel, Ground and Airborne Radio System (SINCGARS) Frequency Hopping (FH) Net

OPFOR TASKS AND STANDARDS: NONE

ELEMENT: Real Estate

TASK: Use Passive Air Defense Measures (44-1-C220.05-T01A)
 (FM 44-100) (FM 44-64) (FM 44-80)
 (FM 44-80)

ITERATION: 1 2 3 4 5 M (Circle)
COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The element is in a tactical position. Hostile aerial platforms (rotary-wing, fixed-wing, or unmanned aerial vehicles [UAVs]) have been operating in the general area. The element weapon control status (WCS) is weapons hold. Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: The opposing forces (OPFOR) element aerial platforms (rotary-wing, fixed-wing, and UAVs) do not detect the unit. The time required to perform this task is increased when conducting it in mission-oriented protective posture (MOPP) 4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul style="list-style-type: none"> * 1. The element leader uses passive air defense measures in a tactical position. <ul style="list-style-type: none"> a. Used all available resources (camouflage, cover, concealment, and dispersion) to hide personnel and equipment to limit vulnerability. b. Covered or shaded any shiny items, particularly windshields and optics. c. Established and rehearsed the air attack alarms. d. Dispersed vehicles, tents, and supplies to reduce vulnerability to an air attack. e. Constructed field fortifications with organic equipment (as necessary) to protect personnel and vulnerable mission-essential equipment. f. Manned observation posts (OPs) during the day and night to provide warning of approaching aerial platforms. g. Established a listening watch on the air defense early warning net, if the equipment was available and operational. * 2. The element leader achieves air situational awareness (SA) by monitoring with simplified handheld terminal units (SHTUs). * 3. The element leader uses passive air defense measures in a convoy. <ul style="list-style-type: none"> a. Ensured that all personnel received the convoy commander's briefing. b. Camouflaged vehicles and equipment before moving out. c. Selected a column interval based on instructions, the mission, and the terrain. d. Placed crew-served weapons throughout the convoy to cover the avenues of approach (front, rear, and flank). e. Assigned soldiers to air guard duties with specific search sectors covering 360°. f. Identified threat aerial platforms visually. g. Reported all aircraft actions to higher headquarters (HQ). h. Established and rehearsed the air attack alarms. 4. Element personnel use passive air defense measures when occupying or displacing a position. <ul style="list-style-type: none"> a. Maintained the vehicle interval specified in the movement order. b. Staggered vehicles to avoid linear patterns. c. Assigned air guards to the sectors of search that covered 360°, and maintained the coverage until the convoy completed the movement. 		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
d. Identified threat aerial platforms visually. e. Reported all aircraft actions to higher HQ. f. Established the vehicle order of precedence.		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

"**" indicates a leader task step.

SUPPORTING INDIVIDUAL TASKS: NONE

SUPPORTING COLLECTIVE TASKS

Task Number	Task Title
05-2-0018	Conduct Report Procedures
05-2-3002	Camouflage Vehicles and Equipment

OPFOR TASKS AND STANDARDS: NONE

ELEMENT: Real Estate

TASK: Perform Risk Management Procedures (71-2-0326.05-T01A)
 (AR 385-10) (FM 3-0) (FM 7-0)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The element is deployed, performing its combat mission. Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: Leaders and soldiers are aware of potential safety problems when conducting the task. The element trains to standard and does not take shortcuts that endanger element members. All risks taken are necessary to accomplish the training objectives. Appropriate measures are taken to minimize risks. The time required to perform this task is increased when conducting it in mission-oriented protective posture (MOPP) 4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul style="list-style-type: none"> * 1. The commander identifies the risk or safety hazards. <ul style="list-style-type: none"> a. Analyzed the operation plan (OPLAN), the fragmentary order (FRAGO), and the operation order (OPORD) for specified and implied missions (tasks). b. Integrated safety into every phase of the planning process. c. Assessed the risks before issuing a FRAGO when the mission or conditions changed. * 2. Leaders evaluate the risk or safety hazards identified in the operation. <ul style="list-style-type: none"> a. Compared the risk to the acceptable level of risk in the commander's intent, based on the stated training objective. b. Determined the likelihood of equipment and personnel losses from accidents. c. Described the operation in terms of high, medium, or low risk. d. Prepared courses of action (COAs) that minimized accidental losses. * 3. The commander (or leaders) eliminates or reduces the risk or safety hazards. <ul style="list-style-type: none"> a. Chose a COA that maximized the operation and minimized the risk. b. Developed procedures that reduced the risk or safety hazards. c. Prescribed the safety or protective equipment. d. Briefed the elements before all operations. 4. The element carries out safety procedures. <ul style="list-style-type: none"> a. Received safety briefings before all operations. b. Practiced the safety procedures during all mission rehearsals. c. Made on-the-spot safety corrections. 		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

"*" indicates a leader task step.

SUPPORTING INDIVIDUAL TASKS: NONE

SUPPORTING COLLECTIVE TASKS: NONE

OPFOR TASKS AND STANDARDS: NONE

ELEMENT: Real Estate

TASK: Coordinate for Medical Services (05-1-0050)
 (FM 8-10-9) (FM 4-02.6) (FM 8-10-6)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The battalion is conducting operations and will require medical support. The battalion staff will conduct the necessary coordinations to ensure that the unit receives medical coverage. Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: All leaders know where to receive medical support and the evacuation procedures. Subunits can identify the location of medical facilities and services. Medical support is available at all times. The time required to perform this task is increased when conducting it in mission-oriented protective posture (MOPP) 4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul style="list-style-type: none"> * 1. The element leader determines the medical support requirements. He based the requirements on— <ul style="list-style-type: none"> a. The battalion mission. b. Projected company missions. c. Requests from subordinate and supporting units. * 2. The element Operations and Training Officer (US Army) (S3) requests medical support from the brigade S3 or the supported unit. <ul style="list-style-type: none"> a. Requested at least one physician assistant. b. Identified the number of medics needed. c. Provided the dates and time periods that medical personnel would be needed. d. Established the time and the location that the medical personnel would link up with the unit. e. Identified any special equipment that the medics needed to bring. 3. The battalion S3 coordinates for pick-up and assigns medics. <ul style="list-style-type: none"> a. Assigned medics to companies based on the mission. b. Established the support relationship. c. Coordinated the time the medics would link up with the unit they support. * 4. The headquarters (HQ) company commander or first sergeant (1SG) plans for the treatment and evacuation of casualties. <ul style="list-style-type: none"> a. Established sick call procedures according to the unit standing operating procedure (SOP). b. Located medical facilities and medical supply points in the area of operations. c. Planned casualty treatment operations with the assistance of the medic. <ul style="list-style-type: none"> (1) Designated a casualty collection point. (2) Designated evacuation routes. (3) Planned for the security of the casualty collection point. (4) Ensured that aid and litter teams were designated by all elements. d. Identified and disseminated evacuation procedures, to include— <ul style="list-style-type: none"> (1) Medical-evacuation (MEDEVAC) procedures. (2) Routes. (3) Vehicles to be used as ambulances. 		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<p>(4) The location of medical facilities. (5) The information in all operation orders (OPORD).</p> <p>5. Battalion personnel and medics administer first aid to wounded personnel and evacuate casualties to the collection point.</p> <ul style="list-style-type: none"> a. Caused no further injury during evacuation. b. Used poleless or improvised (poncho) litters. c. Employed the one- or two-person carry method. <p>6. The HQ company 1SG, designated noncommissioned officer (NCO), or medic directs casualty evacuation from the collection point to the medical facility.</p> <ul style="list-style-type: none"> a. Determined the nearest medical facility to which casualties would be evacuated. b. Contacted the medical facility where the casualties were being transported. <ul style="list-style-type: none"> (1) Ensured that the facility could accommodate the casualties. (2) Provided all available medical information regarding the casualties. (3) Requested advice regarding special measures taken before and during evacuation. c. Evacuated nonthreatening injuries by ground ambulance. d. Evacuated life-threatening injuries by helicopter using MEDEVAC procedures as outlined in the company SOP. e. Caused no further injuries during evacuation. f. Retained all classified materials (signal operation instructions [SOI], maps, orders, and overlays) and weapons in the casualty's custody. <p>* 7. The element leader notifies higher HQ of any casualties.</p> <ul style="list-style-type: none"> a. Provided the casualties' name, rank, and medical condition. b. Reported the facility to which the casualties were evacuated. 		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

"*" indicates a leader task step.

SUPPORTING INDIVIDUAL TASKS: NONE

SUPPORTING COLLECTIVE TASKS: NONE

OPFOR TASKS AND STANDARDS: NONE

ELEMENT: Real Estate

TASK: Coordinate for Food Service Support (05-2-0051)
 (FM 10-23) (AR 30-22) (DA FORM 5913)

ITERATION: 1 2 3 4 5 (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The element does not have an organic mess capability. Coordination for food service support is required. The unit is performing continuous tactical operations. This task should not be trained in MOPP4.

TASK STANDARDS: The unit coordinates for three nutritious meals daily for all assigned and attached soldiers. Soldiers do not miss meals because of coordination lapses.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<p>* 1. The element leader or food service officer (FSO) determines the daily feeding plan.</p> <ul style="list-style-type: none"> a. Determined personnel strength, including attached and supporting personnel. b. Identified locations and times for meals. c. Considered consolidation of subunits. d. Developed a distribution plan to support the mission. e. Determined the type (A-; T-; or meal, ready-to-eat [MRE]) of rations based on mission constraints. <p>* 2. The element leader or FSO requests and coordinates for meals as required.</p> <ul style="list-style-type: none"> a. Prepared a Department of the Army Form 5913 (Strength and Feeder Report) and forwarded the report to the Supply Officer (US Army) (S4) according to the tactical standing operating procedure (TACSOP). <ul style="list-style-type: none"> (1) Identified the nature of the requirement. (2) Established the date the meals were required. (3) Determined the total number of meals required. (4) Established the time of meal pickup or delivery. (5) Determined the location of the units needing delivery. b. Informed the S4 of any changes that would affect the operation. c. Maintained a tolerance of plus or minus 5 percent of the total head count for hot meals. d. Submitted requests for hot meals at least 8 hours before the meal. e. Coordinated the times and locations for pickup or delivery. <p>3. The element executes Class I operations.</p> <ul style="list-style-type: none"> a. Followed the unit standing operating procedure (SOP) for the tactical feeding plan. b. Served hot meals no later than required by food service guidelines. c. Set up a one-way staggered serving line (one line on each side of the central-distribution site) if in danger of being attacked. d. Set up a one-way straight serving line (one line on each side of the central-distribution site) if attack was unlikely. e. Dispersed the serving line in 5-meter intervals to reduce casualty potential. f. Ensured that soldiers dispersed while eating to prevent mass casualties from an enemy attack. g. Established washing facilities. h. Disposed of all trash and garbage properly. 		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
* 4. The element leader ensures that proper field sanitation measures are followed.		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5		TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

"**" indicates a leader task step.

SUPPORTING INDIVIDUAL TASKS: NONE

SUPPORTING COLLECTIVE TASKS

Task Number	Task Title
05-3-7004	Receive a Logistics Package (LOGPAC)

OPFOR TASKS AND STANDARDS: NONE

ELEMENT: Real Estate

TASK: Coordinate for Organizational Maintenance Support (05-2-1126)
 (DA PAM 738-750) (AR 725-50) (AR 750-43)
 (DA FORM 2404) (DA FORM 2406) (DA FORM 5988-E)
 (FM 4-30.3)

ITERATION: 1 2 3 4 5 (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: A unit is performing continuous tactical operations in support of a maneuver force. The absence of maintenance capabilities requires the unit to coordinate for organizational maintenance support in order to sustain the unit equipment. This task should not be trained in MOPP4.

TASK STANDARDS: The commander or his designated representative coordinates for and receives organizational maintenance support necessary to support continuous operations.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul style="list-style-type: none"> * 1. The element leader identifies the need for organizational maintenance support. <ul style="list-style-type: none"> a. Reviewed the Department of the Army (DA) Form 2404 (Equipment Inspection and Maintenance Worksheet) or the DA Form 5988-E (Equipment Inspection Maintenance Worksheet) from the subordinate elements and key leaders. b. Determined if the equipment needed to be serviced, recovered, repaired, or evacuated to the unit maintenance collection point (UMCP). * 2. The element leader reviews the operation order (OPORD) and determines whether the supported unit or the battalion will provide support according to the command support relationship. * 3. The element leader requests support. <ul style="list-style-type: none"> a. Included the following information in the request: <ul style="list-style-type: none"> (1) The location of the equipment and the routes to the site. (2) The extent of the damage or the type of service required. (3) The parts needed to repair the equipment, if known. b. Submitted the request within 1 hour of notification that the equipment was nonmission capable (NMC). 4. Unit personnel support and assist the maintenance team in the repair or evacuation of equipment. <ul style="list-style-type: none"> a. Provided personnel support as needed. b. Provided logistical support to include rations; and petroleum, oil, and lubricants (POL). 5. The unit maintenance officer provides a DA Form 2406 (Material Condition Status Report) that gives the equipment status and condition to the supporting unit. * 6. The element leader coordinates with the supporting maintenance activity for the pickup of NMC supply (NMCS) or maintenance equipment. * 7. The element leader inspects the vehicles to ensure that the repairs were completed and that the equipment was mission-capable. 		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
* 8. The element leader submitted an updated status report to higher headquarters (HQ).		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5		TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

"*" indicates a leader task step.

SUPPORTING INDIVIDUAL TASKS: NONE

SUPPORTING COLLECTIVE TASKS

Task Number	Task Title
05-1-0017	Integrate Augmentation Support
05-2-0018	Conduct Report Procedures
05-2-7008	Prepare an Operation Order (OPORD) (Company/Platoon)

OPFOR TASKS AND STANDARDS: NONE

ELEMENT: Real Estate

TASK: Provide Opposing Forces (OPFOR) Support to Training Exercises (05-2-9001)
(FM 5-415)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The element is assigned to provide a squad-or platoon-sized element to act as an opposing force in support of combat training. The element has all organic equipment and any additional resources required to perform the specific and/or assigned OPFOR missions. Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: The OPFOR element executes the OPFOR tasks at the specified times and locations to accomplish a desired training effect. The time required to perform this task is increased when conducting it in mission-oriented protective posture (MOPP) 4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
1. The element provides OPFOR support to training exercises.		
2. The element uses the OPFOR tasks to provide realistic training to the supported unit.		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

"**" indicates a leader task step.

SUPPORTING INDIVIDUAL TASKS: NONE

SUPPORTING COLLECTIVE TASKS: NONE

OPFOR TASKS AND STANDARDS

TASK: Attack (5-OPFOR-0001)

CONDITION: The opposing forces (OPFOR) element has located the enemy. The priority intelligence requirements (PIR) and other intelligence requirements have been obtained by OPFOR patrols. The OPFOR element has automatic and antiarmor weapons and light mortars.

STANDARD: The OPFOR element attempts to seize the terrain, vehicles, or equipment. 1. Develops an attack plan. 2. Surprises the main body of the enemy. 3. Initiates the attack using a scheme of maneuver that exploits enemy flanks, gaps, and weaknesses. 4. Uses covered and concealed routes to approach enemy force flanks, gaps, or weakly held areas. 5. Employs indirect fire to support the attack. 6. Penetrates enemy defenses. 7. Destroys equipment and supplies. 8. Inflicts heavy casualties. 9. Isolates the combat service support (CSS) base by blocking reinforcements. 10. Forces enemy units to displace. 11. Avoids being fixed in one position. 12. Withdraws before the CSS base is reinforced with tactical combat forces.

TASK: Conduct Air Attacks (5-OPFOR-0002)

CONDITION: The opposing forces (OPFOR) element in the rear area has forwarded the positions of the enemy support sites or the locations of moving elements. The OPFOR aircraft have been dispatched to attack enemy installations or convoys.

STANDARD: The OPFOR element attempts to delay, disrupt, or damage the enemy targets by air. 1. Locates the target (support sites or convoys). 2. Makes attack runs on the designated targets. 3. Inflicts heavy damage to the selected target. 4. Sustains no loss of aircraft. 5. Delays moving the force for more than one hour.

TASK: Maintain Contact (5-OPFOR-0003)

CONDITION: The opposing forces (OPFOR) element is engaged with enemy base defense forces. The enemy forces are withdrawing under pressure.

STANDARD: The OPFOR element maintains enemy contact while the enemy withdraws. 1. Engages the enemy forces decisively. 2. Advances the OPFOR as the enemy forces withdraw. 3. Inflicts heavy casualties. 4. Captures the members of the enemy force. 5. Captures documents and equipment. 6. Safeguards captured documents, equipment, and personnel.

TASK: Conduct a Raid (5-OPFOR-0004)

CONDITION: The opposing forces (OPFOR) element has occupied an objective rally point and has orders to conduct a raid on a combat service support (CSS) base.

STANDARD: The OPFOR element infiltrates the enemy base and destroys all of the targets. 1. Surprises the enemy forces. 2. Assaults the support base and accomplishes the assigned tasks. 3. Destroys the specified equipment and supplies. 4. Avoids being decisively engaged. 5. Withdraws all personnel from the objective areas within the time prescribed. 6. Obtains all priority intelligence requirements (PIR) from the raid site. 7. Sustains only light casualties from enemy fire.

TASK: Conduct Terrorist and Saboteur Attacks (5-OPFOR-0005)

CONDITION: The opposing forces (OPFOR) element dispatches small teams into the enemy rear area to disrupt combat service support (CSS) operations.

STANDARD: The enemy sustains disrupted command and control (C2), destroyed equipment and supplies, and light casualties. 1. Locates rear support bases and C2 facilities. 2. Delays and disrupts CSS operations through probes. 3. Infiltrates CSS bases to conduct sabotage and terrorist activities. 4. Inflicts light casualties. 5. Destroys supplies and equipment.

TASK: Conduct Sniper Operations (5-OPFOR-0006)

CONDITION: The opposing forces (OPFOR) element has assigned snipers (regular or irregular elements) in the enemy rear area along the main supply route (MSR) and near support sites.

STANDARD: The OPFOR element kills or wounds targets. 1. Sets up a well-concealed location. 2. Engages vehicle drivers or personnel on foot with short bursts of semiautomatic fire. 3. Kills or wounds selected targets. 4. Prevents the position from being discovered by enemy forces. 5. Evacuates the area without being spotted. 6. Reports all specified priority intelligence requirements (PIR) and other intelligence requirements to the OPFOR headquarters (HQ).

TASK: Conduct an Ambush (5-OPFOR-0007)

CONDITION: The enemy is moving in a convoy. The opposing forces (OPFOR) element is positioned along the enemy route.

STANDARD: The OPFOR element inflicts casualties on the enemy and causes vehicle and equipment damage. 1. Prepares an ambush site before the element arrives. 2. Surprises march element forces. 3. Inflicts heavy casualties within the designated kill zone. 4. Inflicts heavy damage to vehicles and equipment within the designated kill zone. 5. Delays the march element from reaching a specified destination for a specified period of time. 6. Withdraws on order. 7. Sustains no casualties. 8. Reports actions to superiors.

TASK: Conduct an Attack (5-OPFOR-0008)

CONDITION: The enemy is conducting tactical operations. The opposing forces (OPFOR) element receives orders to attack the enemy, the area of occupation, or the main supply route (MSR) with smoke.

STANDARD: The OPFOR element disrupts enemy movement and smoke operations. 1. Determines the delivery method of the smoke attack. 2. Locates the target. 3. Delivers the smoke attack downwind. 4. Attacks the enemy with smoke and surge attacks when the enemy responds to the smoke.

TASK: Defeat Obstacles (5-OPFOR-0009)

CONDITION: The opposing forces (OPFOR) element encounters an obstacle that blocks the avenue of approach as it advances upon the enemy forces.

STANDARD: The OPFOR element bypasses or breaches the enemy obstacle. 1. Detects the obstacle before halting its main body. 2. Defeats the obstacle. a. Bypasses the obstacle without entering the engagement areas. b. Breaches the obstacle within 45 minutes and passes its entire force through the obstacle. 3. Does not incur degradation to the point that the mission must be discontinued.

TASK: Conduct an Aerial Reconnaissance (5-OPFOR-0010)

CONDITION: The opposing forces (OPFOR) headquarters (HQ) element requires intelligence on the locations and identification of enemy elements. An aircraft is dispatched to take photographs and make a visual inspection of the enemy rear area.

STANDARD: The OPFOR element gathers photograph intelligence of the enemy. 1. Photographs the assigned sectors. 2. Makes quick visual checks where the ceiling is low. 3. Locates enemy positions in the area, particularly support and storage bases, and command and control (C2) facilities. 4. Sustains no loss of aircraft. 5. Reports priority intelligence requirements (PIR) and other information requirements to the OPFOR HQ.

TASK: Gather Intelligence (5-OPFOR-0011)

CONDITION: The opposing forces (OPFOR) small element, operating in the rear area, is planning attacks on enemy bases. Information is needed to complete the plans.

STANDARD: The OPFOR element infiltrates, gathers intelligence information, and submits its findings to the command. 1. Identifies all priority intelligence requirements (PIR) and other intelligence requirements. 2. Passes through any outpost, defensive wire, or warning devices undetected. 3. Moves to an observation point that offers cover and concealment and is clear enough to gather PIR and other intelligence requirements. 4. Gathers all PIR and other intelligence requirements. 5. Withdraws from the area undetected. 6. Reports all information to the OPFOR headquarters (HQ).

TASK: Counter Passage of Lines (5-OPFOR-0012)

CONDITION: Enemy forces are in defensive positions, but they are expected to attempt passage-of-lines operations. The opposing forces (OPFOR) receive orders to disrupt enemy passage-of-lines operations.

STANDARD: The OPFOR element delays or prevents enemy passage of lines. 1. Delays the passage. 2. Prevents the company from moving all personnel through the stationary unit. 3. Engages the main body of either the moving or the stationary unit.

TASK: Disrupt Assembly Area (AA) Activities (5-OPFOR-0013)

CONDITION: Intelligence reports indicate that platoon- and company-size enemy units are operating in the opposing forces (OPFOR) area of operations. Enemy units can defend from AAs with direct fire, antiarmor weapons, and indirect fire. The enemy has close air support (CAS) and nuclear, biological, and chemical (NBC) capabilities.

STANDARD: The OPFOR element locates and disrupts enemy AA activities. 1. Locates the element AA. 2. Probes the AA with squad- or team-size elements. 3. Inflicts more than 5 percent casualties on the element. 4. Disrupts element preparations (prevents or delays beyond the allotted time of the element).

TASK: Disrupt Movement (5-OPFOR-0014)

CONDITION: The enemy is expected to move through the opposing forces (OPFOR) element area of operations. The OPFOR element has received an operation order (OPORD) or fragmentary order (FRAGO) to disrupt enemy movement. The enemy has the capability to defend with direct fire and antiarmor weapons.

STANDARD: The OPFOR element delays enemy movement. 1. Delays the element. 2. Forces the element to deviate from its route. 3. Prevents the element from reaching its destination. 4. Surprises the main body of the element.

TASK: Disrupt Enemy Movement and Operations Using Persistent and Nonpersistent Chemical Weapons (5-OPFOR-0015)

CONDITION: The opposing forces (OPFOR) element has located the enemy. Priority intelligence requirements (PIR) and other intelligence requirements have been obtained by OPFOR patrols. The OPFOR units deliver chemical agents by means of conventional artillery weapons or aircraft, along selected supply routes and key bases in the rear area.

STANDARD: The OPFOR element disrupts enemy movement and operations using persistent and nonpersistent chemical weapons. 1. Delivers chemical agents in low and densely wooded areas. 2. Delays the movement of enemy supplies and equipment to the forward areas. 3. Restricts the movement of the enemy units in the rear area. 4. Channels the movement of enemy units into predesignated ambush areas. 5. Contaminates enemy supplies and equipment. 6. Inflicts a high rate of casualties on enemy forces.

TASK: Disrupt Enemy Movement and Operations Using Tactical Nuclear Weapons (5-OPFOR-0016)

CONDITION: The opposing forces (OPFOR) element has located the enemy. Priority intelligence requirements (PIR) and other intelligence requirements have been obtained by OPFOR patrols. Tactical nuclear weapons are employed against key locations in the rear area.

STANDARD: The OPFOR element disrupts enemy movement and operations. 1. Disrupts or delays the movement of enemy equipment and supplies to the forward areas. 2. Destroys enemy equipment and supplies. 3. Inflicts a high rate of nuclear casualties among the enemy forces. 4. Denies the enemy the use of specified areas. 5. Contaminates enemy equipment and supplies.

TASK: Disrupt Quartering Party Operations (5-OPFOR-0017)

CONDITION: The enemy is conducting quartering party operations. It has established an assembly area (AA) but has not moved in the main body.

STANDARD: The opposing forces (OPFOR) element attempts to disrupt quartering party operations and infiltrate the enemy AA. 1. Locates the quartering party and the AA. 2. Surprises the main body. 3. Penetrates the AA with squad-size probes. 4. Inflicts personnel casualties and vehicle damage. 5. Disrupts unit preparations (prevents or delays beyond unit allotted time).

TASK: Disrupt Defensive Preparations (5-OPFOR-0018)

CONDITION: The opposing forces (OPFOR) element has located the enemy. Priority intelligence requirements (PIR) and other intelligence requirements obtained by OPFOR patrols indicate that the enemy elements are establishing defensive positions. The OPFOR element has automatic and antiarmor weapons and light mortars.

STANDARD: The OPFOR element disrupts and delays enemy defensive preparations. 1. Locates and penetrates the enemy security system. 2. Forces the enemy to delay defensive preparations. 3. Disrupts enemy obstacle preparations.

TASK: Disrupt a Net Control Station (NCS) (5-OPFOR-0019)

CONDITION: The enemy has established a NCS. The opposing forces (OPFOR) element has radio and jamming equipment.

STANDARD: The OPFOR element attempts to disrupt an NCS. 1. Attempts to locate the radio frequency that the unit is operating on. 2. Attempts to enter the radio net. 3. Attempts to issue bogus orders to a unit on the net. 4. Jams the radio frequency and forces the unit to go to an alternate frequency.

TASK: Disrupt Construction of Vehicle Fighting Positions (5-OPFOR-0020)

CONDITION: The opposing forces (OPFOR) element has located the enemy. The priority intelligence requirements (PIR) and other intelligence obtained by OPFOR patrols indicate that the enemy is constructing vehicle fighting positions within its defensive area. The OPFOR element has automatic and antiarmor weapons and light mortars.

STANDARD: The OPFOR element attempts to disrupt enemy efforts to establish vehicle fighting positions. 1. Locates the defensive area. 2. Surprises the main body. 3. Penetrates the defensive area with squad-size probes. 4. Inflicts casualties on the unit. 5. Destroys vehicles. 6. Disrupts unit preparations (prevents or delays beyond the allotted time of the unit).

TASK: Disrupt a Route Reconnaissance (5-OPFOR-0021)

CONDITION: The enemy is conducting a route reconnaissance. The opposing forces (OPFOR) element is positioned along the enemy route.

STANDARD: The OPFOR element attempts to disrupt a squad or section conducting a route reconnaissance. 1. Prevents the unit from meeting its specified time schedule. 2. Forces the unit to deviate from its specified route. 3. Prevents the unit from reaching its assigned destination. 4. Surprises the squad or section. 5. Inflicts casualties on the unit.

TASK: Disrupt an Engineer Reconnaissance (5-OPFOR-0022)

CONDITION: The enemy is conducting an engineer reconnaissance. The opposing forces (OPFOR) element is positioned along the enemy route.

STANDARD: The OPFOR element disrupts an engineer reconnaissance. 1. Prevents the unit from meeting its specified time schedule. 2. Forces the unit to deviate from its specified route. 3. Prevents the unit from accomplishing its assigned engineer reconnaissance. 4. Surprises the unit conducting the reconnaissance.

TASK: Defend a Minefield (5-OPFOR-0023)

CONDITION: The enemy is conducting a minefield sweeping operation. The opposing forces (OPFOR) element has a minefield placed in the enemy path. The minefield is under constant observation and fire.

STANDARD: The OPFOR element defends a minefield against an enemy element conducting a minefield sweeping operation. 1. Prevents the unit from detecting the obstacle. 2. Disrupts the minefield sweeping operation. 3. Prevents the unit from conducting the minefield sweeping operation, prevents the unit from moving all personnel through the breach or delays the completion of the minefield sweeping operation for more than 45 minutes.

TASK: Surrender to the Capturing Unit on the Battlefield (5-OPFOR-0024)

CONDITION: The enemy has captured opposing forces (OPFOR) element soldiers, documents, and equipment sensitive to the OPFOR tactical operations.

STANDARD: The OPFOR soldiers retain or destroy documents and equipment. The OPFOR element surrenders documents and equipment of no tactical use to the enemy and attempts to conceal or destroy items of tactical value. The OPFOR element attempts escape and evasion. 1. Prevents the successful capture of documents and equipment. 2. Destroys documents and equipment. 3. Removes identifying markings from equipment. 4. Removes unit-identifying insignia. 5. Provides misleading information. 6. Plans an escape. 7. Delays movement to the nearest collection point. 8. Prevents safeguarding of enemy prisoners of war (EPWs) in order to cause embarrassment to the United States (US).

TASK: Conduct Biological/Chemical Operations (07-OPFOR-0027)

CONDITION: Red forces are conducting defensive or offensive operations independently or as part of a larger force. A decision has been made to employ biological or chemical weapons. Wind and weather conditions are right for the employment of biological or chemical weapons. All assigned Red force equipment and personnel are available.

STANDARD: The Red force conducts biological and or chemical operations IAW the OPORD and or commander's guidance. The Red force attacks the Blue force with nerve, blood, blister, choking, incapacitant, and or irritant agents or pathogenic microbes and or microorganism toxins. The Red force delivers agents and or toxins using aircraft, multiple rocket launchers (MRLs), artillery, mines, rockets, missiles, and or special operations forces. The Red force causes disruption of Blue force operations, suspension of operations, and or casualties. Note: During training exercises, the Blue force commander or leader should select the size of the Red force element based on threat doctrine.

TASK: Conduct Reconnaissance (07-OPFOR-0010)

CONDITION: Red forces are conducting operations independently or as part of a larger force. The Red force is directed to obtain tactical information pertaining to Blue force location, disposition, intent, and or activities. All assigned Red force equipment and personnel are available. The Red force has engineer support available.

STANDARD: The Red force conducts the reconnaissance mission by penetrating Blue force outposts with mounted or dismounted patrols and obtaining and reporting required information IAW the OPORD and or commander's guidance. The Red force maintains focus; continuity; aggressiveness; timeliness; camouflage, concealment, and deception; accuracy; and reliability. Red force reconnaissance elements complete the reconnaissance mission undetected. Note: During training exercises, the Blue force commander or leader should select the size of the Red force element based on threat doctrine.

TASK: MAINTAIN CONTACT (07-OPFOR-1011)

CONDITION: OPFOR element is tactically engaged with enemy base defense forces. Enemy forces are withdrawing under pressure.

STANDARD: Engage enemy forces decisively. Advance own unit or forces as enemy withdraws. Inflict casualties.

TASK: DEFEND A BATTLE POSITION (07-OPFOR-1100)

CONDITION: The OPFOR has conducted a hasty or deliberate occupation of a battle position (BP), that may or may not be supported by obstacles. It observes an advancing enemy or is alerted to an enemy unit by a spot report from higher headquarters. Automatic weapons and antiarmor systems are available.

STANDARD: 1. The OPFOR completes all defensive preparations NLT the time specified in the order. 2. The OPFOR main body is not surprised by the enemy. 3. The OPFOR destroys, blocks, or canalizes the enemy unit when it enters the engagement area. 4. The OPFOR retains control of the designated terrain and forces the withdrawal of the enemy unit. 5. Prevents destruction of obstacles.

TASK: Conduct Obstacle Breach (Revised) (07-OPFOR-1404)

CONDITION: Red forces are conducting operations independently or as part of a larger force. Red forces are on the offense and encounter a minefield or other obstacle that it cannot bypass. All necessary personnel and equipment are available. Red forces have indirect fire and close air support available.

STANDARD: The Red force executes the breach IAW the OPORD and or commander's guidance. Red force engineers conduct reconnaissance of the obstacle and the combined arms unit breaches the obstacle. Note: The Movement Support Detachment (MSD) has the task of mine clearing during the march. Note: During training exercises, the Blue force commander/leader should select the size of the Red force element based on threat doctrine.

TASK: Maintain Operation Security (07-OPFOR-1972)

CONDITION: The Blue Force is conducting reconnaissance/surveillance operations to gain information on the Red Force.

STANDARD: The Red Force maintains operation security by ensuring noise, litter, and light discipline is enforced.

TASK: CONDUCT COUNTERRECONNAISSANCE (07-OPFOR-3405)

CONDITION: The OPFOR is ordered to conduct tactical operations along a suspected enemy route. The enemy is operating along lines of communication or avenues of approach and can be reinforced with an armor platoon, a mechanized infantry platoon, air support, and/or indirect fires.

STANDARD: The OPFOR denies the enemy from collecting and reporting data of the suspected route IAW the commander's intent.

TASK: Employ Deception Measures (Revised) (07-OPFOR-4200)

CONDITION: Red forces are conducting operations independently or as part of a larger force. Red forces are ordered to employ deception measures to confuse Blue forces and to prevent them from determining Red force intentions or activities. All assigned Red force equipment and personnel are available. Red forces have indirect fire, close air, and engineer support available.

STANDARD: The Red force employs deception measures IAW the OPORD and or commander's guidance. The Red force constructs dummy positions; simulates troop movements by such means as use of civilian vehicles to portray movement to radar or marching refugees to portray movement of troops in the rear; conducts feints or demonstrations; employs manipulative, simulative, and imitative deception electronic measures; and or avoids patterns or obvious movements that reveal the time or intent of an operation. Note: During training exercises, the Blue force commander/leader should select the size of the Red force element based on threat doctrine.

TASK: Conduct Reconnaissance (Revised) (07-OPFOR-0078)

CONDITION: Red forces are conducting operations independently or as part of a larger force. The Red force is directed to obtain tactical information pertaining to Blue force location, disposition, intent, and or activities. All assigned Red force equipment and personnel are available. The Red force has engineer support available.

STANDARD: The Red force conducts the reconnaissance mission by penetrating Blue force outposts with mounted or dismounted patrols and obtaining and reporting required information IAW the OPORD and or commander's guidance. The Red force maintains focus; continuity; aggressiveness; timeliness; camouflage, concealment, and deception; accuracy; and reliability. Red force reconnaissance elements complete the reconnaissance mission undetected. Note: During training exercises, the Blue force commander or leader should select the size of the Red force element based on threat doctrine.

TASK: Attack (07-OPFOR-1120)

CONDITION: Red forces are conducting operations independently or as part of a larger force. The Red force is ordered to execute an attack. All necessary personnel and equipment are available. The Red force has indirect fire, automatic weapons, and close air support available. The Blue force has at or near 100% strength and has indirect fire support assets available.

STANDARD: The Red force executes the attack IAW the OPORD and or commander's guidance. Red forces are not detected by Blue forces. Red forces prevent Blue forces from fixing their position(s). Red forces penetrate the defense(s), force the Blue forces to withdraw, and seize the objective. Note: During training exercises, the Blue force commander or leader should select the size of the Red force element based on threat doctrine.

TASK: Conduct Counterreconnaissance (07-OPFOR-0011)

CONDITION: Red forces are conducting operations independently or as part of a larger force. The Red force is ordered to deny information to Blue force reconnaissance elements by active and passive means. All necessary personnel and equipment are available.

STANDARD: The Red force conducts the counter reconnaissance IAW the OPORD and or commander's guidance. The Red force conceals friendly information through operational security (OPSEC) measures and engages and destroys Blue force reconnaissance elements. Note: During training exercises, the Blue force commander/leader should select the size of the Red force element based on threat doctrine.

TASK: Conduct An Attack (07-OPFOR-0012)

CONDITION: Red forces are conducting operations independently or as part of a larger force. Red forces have determined that Blue forces are occupying defensive positions, conducting convoy operations, occupying an assembly or rear area, or are otherwise susceptible to attack. All assigned Red force equipment and personnel are available. Red forces have indirect fire support available.

STANDARD: The Red force conducts the attack IAW the OPORD and or commander's guidance. The Red force executes the attack by completely neutralizing, destroying, deceiving, or disrupting Blue forces at the designated time and location specified in the operation order and or commander's guidance. Note: During training exercises, the Blue force commander or leader should select the size of the Red force element based on threat doctrine.

TASK: Execute Actions On Contact (07-OPFOR-1101)

CONDITION: Red forces are conducting operations independently or as part of a larger force. The Red force makes contact with Blue forces visually or by receiving direct or indirect fire. All necessary personnel and equipment are available. The red force has indirect fire support available. T

STANDARD: The Red force executes actions on contact in accordance with (IAW) the operation order and/or commander's guidance. Red forces execute a hasty defense and fix, destroy, or force Blue forces to withdraw. Note: During training exercises, the Blue force commander/leader should select the size of the Red force element based on threat doctrine.

TASK: Defend A Building (Revised) (07-OPFOR-1110)

CONDITION: Red forces are conducting operations independently or as part of a larger force. The Red force has received an order to defend a building. All necessary personnel and equipment are available. The Red force has automatic weapons, antiarmor systems, and indirect fire support available.

STANDARD: The Red force defends the building according to the operation order and/or commander's guidance. The Red force prevents the Blue force from isolating and entering the building. The Red force blocks or canalizes the Blue force to destroy them or force them to withdraw. The Red force retains control of the designated building or counterattacks to regain and maintain control. NOTE: During training exercises, the Blue force commander/leader can select the size of the Red force element his unit will face based on current doctrine.

TASK: Conduct an Ambush (07-OPFOR-1112)

CONDITION: The opposing forces (OPFOR) are operating separately or as part of a larger unit. The OPFOR is ordered to conduct an ambush along the enemy's lines of communications. The OPFOR has designated priority intelligence requirements (PIR) and other intelligence requirements (IR). Light automatic weapons, light mortars, and antiarmor systems are available.

STANDARD: 1. The OPFOR emplaces the ambush not later than the time specified in the order. 2. The OPFOR surprises the enemy. 3. The OPFOR engages, fixes, and/or destroys the specified enemy element in the kill zone. OR 4. The OPFOR engages and destroys all of the specified vehicles in the kill zone. 5. The OPFOR withdraws all personnel and equipment from the objective, on order. 6. All specified PIR and IR are obtained from the ambush site.

TASK: CONDUCT MRC(+) ATTACK (07-OPFOR-1115)

CONDITION: A reinforced motorized rifle company (MRC) conducting offensive operations is on the march or in direct contact with an enemy unit. The OPFOR encounters or receives a spot report locating an enemy unit. Battalion-level indirect fire support assets and armored vehicles are available.

STANDARD: 1. The OPFOR exploits the platoon's flanks, gaps, and weaknesses; inflicts heavy casualties; and destroys the enemy unit's vehicles and equipment. 2. The OPFOR fixes and destroys the enemy unit before it can withdraw its combat elements. 3. The OPFOR bypasses or penetrates the enemy unit with a squad or more.

TASK: Attack (07-OPFOR-1118)

CONDITION: Red forces are conducting operations independently or as part of a larger force. The Red force encounters or receives a spot report locating a platoon to company size element. All necessary personnel and equipment are available. The Red force has battalion-level direct and indirect fire support, automatic weapons, and antiarmor systems available. The Blue force has indirect fire support and close air assets available.

STANDARD: The Red force moves elements through the company area of responsibility, makes contact with the main body, and forces the platoon to displace and or withdraw. The Red forces gain intelligence requirements (IR) and or attack the main body before the screening force gives the warning. Red forces place direct and or indirect fire on the main body. Note: During training exercises, the Blue force commander or leader should select the size of the Red force element based on threat doctrine.

TASK: ATTACK (07-OPFOR-3419)

CONDITION: The OPFOR is conducting offensive operations and has been ordered to attack to destroy the enemy and/or seize terrain. Based on analysis of the terrain, enemy disposition, and the number and type of enemy vehicles/weapons, the OPFOR has the capability to destroy the enemy.

STANDARD: The OPFOR executes the attack, destroys the enemy, and/or seizes the designated terrain.

TASK: Disrupt Movement (07-OPFOR-1303)

CONDITION: Red forces are conducting offensive operations independently or as part of a larger force. Situational awareness indicates Blue forces are conducting convoys and tactical road marches in the area. Tactical movement, airmobile operations, and or amphibious operations and water crossings have also been noted. All assigned Red forces equipment and personnel are on hand and equipment is operational. Blue forces are at or near 100% strength and have indirect fires support available.

STANDARD: Red forces attack Blue forces along their route of march with mines, obstacles, sniper fire, or special operations forces. The Blue force is destroyed or forced to deviate from its route(s). Blue forces do not reach their intended destination. Note: During training exercises, the Blue force commander and or leader should select the size of the Red force element based on threat doctrine.

TASK: Defend a Danger Area (07-OPFOR-1135)

CONDITION: The enemy is crossing an open area, road or trail, minefield, stream, or wire obstacle or he is passing a friendly position or village. The danger area is observed and covered by friendly fires.

STANDARD: The unit detects the crossing/passing decisively engages the enemy while he is in the danger area. The unit destroys or forces the enemy to withdraw. NOTE: During training exercises, the commander/leader can select the size of the OPFOR element his unit will face based on his unit's tactical proficiency.

TASK: DISRUPT ARMORED MOVEMENT (07-OPFOR-1140)

CONDITION: The OPFOR platoon/squad is ordered to disrupt enemy armored movement. The OPFOR is equipped with mines, antitank guns, and ATGMs. The OPFOR also has indirect fire and CAS available. The OPFOR may operate separately or as part of a larger unit.

STANDARD: 1. The OPFOR prevents the platoon from employing the armored forces. 2. The OPFOR fixes the platoon.

TASK: CAPTURE COMPANY EQUIPMENT (07-OPFOR-1311)

CONDITION: The unit is conducting mounted or dismounted presence patrols. OPFOR elements ambush the presence patrol and capture company equipment.

STANDARD: 1. The OPFOR captures company tactical vehicles before destruction. 2. The OPFOR captures company spare parts before unit can destroy them.

TASK: DISRUPT LOGISTICAL SUPPORT (07-OPFOR-1123)

CONDITION: The enemy is conducting logistical support operations.

STANDARD: The OPFOR delays resupply and maintenance through probes and ambushes by preventing the unit from being prepared (by the time specified) to conduct operations.

TASK: Disrupt Command And Control (07-OPFOR-1113)

CONDITION: The enemy is preparing for or conducting operations.

STANDARD: Command and control is disrupted by interdicting enemy lines of communications, disrupting the decision making process, and/or disrupting the employment of forces.

TASK: CONDUCT TERRORIST AND SABOTEUR ATTACKS (07-OPFOR-1401)

CONDITION: The OPFOR is operating separately or as part of a larger element. The OPFOR are conducting unconventional operations to support future offensive maneuvers. The OPFOR infiltrates small teams in the enemy's rear area to attack command and control (C2) and CSS operations. Light automatic weapons and antiarmor systems are available.

STANDARD: 1. The OPFOR locates C2 and CSS sites in the sector. 2. The OPFOR delays or disrupts CSS operations through probes and raids. 3. The OPFOR infiltrates C2 and CSS bases to conduct sabotage and terrorist operations. 4. The OPFOR teams are not compromised during infiltration to their target(s).

TASK: Infiltrate/Exfiltrate Enemy Lines/Positions (07-OPFOR-1402)

CONDITION: The enemy has established roadblocks/checkpoints or is occupying an assembly area, rear area, patrol base, or defensive position. The unit has been order to infiltrate/exfiltrate enemy's lines/positions.

STANDARD: The unit infiltrates/exfiltrates enemy lines/positions without being detected in accordance with commander's guidance.

TASK: COUNTER ECCM (07-OPFOR-1414)

CONDITION: The OPFOR discovers enemy ECCM and takes action.

STANDARD: 1. OPFOR locates battalion frequency; initiates ECM. 2. OPFOR reacts to battalion ECCM. 3. OPFOR disrupts battalion communication capabilities.

TASK: EXECUTE A HASTY ATTACK (07-OPFOR-4008)

CONDITION: The enemy is in the process of consolidating, reorganizing, or is moving and does not have situational awareness.

STANDARD: The enemy is destroyed, disrupted, or caused to retreat and the objective is seized.

TASK: DEFEND A BATTLE POSITION (07-OPFOR-4100)

CONDITION: The OPFOR has conducted a hasty or deliberate occupation of a BP, which may or may not be supported by obstacles. It observes an advancing enemy or is alerted to an enemy unit by a SPOTREP from higher headquarters.

STANDARD: The OPFOR destroys, blocks, or canalizes the enemy force when it enters the engagement area. On order, the OPFOR displaces in accordance with the commander's intent before being overrun by the enemy force in the sector.

TASK: Conduct A Counterattack (Revised) (07-OPFOR-3104)

CONDITION: Red forces are conducting operations independently or as part of a larger force. Red forces have been ordered to counterattack following a disrupted or halted Blue force penetration attempt or while the Blue force is consolidating and reorganizing on the objective. All assigned Red force equipment and personnel are available. Red forces have indirect fire and engineer support available. Red forces have gained air superiority.

STANDARD: The Red force conducts the counterattack IAW the OPORD and or commander's guidance. The Red force uses short but intense artillery and air preparation, attacks Blue force flanks or rear, and or exploits gaps and ruptures in Blue force formations. The Red force prevents consolidation and reorganization and evacuation of wounded Blue force personnel. The Red force gains/regains terrain and destroys or captures remaining Blue force personnel and equipment. Note: During training exercises, the Blue force commander/leaders should select the size of the Red force element based on threat doctrine.

TASK: COUNTER HELICOPTER MOVEMENT (07-OPFOR-3426)

CONDITION: The OPFOR is ordered to conduct tactical operations to counter helicopter movement.

STANDARD: The OPFOR engages and fixes enemy elements at the LZ or PZ and/or prevents helicopters from loading at the LZ or PZ.

TASK: PERFORM TACTICAL MOVEMENT AND/OR ZONE RECONNAISSANCE (07-OPFOR-3014)

CONDITION: The OPFOR is conducting tactical movement along an avenue of approach through an enemy security zone. It may or may not be attempting to infiltrate the zone for the purpose of conducting a reconnaissance of the enemy's main body forces.

STANDARD: The OPFOR completes movement through the zone and/or completes its reconnaissance mission without being detected or destroyed by enemy forces.

TASK: Conduct A Raid (07-OPFOR-0013)

CONDITION: Red forces are conducting operations independently or as part of a larger force. Red forces are occupying an objective rally point (ORP) with orders to conduct a raid against Blue force elements. All assigned Red force equipment and personnel are available. The Red force has indirect fire support available.

STANDARD: The Red force executes the raid IAW the OPORD and or commander's guidance. The Red force uses surprise, firepower, and maneuver to destroy Blue force position(s), capture prisoners, capture equipment, or free prisoners friendly to the Red force. The Red force avoids decisive engagement and withdraws all personnel from the objective(s) within the specified time. Red forces obtain all required priority intelligence requirements (PIR). Note: During training exercises, the Blue force commander or leader should select the size of the Red force element based on threat doctrine.

TASK: Conduct Terrorist and Saboteur Attacks (07-OPFOR-0016)

CONDITION: Red forces are conducting operations independently or as part of a larger force. The Red force has dispatched small teams into Blue force rear area to disrupt CSS operations. All necessary personnel and equipment are available. The red force has indirect fire support available.

STANDARD: The Red force locates Blue force rear support bases and command and control (C2) facilities. The Red force destroys supplies and equipment, delays and disrupts CSS operations, and or inflicts casualties through probes in accordance with (IAW) the operation order and or commander's guidance.

TASK: Evade/Resist Capture (07-OPFOR-0024)

CONDITION: Red forces are conducting operations independently or as part of a larger force. Red force soldiers are being overrun or conducting covert operations against the Blue force that makes them susceptible to capture.

STANDARD: The Red force evades/resists capture. If captured, Red force personnel refrain from divulging information about their operations/unit and attempt to escape using every means available. Note: During training exercises, the Blue force commander/leader can select the size of the Red force element his unit will face based on current doctrine.

TASK: Employ Deception Measures (07-OPFOR-0030)

CONDITION: Red forces are conducting operations independently or as part of a larger force. Red forces are ordered to employ deception measures to confuse Blue forces and to prevent them from determining Red force intentions or activities. All assigned Red force equipment and personnel are available. Red forces have indirect fire, close air, and engineer support available.

STANDARD: The Red force employs deception measures IAW the OPORD and or commander's guidance. The Red force constructs dummy positions; simulates troop movements by such means as use of civilian vehicles to portray movement to radar or marching refugees to portray movement of troops in the rear; conducts feints or demonstrations; employs manipulative, simulative, and imitative deception electronic measures; and or avoids patterns or obvious movements that reveal the time or intent of an operation. Note: During training exercises, the Blue force commander and or leader should select the size of the Red force element based on threat doctrine.

TASK: Conduct Electronic Combat (07-OPFOR-0021)

CONDITION: Red forces are conducting operations independently or as part of a larger force. All necessary personnel and equipment are available. Blue forces are conducting command and control of operations using digital equipment, radio, messenger, or other tactical communications.

STANDARD: The Red force conducts electronic combat in accordance with (IAW) the operation order and or commander's guidance. The Red force employs signals reconnaissance, electronic jamming, electronic protection measures (EPM), destruction, and electronic counter reconnaissance to disrupt Blue force command and control. Note: During training exercises, the Blue force commander or leader should select the size of the Red force element based on threat doctrine.

TASK: Conduct Air Attack (07-OPFOR-0029)

CONDITION: Red forces are conducting offensive operations independently or as part of a larger force. Blue force positions, formations, or soldiers have been identified and are susceptible to air attack. All necessary personnel and equipment are available. Red force fixed wing combat aircraft and attack helicopters are available to provide aerial fire support to ground maneuver forces.

STANDARD: The Red force executes the air attack using fixed and rotor winged aircraft IAW the OPORD and or commander's guidance. Blue force positions, formations, and or soldiers are destroyed, delayed, or forced to retreat. Note: During training exercises, the Blue force commander and or leader should select the size of the Red force element based on threat doctrine.

TASK: DISRUPT ASSEMBLY AREA ACTIVITIES (07-OPFOR-1001)

CONDITION: The enemy is in the process of or has already occupied an assembly area and is conducting assembly area activities.

STANDARD: Assembly area activities are halted or disrupted by an air attack, ground attack, sniper operations, special operations etc.

TASK: GATHER INTELLIGENCE (07-OPFOR-1122)

CONDITION: The OPFOR conducts tactical operations to gather intelligence.

STANDARD: 1. The OPFOR locates 70 percent or more of battalion elements.2. The OPFOR reports the battalion's intentions.3. The OPFOR reports the battalion's strength, plus/minus 10 percent, or echelon of the unit (platoon, company, battalion).4. The OPFOR obtains specified PIR on friendly units.5. The OPFOR reports all information to higher headquarters.

TASK: Disrupt Mission Preparation (07-OPFOR-1601)

CONDITION: Red forces are in the process of preparing for an upcoming mission as part of a larger force. The Red force is disrupted by a hasty attack, air attack, indirect fire, or employment of special operations forces. All Red forces personnel and equipment are available. The red force has indirect fire support available.

STANDARD: The Red force completes mission preparation in accordance with (IAW) the operation order and/or commander's guidance. Note: During training exercises, the commander/leader can select the size of the OPFOR element his unit will face based on his unit's tactical proficiency.

TASK: DETECT GUIDES (07-OPFOR-1873)

CONDITION: An OPFOR element is positioned along the Guides' route.

STANDARD: 1. The OPFOR detects the scout guides.2. The OPFOR identifies the movement route from the linkup point to the release point.3. The OPFOR disrupts the completion of the linkup.4. The OPFOR engages the guided unit during movement.5. The OPFOR inflicts more than 10 percent casualties.

TASK: CONDUCT AN MRC(+) ATTACK (07-OPFOR-3429)

CONDITION: The OPFOR, a motorized rifle company (MRC)(+), is on the march or in direct contact with enemy force.

STANDARD: The OPFOR prevents the enemy from withdrawing its combat elements and bypasses or penetrates the enemy main body with a squad or larger element.

TASK: Counter Air Movement/Air Assault Operations (07-OPFOR-3126)

CONDITION: The enemy is conducting an air movement or air assault operation to reinforce elements or to mass combat power at a particular place and time on the battlefield. Attack helicopter assets may be part of the operation.

STANDARD: The unit surprises and engages the platoon at the landing zone (LZ) or the pickup zone (PZ). The air movement or air assault operation is disrupted and enemy forces are destroyed or forced to withdraw.

TASK: CONDUCT A DEFENSE (07-OPFOR-3003)

CONDITION: The OPFOR conducts company (+) defense.

STANDARD: 1. The OPFOR can determine time and location of the attack. 2. The OPFOR fires on the battalion task force and stops the lead company(s). 3. The OPFOR delays the battalion task force.

TASK: GATHER INTELLIGENCE (63-OPFOR-1008)

CONDITION: Small OPFOR elements, operating in the rear area, are planning attacks on enemy bases. Information is needed to complete plans.

STANDARD: 1. Identify all PIR and other intelligence requirements. 2. Pass through any outpost, defensive wire, or warning devices undetected. 3. Move to an OP that offers cover and concealment and is close enough to gather PIR and other intelligence requirements. 4. Gather all PIR and other intelligence requirements. 5. Withdraw from area undetected. 6. Report all information to OPFOR HQ.

ELEMENT: Real Estate

TASK: Conduct Real Estate Acquisition Functions (05-3-5600)
 (FM 5-104) (ER 15-1-38) (ER 405-1-12)
 (AR 405-10) (TM 5-300)

ITERATION: 1 2 3 4 5 M (Circle)
COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The team is given a parcel of land with or without structures physically located on it. Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: The team prepares all necessary documents in acquiring the real estate. They forward the documentation to the real estate contracting officer who secures and finalizes the lease agreement. The time required to perform this task is increased when conducting it in mission-oriented protective posture (MOPP) 4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<p>* 1. The team leader supervises real estate acquisition operations.</p> <p>2. The team conducts real estate acquisition operations.</p> <p>3. The team conducts a site selection, right of entry, and identification of ownership procedures</p> <ul style="list-style-type: none"> a. Identified and checked for potential sites that met requirements. b. Gathered information concerning suitability, location, foundation, utilities, and community acceptance. c. Negotiated a right of entry agreement for survey, exploration, and/or construction. d. Identified the proper owner of the site. <p>4. The team conducts negotiations, to include terms and conditions of United States (US) occupancy.</p> <ul style="list-style-type: none"> a. Established contact with the owner. b. Negotiated the best possible agreement under prescribed directives from higher headquarters (HQ). c. Forwarded any unresolved issues to the area commander for guidance. d. Completed a negotiator's report. <p>5. The team prepares the appropriate lease documents based on the approved rental value.</p> <ul style="list-style-type: none"> a. Prepared a final lease agreement from the draft lease and the completed negotiator's report. b. Established contact with the owner to obtain the proper signatures. c. Forwarded the partially executed lease to the real estate contracting officer for final approval and execution. d. Ensured that the distribution of real estate instruments was made to the— <ul style="list-style-type: none"> (1) Real estate files. (2) Supporting finance office. (3) Using command. (4) Area support group (ASG). (5) Engineer command (ENCOM). (6) Major commands, as required. (7) Lessor. 		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<p>6. The team prepares a written document that provides an adequate description of the property.</p> <ul style="list-style-type: none"> a. Annotated any natural features or markers that would assist in identifying the property. b. Prepared a map/aerial photograph that was legible and large enough to permit the interpretation of pertinent real estate features. <p>7. The team conducts an initial joint inventory and condition inspection with the owner or his agent.</p> <ul style="list-style-type: none"> a. Described the overall condition of the property on the effective date of the lease. b. Described the condition of the structure(s) (exterior and interior) at the site and the site improvements. c. Included information on the number of floors and rooms, type of rooms, and so on. d. Checked electrical and mechanical devices for damage and serviceability. e. Checked plumbing fixtures for damage and serviceability. f. Noted all existing damage and deficiencies, and included photographs and videos when possible. <p>8. The team establishes the records.</p> <ul style="list-style-type: none"> a. Ensured that a complete record of the acquisition was established according to the Modern Army Record Keeping System (MARKS). b. Included the following in the file: <ul style="list-style-type: none"> (1) Fully executed real estate instrument with exhibits. (2) Surveys and inventories. (3) Maps/aerial photographs. (4) Negotiator's reports. (5) Higher HQ directives and related correspondence. (6) Appraisal reports. 		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

"*" indicates a leader task step.

SUPPORTING INDIVIDUAL TASKS: NONE

SUPPORTING COLLECTIVE TASKS

Task Number	Task Title
05-3-0013	Conduct Troop-Leading Procedures

OPFOR TASKS AND STANDARDS: NONE

ELEMENT: Real Estate

TASK: Conduct Real Estate Administration Actions (05-3-5601)
 (FM 5-104) (ER 15-1-38) (ER 405-1-12)
 (AR 405-10) (TM 5-300)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The team is given a completed real estate record. Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: The team establishes a suspense file to ensure that management functions, such as transfers, utilization inspections, renewals, and disposals are completed. The time required to perform this task is increased when conducting it in mission-oriented protective posture (MOPP) 4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<p>* 1. The team leader supervises real estate management functions.</p> <p>2. The team conducts real estate administrative operations.</p> <p>3. The team transfers property through the designated commander to the appropriate area commander (area support group [ASG] or real estate), facilities engineer, or real property officer.</p> <ul style="list-style-type: none"> a. Ensured that real property responsibility is transferred to the appropriate command level. b. Ensured that the real estate directive designated the responsible command. c. Provided transfer documentation, to include— <ul style="list-style-type: none"> (1) A copy of the acquisition instrument. (2) A copy of the joint inventory and condition record. (3) Accompanying maps and plans. (4) The transfer transmittal record. d. Ensured that the area commander consulted with the real estate detachment office before alterations or new work was done to the property before the transfer of accountability. e. Ensured that the transfer documentation identified the designated commander's responsibility to notify the real estate unit of— <ul style="list-style-type: none"> (1) New improvements to be placed on the leased property. (2) The transfer of responsibility for the property from one unit to another. <p>4. The real estate detachment maintains a complete record of the transaction.</p> <ul style="list-style-type: none"> a. Updated all real estate records continuously. b. Ensured that all necessary actions had been taken for the following items and that such actions had been posted: <ul style="list-style-type: none"> (1) Property upgrades. (2) Command responsibility transfers. (3) Lease terminations or renewals. (4) Utilization inspections. <p>5. The team conducts periodic inspections.</p> <ul style="list-style-type: none"> a. Ensured that the element complied with the lease terms and conditions. b. Completed inspections annually or periodically as required by higher headquarters (HQ). 		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
c. Initiated contact with the lessor and the using command to determine if any problems had been encountered. d. Resolved any problems through negotiations with the lessor and the using command. e. Submitted the utilization report to higher HQ, with a copy furnished to the using command.		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

"*" indicates a leader task step.

SUPPORTING INDIVIDUAL TASKS: NONE

SUPPORTING COLLECTIVE TASKS: NONE

OPFOR TASKS AND STANDARDS: NONE

ELEMENT: Real Estate

TASK: Conduct Real Estate Disposal Functions (05-3-5602)
 (FM 5-104) (ER 15-1-38) (ER 405-1-12)
 (AR 405-10) (TM 5-300)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The team is given an executed lease agreement where utilization is no longer required and disposal actions have been initiated. Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: The team initiates disposal actions and disposes of the real estate in the most cost-effective manner. The time required to perform this task is increased when conducting it in mission-oriented protective posture (MOPP) 4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
* 1. The team leader supervises real estate disposal operations. 2. The team conducts the real estate disposal operations. 3. The team receives property records from the area commander. a. Initiated immediate contact with the using command to ensure that property records were forwarded to the real estate unit. b. Ensured that the records received were complete. 4. The team conducts a terminal joint condition survey and inspection with the owner and/or his agent. a. Described the condition of the property on the effective date of the termination. b. Reexamined documentation taken before the effective date of the lease (such as notes, photographs, videos, and exterior and interior condition inspection statements) for discrepancies. c. Noted whether United States (US) improvements were removed. d. Prepared a written estimate of the restoration costs, if required by the lease. 5. The team negotiates the release with the owner. a. Initiated contact with the owner to determine restoration costs or liquidated damages, if appropriate. b. Negotiated with the owner the most cost-effective restoration or payment of liquidated damages for the US. c. Secured documentation of the release, to include the release of all claims and supplemental agreements that authorize payment of restoration costs. d. Prepared the necessary documentation, and forwarded it to the real estate contracting officer for execution. 6. The team provides the release documentation to the accountable area commander. a. Ensured that distribution for release documentation was provided to the— (1) Real estate unit for filing. (2) Supporting finance office. (3) Using command. (4) Area support group (ASG).		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
(5) Engineer command (ENCOM). (6) Major commands, as required. (7) Lessor. b. Ensured that the files were completed and maintained in an inactive status. c. Ensured that the files were completed and maintained in an inactive status according to the Modern Army Record Keeping System (MARKS).		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

"*" indicates a leader task step.

SUPPORTING INDIVIDUAL TASKS: NONE

SUPPORTING COLLECTIVE TASKS: NONE

OPFOR TASKS AND STANDARDS: NONE

ELEMENT: Real Estate

TASK: Conduct Real Estate Claim Investigations (05-3-5603)
 (FM 5-104) (ER 15-1-38) (ER 405-1-12)
 (AR 405-10) (TM 5-300)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The team is given a directive from higher headquarters (HQ) for investigation of host nation (HN) real estate claims (use of property). Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: The team investigates and processes real estate claims asserted against the United States (US). The time required to perform this task is increased when conducting it in mission-oriented protective posture (MOPP) 4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
* 1. The team leader supervises real estate claim investigations. 2. The team conducts real estate claim investigations. 3. The team initiates contact with the HN civilian or agency that filed a claim against the US upon tasking by the appropriate authority. a. Conducted the investigation and determined the merits of the claim. b. Estimated the compensation for the use or restoration. c. Forwarded the investigation, estimate, and recommendation to the appropriate real estate contracting officer.		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

"*" indicates a leader task step.

SUPPORTING INDIVIDUAL TASKS: NONE

SUPPORTING COLLECTIVE TASKS: NONE

OPFOR TASKS AND STANDARDS: NONE

ELEMENT: Real Estate

TASK: Transport Casualties (for Units Without Medical Treatment Personnel) (08-2-C316.05-T01A)
 (FM 8-10-6) (AR 200-1) (AR 385-10)
 (DA FORM 1155) (DA FORM 1156) (FM 12-6)
 (FM 3-21.38)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: Unit personnel are wounded and some may be chemically contaminated. The unit has no organic medical-treatment personnel. Threat force contact has been broken. Unit defenses have been reorganized. Casualties are transported from defensive positions to designated casualty collection points. All methods of transport are employed. Some wounded enemy prisoner of war (EPW) casualties may require transport. This task is performed simultaneously with other reorganization tasks. The tactical standing operating procedure (TACSOP) and higher headquarters (HQ) operation order (OPORD) are available. Simplified collective-protection equipment (SCPE) is on hand and/or field-expedient and natural shelters are available. Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: Casualties are transported as soon as the tactical situation permits according to the TACSOP, the OPORD, the provisions of the Geneva Convention, and Field Manual (FM) 8-10-6. The time required to perform this task is increased when conducting it in mission-oriented protective posture (MOPP) 4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<p>* 1. The commander and leaders supervise the transport of casualties.</p> <ul style="list-style-type: none"> a. Monitored casualty transport operations for compliance with FM 8-10-6 and the TACSOP. b. Identified casualty collection points. c. Identified transport requirements. d. Supervised the preparation of casualties for transport. e. Coordinated the transport of casualties from the unit area with the higher HQ personnel element according to FM 8-10-6 and the TACSOP. f. Coordinated security requirements for the pickup site with subelements and the higher HQ operations element. g. Disseminated transport information to unit personnel. h. Forwarded Department of the Army (DA) Forms 1155 (Witness Statement on Individual) and 1156 (Casualty Feeder Report) to the higher HQ personnel element according to FM 12-6 and the TACSOP. <p>2. Element personnel prepare casualties for transport.</p> <ul style="list-style-type: none"> a. Provided first aid treatment to casualties. b. Reported casualties. c. Collected classified documents, such as signal operation instructions (SOI), standing signal instructions (SSI), maps, overlays, and key lists. d. Secured the custody of organizational equipment according to the TACSOP. e. Forwarded casualty feeder reports to unit HQ according to the TACSOP. <p>3. Element personnel transport casualties to casualty collection points using manual carries.</p> <ul style="list-style-type: none"> a. Selected the type of manual carry appropriate to the situation and the injury. 		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<p>b. Transported the casualty without causing further injury according to FM 8-10-6.</p> <p>4. Unit personnel transport casualties to casualty collection points using litter carries.</p> <ol style="list-style-type: none"> a. Identified the litter teams. b. Constructed an improvised litter from available material, as required. c. Secured the casualty on the litter. d. Transported the casualty without causing further injury according to FM 8-10-6. <p>5. Element personnel transport casualties to a medical-treatment facility (MTF) using available vehicles.</p> <ol style="list-style-type: none"> a. Loaded the maximum number of casualties according to FM 8-10-6. b. Secured casualties in the vehicle. c. Transported casualties without causing further injury according to FM 8-10-6. <p>* 6. The commander and leaders request an aeromedical evacuation.</p> <ol style="list-style-type: none"> a. Transmitted the request according to FM 8-10-6, the OPORD, and the TACSOP. b. Selected the landing site (which provides sufficient space for helicopter hover, landing, and take-off) according to FMs 8-10-6 and 3-21.38. c. Supervised the removal of all dangerous objects likely to be blown about before aircraft arrival. d. Supervised the security of the landing site according to the TACSOP. e. Ensured that the landing zone (LZ) was appropriately marked (such as, light sets and smoke) according to the TACSOP, if required. <p>7. Element personnel assist in loading the ambulance.</p> <ol style="list-style-type: none"> a. Employed the proper carrying and loading techniques according to FM 8-10-6. b. Loaded casualties in the sequence directed by the crew. c. Loaded casualties without causing unnecessary discomfort. d. Employed safety procedures according to Army Regulation (AR) 385-10, FM 8-10-6, and the TACSOP. e. Employed environmental protection procedures according to AR 200-1 and the TACSOP. <p>8. Element personnel transport chemically contaminated casualties.</p> <ol style="list-style-type: none"> a. Assumed MOPP4. b. Marked contaminated casualties according to the TACSOP. c. Notified the supporting MTF that contaminated casualties were en route to their location. d. Transported casualties directly to a designated decontamination and treatment station. e. Protected casualties from further contamination during transport. <p>9. Unit personnel transport EPW casualties.</p> <ol style="list-style-type: none"> a. Maintained security of EPW casualties according to the TACSOP. b. Searched EPW casualties for weapons and ordnance before transport. c. Transported EPW casualties according to the provisions of the Geneva Convention and the TACSOP. 		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

"*" indicates a leader task step.

SUPPORTING INDIVIDUAL TASKS: NONE

SUPPORTING COLLECTIVE TASKS

Task Number	Task Title
08-2-0314.05-T01A	Treat Unit Casualties (for Units With Medical Treatment Personnel)
12-1-0403.05-T01A	Report Casualties

OPFOR TASKS AND STANDARDS: NONE

ELEMENT: Real Estate

TASK: Conduct Battlefield Stress Reduction and Stress Prevention Procedures (08-2-R303.05-T01A)
 (FM 8-51) (FM 22-51)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: Combat health support (CHS) operations have commenced. Element personnel are deployed in support of higher headquarters (HQ) operations. Leaders implement the sleep plan according to the tactical standing operating procedure (TACSOP) to manage battle fatigue (BF). Personnel have been cross-trained on critical tasks. Operations are continuous over a prolonged period, causing stressful situations for personnel. The commander has directed that procedures for managing battlefield stress be implemented. Simplified collective-protection equipment (SCPE) is on hand or field-expedient and natural shelters are available. Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: The element applies techniques that counter battlefield stress. At mission-oriented protective posture (MOPP) 4, performance degradation factors increase the need for stress prevention implementation. The time required to perform this task is increased when conducting it in MOPP4.

NOTE: Due to the technical knowledge and skills required to perform some military occupational specialty (MOS) specific tasks, caution must be exercised when cross-training personnel. For instance, nonmedical personnel cannot be cross-trained to perform MOS specific medical tasks.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul style="list-style-type: none"> * 1. The commander and leaders perform stress prevention actions. <ul style="list-style-type: none"> a. Issued warning orders, operation orders (OPORDs), and fragmentary orders (FRAGOs) to the lowest possible level. b. Provided soldiers with an accurate assessment of the friendly and enemy situation. c. Briefed the leaders' intention to all unit personnel. d. Spoke positively concerning the unit missions, purpose, and abilities. e. Encouraged a positive attitude throughout the unit. f. Instituted an information dissemination plan designed to quell and prevent rumors. g. Informed personnel of the availability of religious support. * 2. The commander and leaders implement the sleep plan. <ul style="list-style-type: none"> a. Provided a safe and secure area away from vehicles and other high-noise activities. b. Adjusted the sleep plan as dictated by the tactical situation. c. Enforced the sleep plan according to the TACSOP. * 3. Leaders implement task rotation or restructuring procedures. <ul style="list-style-type: none"> a. Alternated cross-trained unit personnel on critical tasks, as required. b. Rotated unit personnel between demanding and nondemanding tasks. c. Assigned two soldiers to function independently on tasks requiring a high degree of accuracy. d. Adjusted task rotation policies and procedures to the tactical situation. * 4. Leaders implement stress coping and management techniques. <ul style="list-style-type: none"> a. Integrated new unit members into the unit immediately. b. Assisted soldiers in resolving home front problems. 		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul style="list-style-type: none"> c. Implemented a buddy system to observe signs of stress or BF among soldiers and leaders. d. Provided instruction on relaxation techniques to all personnel before deployment. e. Conducted after-action debriefings. f. Scheduled a critical-event debriefing after any traumatic event according to Field Manual (FM) 22-51. g. Conducted unit award, decoration, recognition, and memorial ceremonies. <p>* 5. The commander and leaders implement stress control techniques.</p> <ul style="list-style-type: none"> a. Implemented a plan to deal with mild, seriously stressed, or BF cases. b. Assigned soldiers showing signs of severe stress or BF to simple tasks. c. Directed personnel to be supportive of stressed or BF soldiers. d. Referred soldiers showing signs of serious stress or BF to the supporting medical-treatment facility (MTF) for evaluation. e. Reintegrated return-to-duty soldiers into their specific element. <p>6. Element personnel employ stress prevention measures.</p> <ul style="list-style-type: none"> a. Maintained a positive attitude concerning the unit mission, purpose, and abilities. b. Complied with the commander's sleep plan. c. Identified other soldiers with signs of stress or BF. d. Provided immediate buddy aid support. e. Reported signs of stress or BF in other soldiers to their immediate supervisor. f. Accepted new unit members immediately. g. Practiced relaxation techniques at appropriate times and places. h. Participated in buddy systems and after-action debriefings. 		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

"*" indicates a leader task step.

SUPPORTING INDIVIDUAL TASKS: NONE

SUPPORTING COLLECTIVE TASKS

Task Number	Task Title
05-2-7008	Prepare an Operation Order (OPORD) (Company/Platoon)

OPFOR TASKS AND STANDARDS: NONE

ELEMENT: Real Estate

TASK: Perform Field Sanitation Functions (08-2-R315.05-T01A)
 (FM 21-10) (AR 200-1) (AR 385-10)
 (AR 40-5) (FM 4-25.12)

ITERATION: 1 2 3 4 5 M (Circle)
COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: Health hazards exist that require field sanitation measures. The element is in the field without permanent sanitation or water facilities. The commander has selected and trained the unit field sanitation team (FST). The combat health support (CHS) plan, the tactical standing operating procedure (TACSOP), and the higher headquarters (HQ) operation order (OPORD) are available. All required sanitation equipment is available. Field sanitation measures are continuous and are performed simultaneously with other operational tasks. Simplified collective-protection equipment (SCPE) is on hand and field-expedient and natural shelters are available. Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: The FST performs field sanitation measures according to the TACSOP, Field Manuals (FMs) 21-10 and 4-25.12, and the commander's guidance. At mission-oriented protective posture (MOPP) 4, only minimum-essential field sanitation activities are performed. The time required to perform this task is increased when conducting it in MOPP4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<p>* 1. The commander directs field sanitation measures.</p> <ul style="list-style-type: none"> a. Directed field sanitation activities to counter a medical threat. b. Monitored field sanitation activities for compliance with FMs 21-10 and 4-25.12 and the TACSOP. c. Enforced individual field sanitation measures. d. Requested assistance from the supporting preventive medicine (PVNTMED) element for sanitation problems that were beyond the expertise of the unit FST according to the TACSOP and the OPORD. e. Corrected field sanitation deficiencies. f. Reported field sanitation deficiencies that could not be corrected by unit personnel to the FST. g. Enforced safety procedures according to Army Regulation (AR) 385-10 and the TACSOP. h. Enforced environmental-protection procedures according to AR 200-1 and the TACSOP. <p>2. The FST supervises the unit field sanitation measures.</p> <ul style="list-style-type: none"> a. Maintained the field sanitation basic load according to AR 40-5 and FM 4-25.12. b. Supervised the distribution of field sanitation basic-load items according to AR 40-5 and FM 4-25.12. c. Tested the unit water supply for the required chlorine residual level according to FM 4-25.12 and the TACSOP. d. Inspected water containers and trailers according to FM 4-25.12 and the TACSOP. e. Monitored personnel to ensure that they used personal protective measures (skin, clothing, and bed net repellent) against arthropods and rodents according to applicable directives and the commander's guidance. f. Conducted rodent surveys, as required. 		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<p>g. Monitored personnel for the employment of correct hygiene measures.</p> <p>h. Monitored waste facilities and procedures for compliance with AR 40-5, FM 4-25.12, and the TACSOP, as required.</p> <p>i. Inspected latrines and urinals according to FM 4-25.12 and the TACSOP.</p> <p>j. Inspected liquid and solid waste-disposal facilities for compliance with AR 40-5, FM 4-25.12, and the TACSOP.</p> <p>k. Inspected hand-washing devices according to FM 4-25.12 and the TACSOP.</p> <p>l. Inspected the transport, storage, preparation, and service of food for compliance with FM 4-25.12 and the TACSOP.</p> <p>m. Provided advice, recommendations, and training requirements to the commander.</p> <p>n. Enforced safety procedures according to AR 385-10 and the TACSOP.</p> <p>o. Enforced environmental-protection procedures according to AR 200-1 and the TACSOP.</p> <p>3. Unit personnel employ field sanitation measures.</p> <p>a. Maintained the prescribed load of water purification materials according to AR 40-5, FM 21-10, and the TACSOP.</p> <p>b. Prepared nonpotable water for personal use according to FM 21-10 and the TACSOP.</p> <p>c. Consumed only water designated as potable.</p> <p>d. Maintained latrines and hand-washing facilities according to FM 21-10 and the TACSOP.</p> <p>e. Employed preventive measures against cold and heat injuries.</p> <p>f. Employed personal-hygiene measures.</p> <p>g. Employed preventive measures against arthropod and rodent infestation, to include using skin, clothing, and bed net repellent.</p> <p>h. Reported field sanitation deficiencies to the FST.</p> <p>i. Employed safety procedures according to AR 385-10 and the TACSOP.</p> <p>j. Employed environmental-protection procedures according to AR 200-1 and the TACSOP.</p>		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

"*" indicates a leader task step.

SUPPORTING INDIVIDUAL TASKS: NONE

SUPPORTING COLLECTIVE TASKS: NONE

ARTEP 5-530-14-MTP

OPFOR TASKS AND STANDARDS: NONE

ELEMENT: Real Estate

TASK: Install, Operate, and Maintain a Single-Channel Voice Radio Station (AM) (11-5-0101.05-T01A)

(FM 24-18)
(FM 24-33)

(FM 20-3)
(FM 24-35)

(FM 24-19)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The team has been given signal operation instructions (SOI) and signal supplemental instructions (SSI) extracts, a current key list or appropriate keying device (if secure speech equipment is authorized), a radio net diagram, a map, and the grid coordinates of the net control station (NCS) and other stations. Situational hazards such as a nuclear, biological, and chemical (NBC) environment; limited visibility; weather; and opposing forces (OPFOR) may exist. Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: The radio is installed at a designated location according to the times in the operation plan (OPLAN) or the operation order (OPORD). The time required to perform this task is increased when conducting it in mission-oriented protective posture (MOPP) 4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<p>* 1. The team chief selects the site for the equipment placement.</p> <ul style="list-style-type: none"> a. Selected the site for the antenna masts. b. Ensured that the location provided the best possible cover and concealment. c. Ensured that the location provided the best possible physical security. d. Ensured that the location provided access to at least one escape route from the OPFOR. e. Established and maintained physical security or control of communications security (COMSEC) materials and documents containing essential elements of friendly information (EEFI). <p>2. The team installs the radio set.</p> <ul style="list-style-type: none"> a. Checked the set before operation. b. Ensured that the grounding connections were properly connected. c. Ensured that the cable connections were properly connected. d. Extracted the appropriate call signals, suffixes, and frequency from the SOI and the SSI. e. Completed all of the necessary presets. f. Loaded the encryption devices. <p>3. The team places the radio set into operation.</p> <ul style="list-style-type: none"> a. Implemented preliminary starting procedures. b. Conducted starting procedures. c. Conducted tuning procedures. d. Entered the radio net and correctly authenticated. e. Performed during-operation, preventive-maintenance checks and services (PMCS). <p>4. The team extends the range of the radio station.</p> <ul style="list-style-type: none"> a. Constructed a doublet antenna. b. Oriented the antenna broadside to the most distant station. c. Ensured that the service selector switch was in the standby position. 		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<p>d. Accomplished the transition from the whip antenna to the doublet antenna with minimum interruption of service.</p> <p>e. Connected the antenna lead-in to the radio set.</p> <p>f. Referred to the doublet frequency chart for the antenna load and the tune presets.</p> <p>g. Tuned the radio set to the doublet antenna.</p> <p>h. Conducted a communications check with a distant station.</p> <p>5. The team installs the radio set at a remote site.</p> <p>a. Prepared a remote control grip for operation.</p> <p>b. Connected a local control to the radio set.</p> <p>c. Installed a field wire to the remote site.</p> <p>d. Connected the remote control to the field wire.</p> <p>e. Conducted an operational check.</p> <p>6. The team installs the generator set, if required.</p> <p>a. Conducted a preoperational PMCS.</p> <p>b. Grounded the generator set.</p> <p>c. Connected the power cable.</p> <p>d. Performed starting procedures.</p> <p>e. Started the generator set.</p> <p>f. Accomplished the transition to generator power with minimum interruption of communications.</p> <p>g. Constructed a sound barrier and screening system to muffle noise and minimize the heat signal.</p> <p>h. Established the fire point.</p> <p>i. Established the fuel point.</p> <p>7. The team employs preventive electronic countercountermeasures (ECCM).</p> <p>a. Minimized transmission.</p> <p>b. Transmitted quickly and precisely.</p> <p>c. Used an antenna with the shortest feasible range.</p> <p>d. Used a directional antenna.</p> <p>e. Selected a site that masked the transmitted signal from enemy interception.</p> <p>f. Practiced the proper radiotelephone operator (RATELO) procedures.</p> <p>g. Encrypted all EEFI data.</p> <p>h. Used COMSEC equipment when available.</p> <p>8. The team implements remedial ECCM techniques.</p> <p>a. Recognized jamming or interference.</p> <p>b. Determined if the interference was from an internal or external source.</p> <p>c. Determined if the interference was intentional or unintentional.</p> <p>d. Notified the immediate supervisor of suspected jamming.</p> <p>e. Continued to operate.</p> <p>f. Adjusted or changed antennas.</p> <p>g. Used an alternate communications route.</p> <p>h. Requested a frequency change.</p> <p>i. Submitted a meaconing, intrusion, jamming, and interference (MIJI) feeder report.</p> <p>9. The team assumes NCS duties.</p> <p>a. Challenged and required the stations in the net to reply as required by the SOI and SSI.</p> <p>b. Opened and closed the net.</p> <p>c. Controlled the entry and departure of stations.</p> <p>d. Monitored the net and corrected errors in operating procedures.</p>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
e. Imposed or lifted the station listening silence.		
f. Controlled a directed net.		
g. Passed all interference reports to the signal officer as soon as possible.		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

"**" indicates a leader task step.

SUPPORTING INDIVIDUAL TASKS: NONE

SUPPORTING COLLECTIVE TASKS

Task Number	Task Title
05-2-0018	Conduct Report Procedures
05-2-1218	Conduct Report Procedures
43-2-0001.05-T01A	Conduct Unit Level Maintenance Operations

OPFOR TASKS AND STANDARDS: NONE

ELEMENT: Real Estate

TASK: Prepare an Operation Order (OPORD) (Company/Platoon) (05-2-7008)
 (FM 5-71-2) (FM 101-5-1) (FM 101-5-2)
 (FM 5-34)

ITERATION: 1 2 3 4 5 (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The unit is performing tactical operations. The unit receives a new mission that requires the preparation of an OPORD. The unit may or may not be linked to a task force (TF) or part of a tactical operations center (TOC). This task should not be trained in MOPP4.

TASK STANDARDS: The OPORD follows the intent of the commander, is understandable, and contains all of the information necessary to accomplish the mission. The development and issuance of the OPORD follows the one-third, two-thirds rule.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<p>* 1. The element leader is given a mission from a higher headquarters (HQ). The element leader must prepare and present an OPORD to subordinate elements.</p> <p>* 2. The element leader addresses the situation.</p> <p style="padding-left: 20px;">a. Briefed the element on the enemy forces.</p> <p style="padding-left: 40px;">(1) Included important terrain characteristics and the significance to the unit and mission (obstacles, avenues of approach, key terrain, observation and fields of fire, and cover and concealment [OAKOC]).</p> <p style="padding-left: 40px;">(2) Included advantages and disadvantages to the enemy and friendly maneuver and engineer operations.</p> <p style="padding-left: 40px;">(3) Included light data and expected weather and the impact they can have on the operation.</p> <p style="padding-left: 20px;">b. Briefed the enemy composition, disposition, and strength two levels down.</p> <p>NOTE: If a company level unit is preparing the OPORD, the leader issuing the order would brief the enemy paragraph to cover the enemy squad level.</p> <p style="padding-left: 40px;">(1) Focused on the enemy the element will fight, adjacent enemy units in the area of operations, and those units that could reinforce an enemy attack or defense.</p> <p style="padding-left: 40px;">(2) Briefed the type of enemy unit; how it is equipped; and its designation, location, size, and strength.</p> <p>NOTE: When briefing enemy strengths, use specific numbers.</p> <p style="padding-left: 40px;">(3) Briefed the pertinent and current enemy activities.</p> <p style="padding-left: 40px;">(4) Briefed the known and templated enemy locations and activities.</p> <p style="padding-left: 20px;">c. Briefed the enemy capabilities.</p> <p style="padding-left: 40px;">(1) Briefed their combat capabilities (range and orientation of direct/indirect fires; counterattack forces; reserves; nuclear, biological, and chemical [NBC]; and ability to reposition).</p> <p style="padding-left: 40px;">(2) Briefed their mobility, countermobility, and survivability capabilities.</p> <p>NOTE: This includes amount, type, location, expected employment of breaching assets, tactical and protective obstacles, and scatterable mines and the expected fortification for vehicles and infantry.</p> <p style="padding-left: 20px;">d. Briefed the enemy intentions.</p> <p style="padding-left: 40px;">(1) Included the most probable course of enemy action and the most dangerous course of action.</p>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<p>(2) Included the probable enemy reaction to an attack or defense and the expected employment of mobility, countermobility, and survivability assets.</p> <p>(3) Included critical enemy events that the element should look for during an engagement.</p> <p>NOTE: A sand table, map(s), sketches, or other visual aids should be used to brief when possible.</p> <p>e. Briefed the element on friendly forces.</p> <p>(1) Briefed the mission of higher HQ.</p> <p>(a) Included the mission and intent of the commanders two levels up.</p> <p>(b) Included the TF mission, the TF commander's intent, and the scheme of maneuver/concept of the operation.</p> <p>NOTE: The friendly forces briefing should be complete enough that the element understands the indirect-fire plan and maneuver plans of the supported unit.</p> <p>(c) Included the scheme of engineer operations (SOEO) to support the maneuver unit scheme of maneuver.</p> <p>(2) Briefed the element on adjacent units.</p> <p>(a) Identified the maneuver missions/events/forces of adjacent units as they affect a supported unit and an engineer element mission, and included specifics of adjacent engineer units, if appropriate.</p> <p>(b) Identified units on the flanks, to the front, and, possibly, the rear.</p> <p>(3) Briefed the element on attachments and detachments and specified when they became effective.</p> <p>NOTE: Do not include this subparagraph if the attached/detached units are clear in the task organization briefed in the beginning of the OPORD. If the attachment(s) are from/to the engineer element, it should be included in the brief.</p> <p>* 3. The element leader addresses the mission.</p> <p>a. Presented a clear concise statement of the element mission.</p> <p>b. Included who, what, when, where, and why.</p> <p>* 4. The element leader addresses the execution.</p> <p>a. Briefed the intent of the element leader.</p> <p>(1) Presented a clear, concise statement of what the force must do to succeed, with respect to the enemy and the terrain, to the desired end state.</p> <p>(2) Provided a link between the mission and the concept of the operation by stating key tasks that, with the mission, are the basis for subordinates to exercise an initiative when unanticipated opportunities arise or when the original concept no longer applies.</p> <p>b. Briefed the concept of the operation.</p> <p>(1) Briefed concisely and was understandable.</p> <p>(2) Described the employment of subordinate elements, the integration of other elements or systems within the operation, and other aspects of the operation that the element leader considered appropriate to clarify the concept and unity of effort.</p> <p>NOTE: Depending on the operation, the following subparagraphs may be required within the concept of the operation.</p> <p>1. Maneuver.</p> <p>2. Fires.</p> <p>3. Engineer.</p> <p>4. Air Defense.</p> <p>c. Tasked to subordinate units.</p>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<p>(1) Listed specific tasks and purposes to subunits under control of the element.</p> <p>(2) Briefed the subunits in the same order as the task organization.</p> <p>(3) Briefed missions/tasks common to two or more subunits in the coordinating instructions.</p> <p>d. Instructed element(s) on reporting requirements, tasks, and instructions for coordination common to two or more subunits within the element.</p> <p>NOTE: Do not include standing operating procedure (SOP) items unless required for emphasis or they are a change from the normal SOP.</p> <p>As a minimum, include:</p> <ol style="list-style-type: none"> 1. Reference to obstacle-execution or survivability matrixes. 2. Commander's critical information requirements (CCIR). 3. Operational exposure guidance (OEG). 4. Mission-oriented protective posture (MOPP) status level. 5. Air defense warning and weapons control status. 6. Directed coordination between subunits or adjacent units. 7. Sleep plan. 8. Priorities of work. 9. Lane marking system. 10. Obstacle restrictions, belts, or zones that can have an effect. 11. Rehearsals. 12. Rules of engagement (ROE). 13. Environmental considerations. 14. Instructions on consolidation and reorganization. <ol style="list-style-type: none"> (1) Briefed the time or condition in which the order became effective; the CCIR; the priority intelligence requirements (PIR); the friendly force information requirements (FFIR); risk reduction control measures specific to the operation; the ROE; and the environmental considerations. (2) Issued the coordinating instructions subparagraph as the last paragraph within the execution paragraph. <p>* 5. The element leader addresses service support.</p> <ol style="list-style-type: none"> a. Briefed the combat service support (CSS) plan for the before, during, and after operations. b. Designated primary and backup channels for logistical support for all subunits. c. Identified and briefed the type of resupply/logistics package (LOGPAC) to be used and locations of resupply points and times. <p>NOTE: If operational graphics are provided to subunits, a CSS brief is not needed if it provides the same information that would be given in the briefing.</p> <ol style="list-style-type: none"> d. Briefed material and service issues. <ol style="list-style-type: none"> (1) Outlined the allocations of command-regulated materials. (2) Stated the services available to the elements through the higher HQ or supported unit. (3) Identified any special allowances/plans made for sustaining special engineer equipment or forces. e. Briefed supply issues. <ol style="list-style-type: none"> (1) Listed the basic loads the element will maintain. (2) Listed the method of obtaining supplies if different from the support concept. 		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<ul style="list-style-type: none"> (a) Class I. <ul style="list-style-type: none"> 1. Ration cycle. 2. Basic load the element will maintain (days of supply). (b) Class III. <ul style="list-style-type: none"> 1. Refueling times and locations. 2. Location of emergency Class III. (c) Class IV. Allocation, location, quantity, and type of barrier materials available. (d) Class V. <ul style="list-style-type: none"> 1. Allocation of basic-load small arms. 2. Allocation of basic demolitions. 3. Type of mine resupply to be used. 4. Location, type, and amount of emergency. 5. Reload plans for mechanical mine dispensing systems. 6. Any additional special purpose munitions (if used must specify purpose, priority allocation and restrictions). (e) Class VIII. Availability and location of medical resupplies. (f) Class IX. Allocation and location of critical repair parts. (g) Other classes of supply as necessary. f. Briefed maintenance issues. <ul style="list-style-type: none"> (1) Briefed the location of maintenance and recovery support. (2) Identified the maintenance priorities by vehicle, unit, or a combination of both. (3) Identified the authority for controlled substitution. g. Briefed the medical evacuation. <ul style="list-style-type: none"> (1) Identified the wounded in action medical evacuation plan, to include primary and alternate pick up zones. (2) Identified locations to transfer casualties if not medically evacuated (MEDEVAC). (3) Identified evacuation plans for NBC contaminated soldiers and equipment. h. Briefed the personnel support. <ul style="list-style-type: none"> (1) Enemy prisoners of war (EPWs) handling. (2) Mail. (3) Religious services. (4) Graves registration. i. Briefed civilian and military personnel, and identified engineer supplies, services, or equipment provided by the host nation (HN). <p>* 6. The element leader addresses command and signal.</p> <ul style="list-style-type: none"> a. Briefed the command. <ul style="list-style-type: none"> (1) Identified key leader locations during each phase of the operation. (2) Briefed the location of the command and control (C2) node during each phase of the operation. (3) Briefed the succession of command that supports the continuity of command during battle. b. Briefed signal. <ul style="list-style-type: none"> (1) Briefed communications/signal peculiarities for the operation (specific code words). (2) Briefed visual/audio signals critical to the battle or for emergency use. (3) Briefed the signal operation instructions (SOI) index and when radio silence is in effect. (4) Briefed the method for communications and priority, frequency-modulated (FM) nets that the element leader wants the subunits to use to simplify C2. 		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5		TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

"**" indicates a leader task step.

SUPPORTING INDIVIDUAL TASKS: NONE

SUPPORTING COLLECTIVE TASKS

Task Number	Task Title
05-1-6000	Identify Geospatial Support Requirements
05-1-6001	Request a Standard Geospatial Product
05-1-6002	Request Nonstandard Geospatial Products
05-2-6007	Identify Terrain Information Requirements
05-4-1372	Disseminate Terrain Information Product
05-4-1376	Perform a Geospatial Collection Effort
05-6-0088	Coordinate Geospatial Operations

OPFOR TASKS AND STANDARDS: NONE

ELEMENT: Real Estate

TASK: Conduct Troop-Leading Procedures (05-3-0013)

(FM 5-10)
(FM 5-422)

(FM 101-5)
(FM 5-71-2)

(FM 3-90.1)
(FM 7-7)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The element receives a mission from a warning order (WO), a fragmentary order (FRAGO), or an operation order (OPORD) to perform operations. Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: The unit leader gives a WO, conducts a leader's reconnaissance, issues an OPORD, and supervises the preparation for the assigned mission within the allotted time. The time required to perform this task is increased when conducting it in mission-oriented protective posture (MOPP) 4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<p>* 1. The element leader receives the mission in a WO, a FRAGO, or an OPORD from his higher headquarters (HQ). He determines the mission, enemy, terrain, troops, time available, and civilian considerations (METT-TC); the needed supplies and equipment; and special tasks to assign.</p> <p>NOTE: Digital units send and receive orders using the Army Battle Command System (ABCS) or a frequency-modulated (FM) method according to the unit standing operating procedure (SOP).</p> <p>* 2. The element leader issues a WO to subordinate leaders.</p> <ol style="list-style-type: none"> Stated the mission (nature of the operation). Identified the task organization. Stated the time of the operation. Provided any special instructions, such as drills to be rehearsed, precombat checks (PCCs), and precombat inspections (PCIs). Stated the element timeline. <p>* 3. The element leader develops a tentative plan while the element prepares for the mission.</p> <ol style="list-style-type: none"> Developed the plan based on METT-TC factors. Planned the available time using the reverse-planning process. Used no more than one-third of the available time, leaving the remainder for subordinate element preparation. Ensured that subordinate leaders began the PCCs and reconfigured the equipment based on the mission, to include checking rations, water, weapons, ammunition, individual uniforms and equipment, mission-essential equipment, and the individual soldiers' knowledge of the mission. <p>4. The element continues assembly area activities and security.</p> <ol style="list-style-type: none"> Maintained equipment and weapons. Performed personal hygiene. Resupplied equipment and materiel, to include small arms, ammunition, demolitions, mines, and refueling of vehicles. Rehearsed battle and crew drills. Performed weapons test firing. Ate meals in a timely manner. 		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<p>g. Rested. h. Maintained security.</p> <p>* 5. The element leader initiates movement before completing the plan. NOTE: Subordinate leaders move the element in the absence of the element leader. This task step may be omitted, occur in a different sequence, or be done concurrently with another task step.</p> <p>* 6. The element leader performs a reconnaissance. NOTE: Digital units request intelligence information by requesting All-Source Analysis System (ASAS) information and Digital Topographic Support System (DTSS) products from higher HQ.</p> <p>a. Performed a map reconnaissance, as a minimum, along with subordinate leaders when practical. b. Performed a ground reconnaissance (usually as part of a larger force). (1) Included as many subordinate leaders as practical. (2) Identified the critical areas of the mission. (3) Moved as far forward as the time and situation permitted.</p> <p>* 7. The element leader completes the plan. a. Made changes to the tentative plan based on the map or ground reconnaissance. b. Made changes to the tentative plan based on available equipment, personnel, and material. c. Made changes to the tentative plan based on the intelligence gained by reconnaissance assets.</p> <p>* 8. The element leader verbally issues the completed order, in a FRAGO or OPORD format, to subordinate and attached leaders. The order contained the following information and could be given to the entire element at the same time.</p> <p>a. SITUATION. (1) Enemy forces. (2) Friendly forces. (3) Attachments and detachments.</p> <p>b. MISSION. c. EXECUTION. (1) Concept of the operation. (a) Scheme of maneuver. (b) Fires. (c) Reconnaissance and surveillance. (d) Intelligence. (e) Engineer support. (f) Air defense. (g) Information operations. (2) Subunit tasks. (3) Coordinating instructions. At a minimum, the element leader must address the— (a) Time or condition when the plan or order becomes effective. (b) Commander's critical-information requirements (CCIR). (c) Risk reduction control measures.</p> <p>NOTE: The element leader determines the risk reduction control measures by using the five steps of the risk management process, referring to Field Manual (FM) 101-5 for additional information.</p> <p> (d) Rules of engagement. (e) Environmental considerations. (f) Force protection.</p>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<p>d. SERVICE SUPPORT.</p> <ul style="list-style-type: none"> (1) Support concept. (2) Materials and services. (3) Medical evacuation and hospitalization. (4) Personnel. (5) Civilian and military. <p>e. COMMAND AND SIGNAL.</p> <ul style="list-style-type: none"> (1) Command. <ul style="list-style-type: none"> (a) The location of the element leadership, support element leadership, and command posts for the operation. (b) Succession of command. (If not stated in the element SOP or tactical standing operating procedure [TACSOP]). (2) Signal. <ul style="list-style-type: none"> (a) Signal operation instructions (SOI) in effect. (b) Radio communication restrictions. (c) Visual and pyrotechnic signals. (d) Code words and reports specific to the operation. (e) Communications security (COMSEC) guidelines and procedures. <p>* 9. Subordinate leaders complete the PCCs, and element leaders perform the PCIs. NOTE: Subordinate leaders can perform the PCCs on receipt of a WO or FRAGO. The element should have mission-specific PCC/PCI checklists in the unit TACSOP.</p> <ul style="list-style-type: none"> a. Checked and inventoried equipment. Ensured that the items were serviceable and that the element had the items specified in the unit SOP and the items required for specific mission. b. Ensured that adequate resupply of ammunition, food, water, repair parts, fuel, medical supplies, obstacle material, demolitions, and mines were available. c. Performed a communications check. d. Ensured that personnel, equipment, and carriers were camouflaged and that weapons were test fired. e. Ensured that personnel understood their task and purpose and that of the element headquarters. f. Inspected personnel, vehicles, weapons, and equipment just before starting the mission. <p>*10. Leaders perform at least one type of rehearsal.</p>		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

"*" indicates a leader task step.

SUPPORTING INDIVIDUAL TASKS: NONE

SUPPORTING COLLECTIVE TASKS

Task Number	Task Title
05-1-0081	Prepare an Operation Order (OPORD)
05-1-6001	Request a Standard Geospatial Product
05-1-6002	Request Nonstandard Geospatial Products
05-3-3006	Establish Job Site Security
71-2-0326.05-T01A	Perform Risk Management Procedures

OPFOR TASKS AND STANDARDS: NONE

ELEMENT: Real Estate

TASK: Conduct Liaison Operations (05-6-0066)
(FM 7-1)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The group or brigade is performing continuous operations. The unit receives a mission from higher headquarters (HQ) that requires liaison operations. Some iterations of this task should be performed in MOPP4.

TASK STANDARDS: The liaison officer (LO) performs sufficient coordination to support the commander's concept of operations and to promote cooperation between the two units. The time required to perform this task is increased when conducting it in mission-oriented protective posture (MOPP) 4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<p>* 1. The commander selects an LO based on experience, the ability to communicate effectively, and other abilities that will enhance effective operations.</p> <p>2. The LO receives a situation briefing from the staff duty officer or the Operations and Training Officer (US Army) (S3), to include the mission, the commander's intent, the concept of operations for the commander's unit, and the current status and mission of the unit.</p> <ul style="list-style-type: none"> a. Obtained information and/or liaison requirements from each staff section. b. Ensured that the mission and responsibilities were clearly understood. c. Ensured that arrangements for communication and transportation met mission requirements. d. Obtained necessary credentials for identification (such as tactical operations center [TOC] passes). e. Identified language requirements when performing liaison with allied units. <p>3. The LO reports to the commander or his representative of the visited unit to perform liaison operations and briefs the parent unit situation.</p> <ul style="list-style-type: none"> a. Established communication with the parent unit and received updated information. b. Visited each staff section, or its representative and provided the required information. Obtained the required information to be transmitted to the parent unit. c. Ensured that his location was known at all times. d. Acquired all available information about the unit mission, location of units, future operations, and the commander's intent (accuracy is critical). <p>4. The LO furthers harmonious cooperation between the parent HQ and the visited HQ.</p> <ul style="list-style-type: none"> a. Accomplished the mission without interfering with the operations of the visited HQ. b. Informed the visited commander and his staff of the parent unit situation. c. Maintained appropriate records and informed the visited commander of the content of the reports dispatched to the parent HQ. d. Reported his departure to the visited commander upon completion of the mission. <p>5. The LO briefs the parent unit commander upon his return.</p>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
a. Briefed information concerning the mission from higher HQ, unit locations, future operations, and the commander's intent. b. Transmitted mission requirements and requests for information from the visited HQ. c. Briefed representatives from all staff sections on the information received during the liaison visit. d. Remained abreast of the situation, and prepared to respond to future liaison requirements.		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

"*" indicates a leader task step.

SUPPORTING INDIVIDUAL TASKS: NONE

SUPPORTING COLLECTIVE TASKS: NONE

OPFOR TASKS AND STANDARDS: NONE

ELEMENT: Real Estate

TASK: Install, Operate, and Maintain a Single-Channel, Ground and Airborne Radio System (SINCGARS) Frequency Hopping (FH) Net (11-5-1102.05-T01A)
 (FM 24-19) (FM 20-3) (FM 24-18)
 (FM 24-33) (FM 24-35)

ITERATION: 1 2 3 4 5 M (Circle)

COMMANDER/LEADER ASSESSMENT: T P U (Circle)

CONDITIONS: The team has been briefed and given extracts from the signal operation instructions (SOI) and the signal supplemental instructions (SSI), the appropriate loading devices with keys, a radio net diagram, maps, and grid coordinates. Subtasks 1 through 4 are done in the motor pool or staging area before going to the field location. Some iterations of this task should be performed in MOPPP4.

TASK STANDARDS: The SINCGARS radio sets are operational according to the tactical standing operating procedure (TACSOP) and the operation plan (OPLAN) or operation order (OPORD). The time required to perform this task is increased when conducting it in mission-oriented protective posture (MOPP) 4.

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<p>* 1. The supervisor checks all radios for completeness and operability.</p> <ul style="list-style-type: none"> a. Ensured that the vehicular and manpack systems were assembled correctly. <p>WARNING: HIGH VOLTAGES EXIST AT CONNECTOR J1 ON THE MOUNTING ADAPTER. ENSURE THAT J1 IS COVERED OR CAPPED WHEN NOT IN USE.</p> <ul style="list-style-type: none"> b. Ensured that the operator logged the amp hours (manpack system only). c. Ensured that preventive-maintenance checks and services (PMCS) were completed. <p>* 2. The supervisor selects the site.</p> <ul style="list-style-type: none"> a. Selected primary and alternate locations within the general site. b. Established and maintained camouflage discipline. c. Ensured that the location provided effective use of the terrain in an electronic warfare (EW) environment. d. Ensured that the location avoided interference from power lines and other friendly sources of frequency interference. <p>3. Net members perform pre-mission checks for a SINCGARS FH cold-start net opening.</p> <ul style="list-style-type: none"> a. Performed before-operation PMCS. b. Loaded the transmission security key (TSK) using MX-10579 or MS-18290 (nonintegrated communications security [non-ICOM] only). c. Loaded the hop set using MX-18290 (integrated communications security [ICOM] only). d. Loaded the traffic encryption key (TEK) using KYK-13. <p>4. The net control station (NCS) performs pre-mission checks for the SINCGARS FH cold-start net opening.</p> <ul style="list-style-type: none"> a. Performed preoperational PMCS. b. Loaded the TSK and the hop set using MX-10579 or MX18290 (non-ICOM only). c. Loaded the hop set using MX-18290 (ICOM only). d. Loaded the TEK using KYK-13. 		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<p>e. Loaded the FH sync-time according to the SOI/SSI. f. Loaded the cue frequency. g. Directed the alternate NCS to load the cue frequency, as required. h. Changed the net identification according to the SOI/SSI.</p> <p>5. The NCS opens the net. a. Issued the net call in the secure mode on the MAN channel. b. Issued and sent the electronic countercountermeasures [ECCM] electronic remote fill (ERF) instructions. c. Set the channel switch to the hop set channel and issued the net call. d. Opened the net. e. Reset the channel switch to MAN and called the missing net members. f. Repeated the cold start. g. Set the FCTN switch to SQ ON.</p> <p>6. Net members enter the net. a. Responded in the correct sequence to the net call. b. Stored the ERF, set the channel switch to the hop set channel, reset the channel switch to MAN, and set the FCTN switch to SQ ON. c. Responded in sequence to the NCS call. d. Reset the channel switch to MAN and the FCTN switch to LO if the member missed the ERF or heard no communications on the hop set channel. e. Responded in sequence to the NCS call.</p> <p>7. Net members perform the late net entry (LNE), cue, and ERF method. a. Performed pre-mission checks for an FH cold start. b. Loaded the cue frequency according to the SOI/SSI. c. Initiated the cue call. d. Reported into the net. e. Switched to the MAN channel and conducted the cold-start net opening.</p> <p>8. Net members use proper radio procedures. a. Kept the length and the number of transmissions to a minimum. b. Used the lowest power setting required to communicate. c. Used authorized call signs and frequencies. d. Observed periods of radio-listening silence. e. Operated on a random schedule. f. Adhered to net discipline.</p> <p>9. Team members recognize different types of interference. a. Checked the RT signal (SIG) display when it was not transmitting. NOTE: If the display was constantly or intermittently higher than 1, then the members disconnected the antenna to determine if the interference was internal or external. b. Initiated the ECCM for external symptoms.</p> <p>10. Team members initiate ECCM actions. a. Continued to operate. b. Did not disclose the effectiveness of the jamming in the clear. c. Reduced the transmission speed. d. Increased the transmitter power. e. Relocated the antenna. f. Prepared and forwarded a meaconing, intrusion, jamming, and interference (MIJI) feeder report to the supervisor in the United States message text format (USMTF).</p>		

TASK STEPS AND PERFORMANCE MEASURES	GO	NO-GO
<p>11. Team members extend the range of the radio station.</p> <ul style="list-style-type: none"> a. Inspected the OE-254 for serviceability. b. Installed the OE-254 antenna using the team method. c. Accomplished the transaction from the whip antenna to the OE-254 without unnecessary interruption of service. <p>12. The retransmission team establishes a retransmission site.</p> <ul style="list-style-type: none"> a. Installed and connected the OE-254 antennas. b. Performed preoperational PMCS. c. Loaded the CMD NET MAN frequency in radio C. d. Loaded the CMD NET MAN and cue frequencies in radio D. e. Loaded the TSK and the TEK into both radios (non-ICOM only). f. Loaded the hop set and the TEK into both radios (ICOM only). g. Cued the LNE using radio D. h. Stored the ERF into both radios. i. Changed radio D to RTS MAN and cue frequencies and TRS net ID. j. Set the FCTN switches of radios C and D to RXMT. <p>13. Team members initiate the net radio interface (NRI) call.</p> <ul style="list-style-type: none"> a. Called the NRI operator on the NRI hop set channel, or initiated a cue call on the net control interface (NCI) cue channel, as required. b. Switched to NRI MAN channel. c. Established communications on the NRI hop set channel. d. Identified the telephone subscriber by call sign or telephone number. <p>14. Team members maintain the SINCGARS radio net.</p> <ul style="list-style-type: none"> a. Performed PMCS, as required. b. Performed fault isolation, as required. c. Performed user-level maintenance, as required. d. Evacuated the faulty equipment, as required. e. Completed the necessary entries in the maintenance record. f. Reported all uncorrected deficiencies to the immediate supervisor. <p>15. The NCS closes the net.</p> <ul style="list-style-type: none"> a. Called the net and issued closedown instructions. b. Acknowledged the net members. c. Received acknowledgement in the correct sequence. d. Performed after-operation PMCS. 		

TASK PERFORMANCE / EVALUATION SUMMARY BLOCK							
ITERATION	1	2	3	4	5	M	TOTAL
TOTAL TASK STEPS EVALUATED							
TOTAL TASK STEPS "GO"							
TRAINING STATUS "GO"/"NO-GO"							

"**" indicates a leader task step.

SUPPORTING INDIVIDUAL TASKS: NONE

SUPPORTING COLLECTIVE TASKS

Task Number	Task Title
05-3-5230	Perform Preventive Maintenance on Building Systems

OPFOR TASKS AND STANDARDS: NONE

CHAPTER 6

External Evaluation

6-1. General. An external evaluation is used to assess the ability of the unit to perform its mission. Units may modify this evaluation based on the METT-TC and other considerations as deemed appropriate by the commander. Selected T&EOs from Chapter 5 that involve the total unit and employ a realistic OPFOR and the MILES are used for the evaluation. At the completion of the evaluation, the commander can identify the unit strengths and weaknesses. These strengths and weaknesses are the basis for future training and resource allocations.

6-2. Preparing the Evaluation. The commander must standardize evaluation procedures to accurately measure unit capabilities. Table 6-1 is a sample evaluation scenario that contains the mission and the appropriate tasks necessary to develop the scenario and execute the evaluation. Figure 4-1 is a graphic representation of the scenario. Selective tailoring is required because it is not possible to evaluate every task. Procedures for developing the evaluation are discussed below.

Table 6-1. Sample Evaluation Scenario

Event	Action	Proposed Time Frame	Estimated Time Allotted
1	Conduct Preevaluation Operations	Before start time	
2	Conduct Troop-Leading Procedures		
3	Issue a Road March Order	Day 1 - 0200 hours	2 hours
4	Conduct a Tactical Road March	0400 hours	5 hours
5	Occupy an AA	0900 hours	3 hours
Module 1			
6	Receive a WO	1200 hours	2 hours
7	Support Combat Operations (Mobility)		
8	Conduct Unit Support Operations		
9	Perform Unit Maintenance Operations		
10	Conduct Administrative Operations		
11	Conduct Intelligence Operations		
Module 2			
12	Conduct Unit Support Operations	Day 2 - 1400 hours	
13	Receive a WO		
14	Support Combat Operations (Countermobility)		
15	Perform Unit Maintenance Operations		
16	Move to an AAR Site and Conduct an AAR		
17	ENDEX		

- a. Identify the missions to be evaluated for each echelon from Figure 2-2. Record the selected missions on DA Form 7506 (Unit Proficiency/Evaluation Worksheet).
- b. List each mission on a separate DA Form 7502 (Task Summary Sheet).
- c. Select the tasks for the evaluation of every mission. List the selected tasks on the task summary sheet, which is used for recording the results of the evaluation.
- d. Compile the selected missions and tasks in the order that they logically occur in the detailed scenario (Table 6-1). Group the selected missions and tasks in parts for continuous operations. The parts can be interrupted at logical points to assess the MILES casualties and to conduct in-process AARs.

6-3. Resourcing and Planning. Adequate training ammunition, equipment, and supplies must be forecasted and requisitioned. Table 4-3 is a consolidated list of the support requirements for this evaluation. It is based on experience with the scenario in Table 6-1. The evaluating HQ must prepare its own consolidated support requirements.

6-4. Selecting and Training Observers/Controllers. A successful evaluation depends heavily on selecting O/Cs with the proper experience, training them to fulfill their responsibilities, and supervising them throughout the evaluation.

a. The following are minimum rank and experience requirements for O/Cs:

- The company O/C will be an officer with company command experience.
- Platoon or section O/Cs will be a lieutenant or an NCO with platoon or section experience.
- The recorder will be an officer or an NCO at the evaluation control HQ who receives "kill" information or results and time data from the O/Cs.

b. The O/Cs must have a thorough knowledge of the unit mission, organization, equipment, and doctrine. They must understand the overall operation of the unit and how it is integrated into and supports the force protection operations. Team members must have a working knowledge of the common individual and collective tasks in areas such as local-defense convoy procedures, communications, and NBC operations. One member of the team must have detailed expertise in NBC and local-defense common task areas. The O/Cs should be equal in grade to the soldier in charge of the element they are evaluating and should have previous experience in the position being evaluated. All team members must be able to make objective evaluations, function effectively as team members, and state their findings in reports and briefings.

c. O/C training focuses on providing O/Cs with a general understanding of the overall evaluation (providing each O/C with a detailed understanding of specific duties and responsibilities) and building a spirit of teamwork. The O/C training includes—

- (1) The overall evaluation design, general scenario, master events list, and specific evaluation purposes and objectives.
- (2) The unit METL and its linkage to the T&EOs and other materials contained in this MTP.
- (3) The O/C team composition and general duties and responsibilities of each team member.
- (4) The detailed responsibilities of individual team members with special emphasis on the master events list items that are their responsibility. These include—
 - A review of written instructions and materials contained in O/C folders.
 - A detailed reconnaissance of the area used for the evaluation.
 - The O/C communications and command and control (C2) systems.
 - Safety procedures.
 - Evaluation data collection OPLAN and procedures.
 - AAR procedures and techniques.

(5) A talk-through of the entire evaluation. This includes war-gaming all items of the master events list in order of occurrence and reviewing each team member's responsibilities and anticipated problems.

d. The senior O/C supervises the operation of the team. He provides the team leadership, focuses his efforts on ensuring that the O/Cs fulfill their responsibilities and adhere to the evaluation plan, resolves problems, synchronizes the efforts of the team members, ensures close coordination among team members, holds periodic team coordination meetings, plans and orchestrates the unit AAR, and conducts specific evaluation team AARs.

6-5. Selecting and Training Opposing Forces. The OPFOR support for an external evaluation of the unit is limited to two squads of dismounted infantry and two to five individuals who serve as enemy agents. Although OPFOR support is only used for some tasks, proper training and employment of this force is important to ensure a proper assessment of the unit capabilities.

a. The OPFOR commander should be a company grade officer or senior NCO who is well-trained in OPFOR tactics and operations. In addition to the duties and responsibilities in leading various OPFOR elements, the OPFOR commander serves as a part-time member of the O/C team. In order to fulfill O/C responsibilities, the OPFOR commander must participate in O/C planning and training activities and must be present during AARs.

b. OPFOR elements are trained, organized, and equipped to operate in a manner that depicts threat forces as realistically as possible. The training includes—

- Threat tactics and rules of engagement.
- OPFOR missions and responsibilities.
- OPFOR tasks and standards.
- Threat weapons and equipment, if available.
- C2.
- Safety.

6-6. Conducting the Evaluation. The senior O/C has overall responsibility for conducting the evaluation. He orchestrates the overall evaluation and the support provided by the various individuals and elements that are specially selected and trained to fulfill designated functions and responsibilities. O/Cs must be free to observe, report, and record the actions of the unit.

a. The HQ two echelons above the unit being evaluated should select and train the control element for the evaluation. They issue orders, receive reports, provide feeder information, and control the OPFOR.

b. All exercise participants and supporting personnel must ensure that every facet of the evaluation is conducted in a safe manner. Personnel observing unsafe conditions must take prompt action to halt them and advise their superiors of the situation.

6-7. Recording External Evaluation Information. The senior O/C is responsible for implementing the evaluation scoring system. Although the final evaluation is developed by the senior O/C, the full team participates in this process. Their reports reflect the overall ability of the combat engineer unit to accomplish its wartime missions.

a. The evaluation scoring system is based on an evaluation of the unit performance of each mission-essential task and any other collective task contained in the overall evaluation plan. Use the following four steps for the evaluation:

Step 1. Identify the MTP T&EOs that correspond to each of the evaluation plan tasks.

Step 2. Use T&EO standards to evaluate the unit performance of the tasks. Do this for each evaluation-plan task.

Step 3. Record on the T&EO a GO for each performance measure performed to standard and a NO-GO for each performance measure not performed to standard.

Step 4. Record the overall unit capability to perform the task by using the GO/NO-GO information recorded on each T&EO. Use the following definitions as guidance in making this determination:

- **GO.** The unit successfully accomplished the task or performance measure to standard.
- **NO-GO.** The unit did not accomplish the task or performance measure to standard.

b. Use DA Forms 7503 (Environmental Data Sheet), 7504 (Personnel and Equipment Loss Report), and 7505 (Unit Data Sheet) to collect the evaluation information. These reports assist the team in recording the information concerning the unit capability to perform its wartime mission according to the established standards. This information will assist the senior O/C to determine the final overall unit rating.

(1) DA Form 7503 is used to record information concerning weather and terrain conditions present during the evaluation period.

(2) DA Form 7504 is used to record information concerning the element personnel and equipment losses during OPFOR engagements.

(3) DA Form 7505 is used to record personnel and equipment status.

6-8. Preparing After-Action Reviews. AARs provide direct feedback to unit members by involving them in the diagnosis process and by enabling them to discover for themselves what happened during the evaluation. In this way, participants identify errors and seek solutions that increase the value of the training and reinforce learning.

a. The senior O/C is responsible for the AAR process. He coordinates the entire AAR program from the initial planning of the evaluation through the after-action phases.

b. Key steps in the AAR process are—

(1) **Planning.** Planning for AARs is initiated in the exercise preparation activities long before the start of the action evaluation. AARs are integrated into the general scenario at logical break points and into the detailed evaluation scenario that is developed subsequently. Qualified O/Cs are selected and trained in the AAR process as part of O/C training. This phase also includes the identification of potential AAR sites and the requisition of equipment and supplies needed to conduct the AAR.

(2) **Preparation.** AAR preparation starts with the beginning of the actual evaluation. In addition to observing the unit performing its critical tasks, this phase includes the review of the training objectives, orders, and doctrine. Final AAR site selection is completed and times and attendance are established. AAR information is gathered from applicable O/Cs and unit personnel. The AAR is organized and rehearsed.

(3) Conduct. AARs are conducted at logical breakpoints in the exercise and at the end of the evaluation. When AAR participants have assembled, the AAR begins with the senior O/C introducing the session with a statement of the AAR purpose, the establishment of the AAR ground rules and procedures, and a restatement of the training and evaluation objectives. A successful AAR follows these guidelines:

- (a) AARs are not critiques but professional discussions of training events.
- (b) The senior O/C guides the discussion in a manner to ensure that participants openly discuss the lessons.
- (c) Dialogue is encouraged among O/Cs and unit personnel.
- (d) All individuals who participated in the evaluation should be present for the AAR. As a minimum, every unit or element that participates in the exercise is represented.
- (e) Participants discuss not only what happened, but also why it happened and how it could have been done better.
- (f) Participants review the sequence of events associated with hazards and the risk assessment made before the exercise. As a minimum, the review should address hazards that presented themselves (but were not identified) and each incident of fratricide or near fratricide and how it could be avoided in the future.
- (g) Events not directly related to major events are not examined.
- (h) Participants do not offer self-serving excuses for inappropriate actions.
- (i) The AAR end result is that soldiers and leaders, through discovery learning, gain a better understanding of their individual and collective strengths and weaknesses and become more proficient in training for and performing their critical tasks.

NOTE: Reference materials for conducting an AAR are Training Circulars (TCs) 25-6 and 25-20 and FM 7-1.

APPENDIX A – EXERCISE OPERATION ORDER

For use of the OPORD, refer to the exercise outlined in Chapter 4 and to Figure A-1.

OPERATION ORDER	
(classification) FOR TRAINING PURPOSES ONLY	
Operation Order _____ 20_____	Copy ___ of ___ copies
Task Organization:	
1. SITUATION.	
<p>a. Enemy Forces. Contact with the enemy has been broken. The enemy has withdrawn deep to the rear. It is being reinforced and is preparing to counterattack within 24 hours. The enemy is expected to use nonpersistent nerve agents. Enemy air is expected to be active in the area. The latest intelligence summary (INTSUM) indicates that the enemy may have a company-size strong point in the brigade sector. Enemy units occupying the combat outpost are half strength. Counterattacking forces are expected to be full strength.</p>	
<p>b. Friendly Forces. 5th Division attacks to secure Objective Richmond and then assists passage of the exploitation force (24th Division). This operation will rapidly penetrate the main defensive belt to draw the 10th Independent Tank Regiment (ITR) south and fix it in a zone.</p>	
<p>(1) Missions of units on left and right flanks, as required.</p>	
<p>(2) Supporting engineer unit missions, as required.</p>	
<p>(3) Supporting fires. 4th Battalion is in direct support.</p>	
2. MISSION. The 25th Brigade conducts a passage of lines and attacks to secure Objective Richmond. On order, the 25th Brigade continues movement forward of Phase Line (PL) Green.	
3. EXECUTION.	
<p>a. Concept of the Operation. See the overlay developed by the trainer.</p>	
<p>(1) Maneuver. The 25th Brigade departs AA NK 243567 and conducts a passage of lines through the elements of 3rd Division. It conducts a penetration with two task forces (TFs), with one TF following as the brigade reserve. TF A will be the main effort and attack along Axis Oak. TF B attacks along Axis Pine and is the supporting attack. On order, TF C (trailing along Axis Oak) becomes the main effort and continues the attack to Objective Richmond. The intent is to gain contact with the enemy and locate and fix the main body of the enemy so that the division can conduct envelopments to destroy it. It is necessary to destroy enemy combat outposts. We must quickly reorganize and continue movement until we find the main body. The TF that makes initial contact will attempt to fight through and destroy the enemy. If they cannot, they will provide a base of fire for maneuver by the remainder of the brigade. Movement will continue to PL Green if no contact is gained and past PL Green on order.</p>	
<p>(2) Fire support. The priority of fires is to TF A initially and to the TF in contact once contact is made.</p>	

Figure A-1. Sample OPORD

(3) Mines, obstacles, and fortifications. Critical check points and identified obstacles shown on the obstacles overlay.

b. Subunit missions, as required.

c. Engineer. The priority of support is to the two lead TFs. On order, conduct breaching operations in support of the TF in contact. Be prepared to support a hasty defense on order.

d. Coordinating instructions.

(1) Report all enemy contact.

(2) Report all enemy obstacles.

(3) Report the crossing of PLs.

(4) Additional information, as required.

4. SERVICE AND SUPPORT. Per the division SOP.

5. COMMAND AND SIGNAL.

a. Command.

b. Signal.

(1) Current signal operation instructions (SOI).

(2) Radio-listening silence until initial contact with the enemy.

Figure A-1. Sample OPORD (continued)

APPENDIX B - THREAT ANALYSIS

B-1. The US will remain globally engaged in the future, and US forces will be called upon to execute missions across the full spectrum of warfare. This may involve peacekeeping and peace enforcement in stability operations and support operations (SOSO) to small-scale contingencies (SSCs) to major contingency operations (MCOs). In some instances, these operations may be conducted simultaneously and within the same theater of operations. Many crises will start regionally, but due to an increasingly globally interconnected economy and greater access to new, evolutionary and revolutionary technologies could rapidly and unexpectedly expand to much more significant proportions unless they are quickly contained and resolved. To succeed, future US forces will have to face information operations (IO), likely terrorist attacks, sophisticated ambushes, and a threat that strikes in unconventional and unexpected ways. These forces will have to deal with the key and complex variables of the operational environment, must be prepared to address a full spectrum of military threats, and may encounter enemy methods of operation that focus on opportunity and asymmetrical end states.

B-2. The most likely operational environments in which US forces may operate will involve short-notice, early-entry operations against increasingly sophisticated opponents who are studying US operations and adapting. To respond to these threats, US forces will deploy and consist of a campaign-quality, modular force with a joint and expeditionary mind-set that is able to adapt to unforeseen circumstances which will occur in the future. Additionally, the uncertainty as to where US forces will deploy, the probability of a very austere operational environment, and the requirement to fight on arrival throughout the battlespace, pose an entirely different requirement—the fundamental distinction of expeditionary operations.

B-3. These operations may involve more than one country, combatant, or type of combatant. Transnational and nonstate elements, including corporations, terrorist organizations, religious movements, and organized crime, will increasingly complicate US operations. Criminal organizations, drug traffickers, and terrorist groups will expand their global reach, often in cooperation with states and other transnational groups that are seeking to achieve greater effect from their limited capabilities. Emerging cultural, religious, ethnic, political, and economic realities can complicate the future operational environment. Situations will be more unpredictable and extremely fluid, and the range of operational settings more complex.

B-4. US forces may operate in all operational environments and terrain sets—urban becoming more likely. Potential enemies will exploit social, cultural, ethnic, religious, and economic diversities and terrain, weather, and their core capabilities in either a conventional or asymmetric manner to obtain a tactical advantage to offset US technological and range advantages. Operations in complex terrain (difficult movement/maneuver, reduced range/visibility, and ease of threat concealment) and urban environments alter the conventional nature of combat. Even as technology advances, weather will continue to have a significant impact on operations, degrading the ability to employ manned and unmanned air platforms, often for long periods of time. Similarly, soldiers may have to contend with the effects of high altitudes, cold or hot temperatures, or humidity, all which degrade performance.

B-5. The operational environment will play an increasingly important role in the employment of US forces. This environment will likely encompass complex terrain—deserts, rolling woodlands, jungles, and urban areas comprised of subterranean infrastructure, shantytowns, and skyscraper canyons. The infrastructure in likely areas of conflict will be generally austere, directly affecting US means to respond with military forces or humanitarian aid.

B-6. Communications networks will often be poorly or incompletely developed, medical care will be lacking and disease endemic, and roads and bridges may not support military operations without considerable engineering effort. Additionally, the enemy may use the media in IO against US forces. This may involve attempts at eroding host nation or world public opinion by questioning the effectiveness of US forces deployed in their country. Depending on the effectiveness of the IO, US forces may experience a sway in the host nation opinion in favor of enemy forces.

B-7. US forces can expect to operate in intermixed populations of combatants and noncombatants. While conducting operations within this environment, US forces may be required to prevent harassment attacks against civilian populations and nonplatform assets. Cultural and ethnic fighting may require US forces to prevent attacks on religious sites, government and public buildings, and the host nation petroleum, water, or electrical supply stations.

B-8. Initial operational tempo will be important to the threat to achieve objectives and set conditions for entry denial operations to prevent US forces from establishing a foothold in the region. Once US forces arrive in the area of responsibility (AOR), the threat may seek to prolong the conflict and avoid decisive battle to preserve its military capability. It then may change the nature of the conflict by transitioning its tactical/operational forces while continuing with its strategic offensive actions aimed at such critical intangible factors like the will to fight, public support, and our coalition. This is designed to cause the US to lose the will to continue and to terminate the conflict.

B-9. When US forces attain entrance into the area, most operations against the US will be force-oriented (focused at our universally perceived strategic center of gravity—mass US/coalition casualties and the resultant effect on our national resolve). The threat to US forces will include, but are not limited to, small arms and automatic individual/crew-served weapons, antitank (AT) weapons to include AT-guided missiles (ATGMs), medium caliber cannons (20-75 millimeter), handheld high-explosive AT (HEAT) weapons, and landmines. The land mine threat will include conventional AT mines, antipersonnel (AP) landmines, AT/AP scatterable mines, off-route/side-attack mines, top-attack/wide area munitions, improvised explosive devices (IEDs), booby traps, explosive obstacles, and UXO.

B-10. The enemy will conduct well-planned and sophisticated ambushes. Intelligence, surveillance, and reconnaissance (ISR) and attack structures will be formed to destroy dominant combat systems or to achieve mass casualties—not always linked to maneuver or ground objectives.

B-11. Adversary C2 systems will use a mix of available communication infrastructure, tactical military communications, and off-the-shelf technology. Even with these communication means the adversary will sacrifice some degree of synchronization to conduct dispersed attacks.

B-12. Adversaries will seek cover and concealment in complex terrain and urban environments to offset the US operating advantage of standoff and to negate technological overmatch. Mechanized and armored units will be widely dispersed, forming and conducting dispersed operations as opportunities present themselves or are created. Threat maneuver will occur during periods of reduced exposure to US ISR technologies. Extensive internal and external attacks against IO and systems will be conducted as a component of the threat strategic offensive. There will be significant threat capability upgrades to support camouflage, concealment, and deception at all echelons and throughout all BOSs. Use of commercial, space-based ISR systems by threat forces will support precision targeting and increased situational awareness. The threat will use terrorism to deny sanctuary and disrupt force projection operations.

B-13. Threat nations maintain the capability to conduct more traditional military operations and will do so when an operational advantage is perceived. US forces will rarely face an enemy who is predictably echeloned in depth and attempts defeat with actions based purely on mass and momentum.

B-14. Within the complexities of this environment, adversaries will attempt to force units into rapid and continuous transitions between types of tactical operations to create windows of vulnerability. Noncontiguous enemy actions within the tactical battlespace will force rapid changes in organization for combat. The enemy will be difficult to template as it adapts and attempts to create conditions for which US forces are not properly prepared for either in organization or planning. Battle will be more or less continuous. Future enemies will probably have somewhat less advanced systems; systems that US forces discounted because of range limitations or age. In complex terrain and urban settings, these systems (such as mortars and rocket-propelled grenades [RPGs]) will again find effective uses and become factors to contend with.

B-15. Over the past several decades, antagonist forces have increasingly learned to rely on tactics, techniques, and procedures (TTPs) that circumvent or undermine opponent strengths while exploiting its weaknesses—methods that differ significantly from the expected method of operations. Such an approach, commonly referred to as "asymmetric," not only relies on an appreciation of the adversary vulnerabilities, but also takes into account the full range of the party social, political, and material resources. In particular, an asymmetric approach seeks to exploit the so-called "home-field advantage" by using the indigenous population and its environment against the enemy—hence the term indigenous asymmetric threat. Characteristically, asymmetric combatants will exploit complex terrain, particularly highly populated urban terrain, for concealment and geospatial and political advantage, exploiting the indigenous environment and its inhabitants for surprise, escape routes, and shielding, while also negating a conventionally oriented adversary strength in numbers, equipment, and firepower. Frequently employing innovative, nontraditional procedures and weapons, asymmetric opponents generally seek a major psychological impact, such as shock or confusion, and always look for results disproportionate to the effort invested. Always presume that an indigenous opponent would consistently use the US restrictive rules of engagement against the US.

NOTE: This projected threat environment is based on the Capstone System Threat Assessment Report (STAR) for the Future Combat System (U), dated 24 January 2003. This STAR was approved by HQ, DA on 24 January 2003 and validated by the Defense Intelligence Agency (DIA) on 24 January 2003 and the Future Engineer Force White Paper, Version 1.8, 24 February 2004.

APPENDIX C - METRIC CONVERSION CHART**Table C-1. Metric Conversion Chart**

US Units	Multiplied By	Equals Metric Units
Length		
Feet	0.30480	Meters
Inches	2.54000	Centimeters
Inches	0.02540	Meters
Inches	25.40010	Millimeters
Miles (statute)	1.60930	Kilometers
Miles per hour	0.0447	Meters per second
Yards	0.91400	Meters
Volume		
Cubic feet	0.02830	Cubic meters
Cubic yards	0.76460	Cubic meters
Weight		
Pounds	453.59000	Grams
Pounds	0.45359	Kilograms
Length		
Centimeters	0.39370	Inches
Meters per second	2.23700	Miles per hour
Millimeters	0.03937	Inches
Kilometers	0.62137	Miles (statute)
Meters	3.28080	Feet
Meters	39.37000	Inches
Meters	1.09360	Yards
Volume		
Cubic meters	35.31440	Cubic feet
Cubic meters	1.30790	Cubic yards
Weight		
Kilograms	2.20460	Pounds

GLOSSARY**1SG**

first sergeant

A/SPOE

aerial/seaport of embarkation

AA

avenue of approach; assembly area; antiaircraft; anchor assembly

AAR

after-action review; after-action report

ABCS

Army Battle Command System

AC

active component; alternating current

AIT

advanced individual training

AKO

Army Knowledge Online

ALCE

airlift control element

AM

amplitude modulation

AO

area of operations

AOR

area of responsibility

AP

antipersonnel

APC

armored personnel carrier

APOE

aerial port of embarkation

AR

Army regulation; armor; angle of repose

ARTEP

Army Training and Evaluation Program

ASAS

All-Source Analysis System

ASG

area support group

AT

antiterrorism; antitank

ATGM

antitank guided missile

ATTN

attention

ATWESS

antitank weapon effects signature simulator; Antitank Weapon Effects Simulator System

AUEL

automated unit equipment list

BBPCT

blocking, bracing, packing, crating, and tie-down

BF

battle fatigue; board feet

bn

battalion

BOMREP

bombing report

BOS

battlefield operating system

C2

command and control

CAS

casualty; close air support

CATS

combined arms training strategy

CCIR

commander's critical-information requirement

CDM

chemical downwind message

CHS

combat health support

COA

course of action

COMSEC

communications security

CP	command post; checkpoint
CSS	combat service support
CTA	common table of allowances; consolidated training activities
DA	Department of the Army; Denmark; direct action
DACG	departure airfield control group
DC	Dental Corps; District of Columbia; direct current
DD	Department of Defense
DEERS	Defense Enrollment Eligibility Reporting System
DEL	deployment equipment list
DENTAC	dental activity
DIA	Defense Intelligence Agency; diameter
DOD	Department of Defense
DODIC	Department of Defense identification code
DTSS	Digital Topographic Support System
ECCM	electronic countercountermeasures
EEFI	essential elements of friendly information
EN	engineer (unit designations; graphics)
ENCOM	Engineer Command

ENDEX

end of exercise

EPM

external power module

EPW

enemy prisoner of war

ERF

electronic remote fill; electronic countercountermeasures (ECCM) remote fill

EW

electronic warfare

F

frequency; fail; failed; Fahrenheit; full

FBCB2

Force XXI Battle Command Brigade and Below

FFIR

friendly force information requirements

FH

field hospital; frequency hopping

FLAGS

favorable personnel actions

FM

field manual; frequency modulated; frequency modulation

FO

forward observer

FRAGO

fragmentary order

FS

fire support; foresight; Fort Sill

FSO

fire support officer; food service officer

FST

field sanitation team; fire support team

FTX

field training exercise

G1

Assistant Chief of Staff, G1 (Personnel)

HEAT

high-explosive antitank

HN	host nation
HQ	headquarters
IAW	in accordance with
ICOM	imbedded communications; Intercommunications System; integrated communications security
IED	imitative electronic deception; improvised explosive device
INTSUM	intelligence summary
IO	information objectives; information operations; intelligence oversight; international organization
IR	infrared; intelligence requirements
ISR	Individual School Requirement; Individual Soldier's R; intelligence, surveillance, and reconnaissance
ITO	installation transportation office(r)
ITR	independent tank regiment
ITV	improved TOW vehicle
LCE	load-carrying equipment
LD	line of departure
LIN	line number; line item number
LNE	late net entry
LO	learning objective; low; lubrication order, liaison officer
LOGPAC	logistics package; logistical package

LOI

letter of instruction

LZ

landing zone

MACOM

major Army command

man

manual

MANSCEN

Maneuver Support Center

MARKS

Modern Army Record-Keeping System

MCC

movement control center

MCO

movement-control office; major contingency operations

MCRP

Marine Corps reference publication

MDI

modernized demolition initiator

MEDDAC

medical department activity

MEDEVAC

medical evacuation

METL

mission-essential task list

METT-TC

mission, enemy, terrain, troops, time available, and civilian considerations

MICLIC

mine clearing line charge

MIJI

meaconing, intrusion, jamming, and interference

mil

military

MILES

Multiple Integrated Laser Engagement System

mm

millimeter(s)

MO

Missouri; monthly

MOPP

mission-oriented protective posture

MOPP4

mission-oriented protective posture Level 4 (mask, protective suit, boots, and gloves worn)

MORTREP

mortar bombing report

MOS

military occupational specialty; minimum operating strip

MP

military police

MRC

major regional conflict/contingency; motorized rifle company

MRE

meal, ready to eat; meal, ready-to-eat

MRL

multiple rocket launcher

MSD

minimum safe distance; movement support detachment

MSR

main supply route

MTF

medical-treatment facility

MTP

mission training plan; MOS training plan

NBC

nuclear, biological, and chemical

NBC 1 Report

Observer's Initial Report. This report is used by the observing unit to give basic, initial, and follow-up data about an NBC attack. This report is sent by platoons and companies to the battalion headquarters or by designated observers to the division NBC Center (NBCC).

NBC 4 Report

Monitoring and Survey Report. This report is used to report NBC hazards detected by a unit through monitoring, survey, or reconnaissance. This report is prepared and submitted by company-level organizations.

NCI

net control interface

NCO

noncommissioned officer

NCOIC

noncommissioned officer in charge

NCS

net control station

NMC

nonmission capable

NMCS

nonmission capable supply

No.

number

non-ICOM

nonintegrated communications security

NRI

net radio interface

NVD

night vision device

O/C

observer/controller

OAKOC

observation and fields of fire, avenues of approach, key terrain, obstacles and movement, and cover and concealment

OBJ

objective

OEG

operation exposure guide; operational-exposure guidance

OIC

officer in charge

OP

observation post; operational procedure

OPFOR

opposing forces

OPLAN

operation plan

OPORD

operation order

OPSEC

operations security

P

needs practice; pass; passed; barometric pressure; mean radius of curvature

PAC

personnel and administration center

pam

pamphlet

PCC

precombat check

PCI

photo coverage indexes; precombat inspection

PIR

priority intelligence requirements

PL

phase line; plastic limit; Poland

PM

provost marshal; program manager; preventive maintenance; performance measure

PMCS

preventive-maintenance checks and services

POE

port of embarkation

POL

petroleum, oils, and lubricants

POM

preparation for oversea movement; program objective memorandum

POS/NAV

position/navigation

POV

privately owned vehicle

PVNTMED

preventive medicine

PZ

pickup zone

radiac

radiation, detection, indication, and computation

RATELO

radiotelephone operator

RC

rapid cure; reserve component

RF

radio frequency; Reserve Forces

ROE

rules of engagement

ROI

rules of interaction

RP

Republic of Philippines; release point; rally point; reference point; red phosphorus

RPG

rocket-propelled grenade

RT

radius of target; receiver/transmitter

RTD

return to duty

RXMT

retransmit

S1

Adjutant (US Army)

S2

Intelligence Officer (US Army)

S3

Operations and Training Officer (US Army)

S4

Supply Officer (US Army)

SA

semiannually; situational awareness

SALUTE

size, activity, location, unit, time, and equipment

SANDI

stop, assess, note, draw back, inform

SATRAN

satellite transmission

SATS

Standard Army Training System

SAW

squad automatic weapon

SCATMINE

scatterable mine

SCPE

simplified collective-protection equipment

SHELREP

shelling report

SHTU

simplified handheld terminal unit

SIG

signal

SINGARS

Single-Channel, Ground and Airborne Radio System

SJA

Staff Judge Advocate

SOEO

scheme of engineer operations

SOFA

Status of Forces Agreement

SOI

signal operation instructions

SOP

standing operating procedure

SOSO

stability operations and support operations

SP

start point; strongpoint; self-propelled; Spain

SPOE

seaport of embarkation

SPOTREP

spot report

SSC

Small-scale contingency; surveillance support center

SSI

standing signal instructions; signal supplemental instructions

STAR

scheduled theater airlift route; sensitive target approval and review; standard attribute reference; standard terminal arrival route; surface-to-air recovery; system threat assessment report

STP

soldier training publication

STRAC

Standards in Training Commission

STX

situational training exercise

T

trained; slab thickness; deck thickness; crown thickness; geodetic azimuth; grid azimuth; slope distance; telescope above station; time; tracked

T&EO

training and evaluation outline

TAC

tactical command post

TACSOP

tactical standing operating procedure

TAMMS

The Army Maintenance Management System

TC

technical coordinator; training circular; track commander; tank commander

TC-ACCIS

Transportation Coordinator's-Automated Command and Control Information System

TEK

traffic encryption key

TEWT

tactical exercise without troops

TF

task force; total float

TM

team; technical manual; trademark

TMO

transportation movements office(r)

TNT

trinitrotoluene

TOC

tactical operations center

- TOE**
table(s) of organization and equipment
- TRADOC**
United States Army Training and Doctrine Command
- TSK**
transmission security key
- TSOP**
tactical standing operating procedure
- TTP**
tactics, techniques, and procedures
- U**
unclassified; up; untrained; unlocked
- UAV**
unmanned aerial vehicle
- UMCP**
unit maintenance collection point
- UMO**
unit movement officer
- US**
United States
- USMTF**
United States message text format
- UXO**
unexploded ordnance
- WCS**
weapon control status; weapon control station
- WO**
warrant officer; warning order

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Required publications are sources that users must read in order to understand or to comply with this publication.

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AR 200-1	Environmental Protection and Enhancement.
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AR 385-10	The Army Safety Program.
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AR 600-38	Meal Card Management System.
AR 600-8	Military Personnel Management.
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AR 725-50	Requisition, Receipt, and Issue System.
AR 750-43	Army Test, Measurement and Diagnostic Equipment Program.

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DA FORM 1248	Road Reconnaissance Report
DA FORM 2028	Recommended Changes to Publications and Blank Forms.
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DA FORM 2406	Material Condition Status Report.
DA FORM 5913	Strength and Feeder Report.
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DA FORM 7503	Environmental Data Sheet.
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By Order of the Secretary of the Army:

PETER J. SCHOOMAKER
General, United States Army
Chief of Staff

Official:



SANDRA R. RILEY
Administrative Assistant to the
Secretary of the Army
0430701

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